# STATE OF NEW YORK PUBLIC SERVICE COMMISSION

Case 08-E-0539 - Proceeding on Motion of the Commission as to the

Rates, Charges, Rules and Regulations of

Consolidated Edison Company of New York, Inc.

for Electric Service

#### MANDATORY HOURLY PRICING PROGRAM EVALUATION REPORT

#### Appendices

Prepared by KEMA, Inc.

for

Consolidated Edison Company of New York, Inc.

Submitted by:

Steven Mysholowsky Consolidated Edison Company of New York, Inc. 4 Irving Place New York, NY 10003 (212) 460-2120 mysholowskys@coned.com



A. Appendix A – Customer Survey Notification Letter





Consolidated Edison Company of New York, Inc. 4 Irving Place New York, NY 10003-0987 www.conEd.com

May 1, 2012

Dear Customer,

Consolidated Edison Company of New York, Inc. "Con Ed" is currently reviewing the delivery of our Mandatory Hourly Pricing (MHP) Program. To assist in this effort, we have retained KEMA, Inc. to conduct an independent assessment of the program.

Representatives from KEMA may be contacting you by phone to gather your opinion and experience with this program. We are requesting input from customers who are actively participating in the MHP tariff and those who are currently enrolled with an Energy Service Company (ESCO). The information gathered in this survey is critical to help Con Ed confirm the value offerings and improve program delivery. Telephone interviews will take approximately 20 minutes depending on the length of your responses.

This letter serves to authenticate our request for your participation, for which you will receive a Visa Cash Gift card in the amount of \$250 as a thank you. Incentives will be mailed via USPS to respondents upon the successful completion of the telephone survey.

We appreciate your support, feedback and cooperation in this endeavor. If you should have questions or concerns regarding this survey please feel free to contact the appropriate person listed below.

If you	Who to Contact	Phone Number
Have questions about the purpose of	Steven Mysholowsky,	Telephone: (212) 460-2120
the study or the contractors	Energy Efficiency Manager,	Email:
	Con Ed	Mysholowskys@coned.com
Would like to set up an interview	Amber Watkins	Toll Free:1-(866) 439-8006
appointment or propose an alternate	KEMA, Inc.	Email:
contact or phone number	www.kema.com	amber.watkins@kema.com

Sincerely,

Steven Mysholowsky

## B. Appendix B – Customer Survey Procedures

The following techniques were implemented by KEMA in an effort to avoid this phenomenon and to increase participation:

- 1. Surveyors scheduled the interview as far in advance as possible, at a time best convenient to the interviewee.
- 2. The interviewee was given a thorough description of the research project, well before the actual date of interview. If desired by the interviewee, a copy of the interview questions was sent to them ahead of time.
- 3. During the first few minutes of the call, the interviewer went over the intent and use of the research with the respondent, and double-checked the interviewee's availability at that moment. Interviews were rescheduled if necessary.
- 4. Interviewees were given a specific time when the interview will end. The interviewer also tracked the time and the pace of the questions, and assured the interviewee of the intent to close out the interview at the time promised.
- 5. The interview questions were generally shaped as an inverted pyramid general and important questions were given up front, and smaller, specific questions were reserved for the end.

All interviewees were given a thorough description on the confidentiality of the interview and the responses. Each was explicitly assured that all responses would remain confidential to KEMA and would not be shared with anyone else. This assured the interviewee that he/she could provide frank answers in complete confidence. It was explained to interviewees that answers would be blended together, and no one would be identified with a specific comment; at the most, KEMA might generalize a group of respondents or highlight an anecdote for illustration, such as "several customers said this", "one energy supplier explained...", or similar narratives. Interviewees were also provided a letter from CECONY that explained this study to help ease any concerns they may have had.



C. Appendix C – Customer Survey



HOURLY ELECTRIC COMMODITY PRICING - TWO YEAR EVALUATION - CUSTOMER SURVEY Hello, my name is \_\_\_\_\_ I am calling on behalf of Con Edison here at KEMA, Inc. My call is in reference to the Con Edison's Mandatory Hourly Pricing Program; our firm has been hired to evaluate this electric commodity program. According to our records your company is currently enrolled in this program/was previously enrolled in this program, we would like to ask some questions concerning your companies experience. I'd like to speak with someone who handles your electric bills or manages building operations such as a (ex: Director of Engineering/ Facilities/Energy Manager/ Property Manager/Business Owner) [If none of those work ask for the person who pays the bills]. [IF FURTHER EXPLINATION IS NEEDED, Con Edison's Mandatory Hourly Pricing [MHP] is a program your company was automatically enrolled in as a result of your energy usage. The program began back in 2009. As you may know, electricity is a commodity bought and sold on the market, electric rates vary daily. Your company has the option to stay on the program or buy your power through an alternate supplier otherwise known as an ESCO. Customers who buy power through an alternate supplier will still receive a bill from Con Edison for the delivery fee but the power is provided through a purchase agreement from an ESCO]. SURVEYOR BE ADVISED: ESCO's (Energy Services Companies) are often soliciting customers so respondents maybe quick to terminate the call if they think you're an ESCO. If you sense they are skeptical tell them: "KEMA is not soliciting any products or services nor are we an Energy Services Company, we have been hired to gather input from program participants and non-participants to improve program delivery. [ONLY IF RESPONDENT ASKS THEN MENTION LENGTH OF SURVEY IS 20 MIN] [FOR NON-PARTICIPANTS THE SURVEY LENGTH IS ONLY 10 MIN] SCREENER INFORMATION Are you the correct person at your organization who would be able to answer questions about the Mandatory Hourly Pricing Program? S1. If Yes – Would you be willing to answer our questions now? [Refer to disposition codes] Yes ......1 [DON'T KNOW] .......998 [ONLY MENTION INCENTIVE AMOUNT WHEN YOU REACH THE APPROPRIATE CONTACT] For your voluntary participation and successful completion of this assessment you will receive \$250 in the form of a Visa Cash Gift card which will be mailed via USPS. [United States Postal Service] [IF RESPONDENT ASKS: YOU'LL RECEIVE YOUR VISA GIFT CARD IN 6-8 WEEKS – YOU CAN CALL 860-346-5001 IF YOU HAVEN'T RECEIVED YOUR GIFT CARD IN THAT TIMEFRAME] S2. If No – Who would the best person be? Name \_\_\_\_\_ Company \_\_\_\_\_



Phone Email
If customer expresses reluctance, concerns or requests proof from Con Edison that we are under contract with them, offer to email or fax them a letter from Con Edison that explains this survey and our involvement.
Please verify that the following information is correct for this facility
Account Number Account Name
Account Address
Let's start by getting a little bit more about you
R1. What is your job title?
R2. What are your general responsibilities?
R3. How long have you been in that position?
R4. Do you manage or monitor electricity use at your facility?  Yes
R4a. If no, who does?
Name Company
Phone Email
[IF RESONDENT IS NOT THE APPROPRIATE CONTACT FOR THE INTERVIEW, RESTART INTERVIEW WITH APPROPRIATE CONTACT]
R5. How important is energy efficiency at your facility, on a scale of 1 to 5, where 1 is not important and 5 is very important?
R6. In the success of your business, how important is the cost of electricity, on a scale of 1 to 5, where 1 is not important at all to business success and 5 is critical to business success?



	Not at All				Very Satisfied/	
	Satisfied	Somewhat		Somewhat	Critical	Don't
Question	/Critical	Unsatisfied	Neutral	Satisfied		Know
R5_imp EE	1	2	3	4	5	988
R6- success	1	2	3	4	5	988

R	7 Ic vo	our organization	currently	enrolled in the	Mandatory	Hourly Prici	ng (MHD)	Program?
$^{\prime}$	7. IS V	Jui Organizacion	currentiv	enionea in the	ivialiuatoi v	HOULIV PIIC	HE HIVITE	Program:

	Yes  No  [DON'T KNOW] (Describe difference between	(SKIP TO R8) 2
[IF YES to	o R7] R7a. Why did your organization choose to stay in th	e MHP Program?
RECORD	VERBATIM:	
R8. Is you	ur organization currently enrolled with an Energy Service	Company (ESCO)?
	Yes	[1
	No	2
	[DON'T KNOW]	998
	t type of pricing structure are you currently being billed u	
	Hourly Pricing	
	Average Monthly Price	
	Fixed Price	
	Other (Describe)	
	•	

R10. How well do you understand the calculations for the commodity price on your utility bill, on a scale of 1 to 5, where 1 means you don't understand at all the calculations for commodity price on your utility bill and 5 means you completely understand the calculations?

	Do not			Somewhat	Thoroughly	Don't
Question	Understand	Somewhat	Understand	Understand	Understand	Know
R10	1	2	3	4	5	988

R11. What percent of your organization's total annual operating costs do your electricity costs represent? [READ PERCENTAGES PROBE FOR BEST GUESS]



0% to	25%
26% to	o 50%
51% to	o 75%
76% to	0 100%
Other	%5
<del>-</del>	know
	ANTS ONLY; NON-PARTICIPANTS SKIP TO A10]
	· · · · · · · · · · · · · · · · · · ·
V1. Have you s	poken with a consultant or energy service company (ESCO) about hourly pricing or c
available to you	ı?
Yes	
No	
Don't	know98
-	
V2. Did you cor	nsider purchasing energy from an alternate supplier? [IF NEEDED: FOR EXAMPLE, Jus
•	nergy, TXU Energy, Direct Energy]
	know
Don't	M10W90
V2 Doos your f	facility have the flexibility to shift operations in response to hourly prices?
	active the hexibility to shift operations in response to hourly prices:
Don't	know98
-	facility have someone who tracks and checks hourly prices on a daily basis?
Yes	
No	
Don't	know98
V5. Do you feel	it is helpful to be able to view hourly commodity prices a day in advance?
Yes	
No	
Don't	know98
V6. Do vou feel	you have the necessary information to develop a strategy for responding to hourly
•	, you have the meeting a meeting of the meeting to meeting
	know
ד ווטע ד	NIIUW98



V6a. Have you received information about Mandatory Hourly Pricing from...? [READ LIST]

	Your utility (ConEdison)	1
	Energy Service Company (ESCO)	2
	New York Energy Research and Development Authority (NYSERDA)	3
	The NYISO website	4
	An Industry Association or Consultant	5
	A Media or Trade publication	6
	Through some other means:	50
	Don't know	988
V7. Di	id your organization take any steps to ensure that you were fully informed and com	nfortable with information
you re	eceived from Con Edison regarding the MHP program since the program began?	
	Yes	1
	No	
	Don't know	988
V7a. [	Did your organization? [READ LIST]	
	Receive and read customer letters and newsletters, emails	1
	Attend customer forums	
	Visit the Coned rates site at: Coned.com/rates	3
	Sign up for the Customer Care for Energy Management website	4
	Contact customer service	5
	None of the above	6
	Other	50
	Don't know	988
V8. H	ave you attended a seminar, workshop or speak with anyone from your utility since	e the change to mandatory
hourl	y pricing?	
	Yes, Seminar	
	Yes, Workshop	
	Yes, Spoke with Utility	
	None of the Above	4
	Other:	50
	Don't know	988
[IF YE	ES] V8a. What information did you receive and how helpful was it?	
RECO	RD VERBATIM:	



[PARTICIPANTS ONLY] A1. Do you have a maximum hourly price threshold that you target for reducing energy consumption? [Interviewer: Circle the units corresponding to the answer given, probe if necessary] Yes ......(Continue A1a) 1 No ......(Skip A1b) 2 A1a. What is it? \_\_\_\_\_ cents/kWh or cents/MWh or \$/kWh or \$/MWh A1b. If no, have you thought about developing a maximum price? Don't know......988 A2. Do you compare hourly pricing with previous energy consumption to understand the potential impact to your energy costs? Don't know......988 A3. By knowing the day-ahead prices, do you make plans for energy reduction if you see hourly pricing that you feel is excessive? Don't know......988 A4. Are you able to reduce your energy usage (or consumption) for high pricing periods? If yes, what strategies are implemented? No, cannot reduce energy for high pricing periods ....... 1 Other Strategy \_\_\_\_\_\_ ...... 50 A5. Did you know that the Customer Care for Energy Management website can send you automated email alerts if

your demand or next day's price per kWh are above or below your customized threshold?



	Yes, but I have not yet established alerts	2
	No, I did not know that functionality was available, but I am not interested	
	No, I did not know that functionality was available, but I am interested in using	
	Don't know	988
.6. W	hat barriers has your facility experienced in responding to hourly electricity supply	y prices? [REA
	Insufficient resources to pay attention to hourly prices	
	Inflexible labor schedule	2
	Managing electricity use is not a priority in my organization	
	The cost of responding outweighs the savings	
	Negative previous experience with day-ahead hourly pricing	
	No barriers have been encountered	
	All of the Above Barriers Mentioned	
	Other (please specify):	50
	Don't know	988
	Yes  No SKIP TO A	O A7g-A6h 2
7a.If	NoSKIP To	O A7g-A6h 2
.7a.If	No	<b>O A7g-A6h</b> 2 <b>A7g-A6h</b> 988
٦٦a.lf	No SKIP TO A  Don't know SKIP TO A  yes, how often do you use it?	<b>O A7g-A6h</b> 2 <b>A7g-A6h</b> 988
.7a.If	No SKIP TO A  Don't know SKIP TO A  yes, how often do you use it?  Daily	O A7g-A6h 2 A7g-A6h 988 1
√7a.If	No SKIP TO A  Don't know SKIP TO A  yes, how often do you use it?  Daily Weekly	O A7g-A6h 2 A7g-A6h 988 1 2
.7a.If	No SKIP TO A  Don't know SKIP TO A  yes, how often do you use it?  Daily  Weekly  Monthly.	O A7g-A6h 2 A7g-A6h 988 1 2 3
.7a.If	No SKIP TO A  yes, how often do you use it?  Daily	O A7g-A6h 2 A7g-A6h 988 1 2 3 4
	No SKIP TO A  yes, how often do you use it?  Daily	O A7g-A6h 2 A7g-A6h 988 1 2 3 4
	No SKIP TO A  yes, how often do you use it?  Daily	O A7g-A6h 2 A7g-A6h 988
	No SKIP TO A  yes, how often do you use it?  Daily	O A7g-A6h 2 A7g-A6h 988
	No SKIP TO Don't know	O A7g-A6h 2 A7g-A6h 988
.7b. Г	No	O A7g-A6h 2 A7g-A6h 988
. 7b. Г . х7с. W	No	O A7g-A6h 2 A7g-A6h 988
7b. C 7c. V	No	O A7g-A6h 2 A7g-A6h 988



Yes	1
No (Why Not :)	2
Don't know	988
[IF A7 = NO OR DON'T KNOW THEN READ, and ask A7f, A7g] Tool is designed to help you understand the energy consumption facility.	
A7f. Would you like more information on this tool?	
A7g. Have you contacted IntervalMetering@coned.com for fur related questions?	ther access to Customer Care or for other MHP
Yes I have	1
No, I haven't had the need to	2
No, I didn't know that email address was in place	3
Don't know	988
A8. In your response to the hourly electricity pricing program, already taken during the past 24 months, or anticipate taking of [CIRCLE ALL APPLICABLE RESPONSES]	during the next 12 months? [READ LIST]
A8a. Energy audit	• • • • • • • • •
A8b. Technical Assessment	
[IF NEEDED) (In-house / consolations to determine strategies to	
ASc. Improve energy efficiency	
A8d. Shift electricity demand	
A8e. Use load management software	•
A8f. Management website	• • • • • • • • • • • • • • • • • • • •
A8g. Participate in Con Edison Energy Efficiency program(s)	
A8h. Participate in NYISO load management programs	
A8i. Switch to an electricity supplier other than your local utilit	
A8j. Install on-site or distributed generation	• • • • • • •
A8k. None/Nothing	(24 /12 /NO /DK /NA)
A9. Have you taken any OTHER actions in response to the hour enrolled in it? If yes, what have you done?	ly electricity pricing program since you have been
Yes Specify	1
No	
Don't know	988



A10. Are you aware that NYSERDA offers incentives for qualifying	g energy efficiency measures?
Yes	1
No	2
Don't know	988
[PARTICIPANTS AND NON-PARTICIPANTS]	
A11. Have you participated in a NYSERDA program?	
Yes	[Go to A11a] 1
No	(Skip to A12) 2
Don't know	988
[IF YES] A11a. Please describe what improvements you made at t	this facility by working with NYSERDA.
RECORD VERBATIM:	
[PARTICIPANTS AND NON-PARTICIPANTS]	
A12. Have you participated in a Con Edison's Energy Efficiency pr	ogram?
A12. Have you participated in a conficusion's Energy Emelency pr	ogram:
Yes	[Go to A12a] 1
No	[Go to A13] 2
Don't know	988
[IF YES] A12a. Please describe what improvements you made at t	this facility by working with Con Edison.
RECORD VERBATIM:	
[PARTICIPANTS AND NON-PARTICIPANTS]	
A13. Are you considering an energy audit or technical evaluation	to identify load management strategies to
facilitate responding to pricing signals?	
Yes	1
No	2
Don't know	988
[PARTICIPANTS AND NON-PARTICIPANTS]	
A14. Are you interested in receiving more information about ene	ergy efficiency or energy audits from Con Edison?
Yes	1
No	2
Don't know	988



A14a. [Note for INTERVIEWER: Please inform Andrea Vassallo if anyone responds YES to this	•
contact information for person who should be contacted IF DIFFERENT FROM PERSON BEING	SURVEYED].
Name & Title	
Phone& Email	
[PARTICIPANTS AND NON-PARTICIPANTS]	
A15. If incentives were available for making any changes that were recommended from an er	nergy audit or
technical evaluation, would you apply for them?	<i>.</i>
Yes	
No	
Don't know	988
[SKIP THE FOLLOWING SECTION FOR RESPONDENTS WHO ARE NOT IN AN ESCO (ENERGY SE [If R8=YES, ASK ESCO1-ESCO3; IF R8=NO OR DON'T KNOW, SKIP TO P1]	RVICE COMPANY)]
REASONS FOR PARTICIPATING WITH AN ESCO	
[IF R8=YES; RESPONDENT'S ORGANIZATION IS ENROLLED IN AN ESCO]	
ESCO1. What did your organization do when the Mandatory Hourly Pricing tariff went into eff	fect?
Continued on MHP for a test period then switched to an alternative energy supplier after test	period
Switched to an Energy Services Company (ESCO) for energy supply immediately	2
Switched to an alternative energy supplier immediately	3
Other	50
Don't Know 988	
ESCO2. Why did you decide not to purchase energy from Con Edison's MHP Program?	
Unable to shed load during high pricing periods	1
Insufficient resources to pay attention to hourly prices	2
Costs would be too high	3
Inability to shift load and react to pricing signals	4
Bad experience with prior programs or service	5
My account had been enrolled with an ESCO prior to my eligibility for Mandatory Hourly Prici	ng 6
All reasons mentioned above	7
Other:	50



Don't Know	
ESCO3. Why did your organization choose to enroll with an ESCO provided program?	
RECORD VERBATIM:	
[IF R8=YES; RESPONDENT'S ORGANIZATION IS ENROLLED IN AN ESCO] [SKIP TO F1; IF RESPONDENT IS A NON-PARTICIPANT]	
PROGRAM EXPERIENCE: Mandatory Hourly Pricing Program for 2yr Participant	
P1. Since participating in MHP, did you experience changes in your daily operations?  Yes  No  Don't know	2
[IF YES] P1a. What changes have you experienced?	
RECORD VERBATIM:	
P2. Have you had to shut down your operations?  Yes	
Don't know	
P2a. What caused you to shut down your operations?	
RECORD VERBATIM:	
P3. Since participating in MHP, has your business increased operations during off-peak Yes No, it's the same	[P3a] 1
Don't know	
[IF YES TO P3] P3a. If yes, do you know how they have changed?	
RECORD VERBATIM:	



P4. Since participating in MHP, has your business installed or increased distribu	ıtive generation?
Yes	[P4a] 1
No	2
Don't know	988
[If YES] P4a. How so? RECORD VERBATIM:	
P5. Has your business increased or decreased your hours of operation since pa	rticipating in MHP, or mainta
the same hours of operations since participating in MHP?	
Increased/decreased hours of operation	
Maintained the same hours of operation	
Don't know	[P7] 988
[IF HOURS OF OPERATIONS INCREASED/DECREASED]	
P6. By how many hours has your business increased/decreased its hours of ope	eration?
RECORD # HRs	
P7. Has your business brought in 3 <sup>rd</sup> party energy expertise (energy consultants	s?)
Yes	[P7A] 1
No	
Don't know	988
[IF YES] P7a. Why did your business bring in that expertise?	
RECORD VERBATIM:	
P8. Has your business installed or enhanced its energy management systems?	
Yes	
No	
Don't know	988
[IF YES] P8a. Does it have the ability to control any of the following?	
Air-Conditioning Units	
Air-Handling Units	
Ventilation Units	
Heating Systems	4
Lighting 5	_
Pumping Equipment	
Other	50



Don't know 988

		NIZATION HAS IN					AK HOURS]
P9. Is your business t	_	r considering pol		· ·	· ·		
Don't know						988	
P9a. If yes, why are y RECORD VERBATIM:	_	_	•				
[SKIP TO F1; IF RESP	ONDENT IS A I	NON-PARTICIPAN	NT]				
Next I have a few qu (MHP) program A6=\		· ·		· ·		· ·	lourly Pricing
S1. On a scale of 1 to Edison's Customer C				Very Satisfied"	how satisfie	ed are you v	vith Con
S2. Using the same s	scale, how sati	sfied are vou wit	h vour ahility	to contact Co	n Edicon and		
Mandatory Hourly P	ricing?	·	·				ormation on
Mandatory Hourly Pi	ricing?	·	·				ormation on
Mandatory Hourly P	ricing? isfied are you v	with the Mandato	·	ricing Program	?		ormation on
Mandatory Hourly Pr	ricing? isfied are you v	with the Mandato	ory Hourly P	ricing Program	?	Don't	ormation on
Mandatory Hourly Posts S3. Overall, how sat	ricing? isfied are you v  Not at All Satisfied  1	with the Mandato  Somewhat  Unsatisfied	ory Hourly P	ricing Program  Somewhat  Satisfied	Very Satisfied	Don't Know	ormation on
S3. Overall, how sat  Question S1_web	ricing? isfied are you v  Not at All Satisfied  1	Somewhat Unsatisfied	ory Hourly P  Neutral  3	Somewhat Satisfied	Very Satisfied 5	Don't Know 988	ormation on
S3. Overall, how sat  Question S1_web S2_contact	Not at All Satisfied  1  1  1  Why?	Somewhat Unsatisfied 2 2 2	Neutral 3 3 3	Somewhat Satisfied 4 4	Very Satisfied 5 5 5	Don't Know 988 988 988	ormation on
Question S1_web S2_contact S3_overall  S1a. [IF <3 THEN ASK S2a. [IF <3 THEN ASK S3a. [IF <3 THEN ASK S4. How do you thin!	Not at All Satisfied  1  1  1  Why?  Why?  Why?	Somewhat Unsatisfied 2 2 2	Neutral 3 3 3	Somewhat Satisfied 4 4 4	Very Satisfied 5 5 5	Don't Know 988 988 988	ormation on
Question S1_web S2_contact S3_overall  S1a. [IF <3 THEN ASK S2a. [IF <3 THEN ASK S3a. [IF <3 THEN ASK S3a. [IF <3 THEN ASK	Not at All Satisfied  1  1  1  Why?  Why?  Why?	Somewhat Unsatisfied 2 2 2 2 has affected or	Neutral 3 3 3 will affect you	Somewhat Satisfied 4 4 4 our business?	Very Satisfied 5 5 5	Don't Know 988 988 988	ormation on
Question S1_web S2_contact S3_overall  S1a. [IF <3 THEN ASK S2a. [IF <3 THEN ASK S3a. [IF <3 THEN ASK S3a. [IF <3 THEN ASK S4. How do you thinl Positively Not very mu	Not at All Satisfied  1  1  1  Why?  Why?  Why?  whourly pricing	Somewhat Unsatisfied 2 2 2 2	Neutral 3 3 3	Somewhat Satisfied 4 4 4 our business?	Very Satisfied 5 5 5	Don't Know 988 988 988	ormation on



S4a. Why do you say that?		
RECORD VERBATIM:		
S5. What do you like best about the program?		
RECORD VERBATIM:		
S6. What, if anything, could Con Edison do to improve the MHP prog	ram?	
RECORD VERBATIM:		
S7. Are there any other specific improvements and recommendation education that would be helpful in managing your facility with respe	ct to hourly pric	cing?
F1. What is the annual peak demand of the facility? [IF NEEDED This RECORD VERBATIM:		
Don't know		[-988]
F2. What is the monthly kW load for your organization?		
1,500kW or larger		1
1,000kW to 1,499Kw		2
500kW to 999Kw		3
Don't know [-988]		
F3. How many employees work at your facility?		
[Residential only, try and capture both]		
F4. How many units and/or tenants are at the facility?	units/	tenants
F5. What is the square footage of your facility?		
F6. What description best reflects your organization? [READ LIST]		
Manufacturing (one-shift operation)		1
Manufacturing (two-shift operation)		2
Manufacturing (three-shift operation)		3
Water Treatment/Sanitation Facilities		4
Warehouse/Distribution Facilities		5
Utility - Energy/Telecommunications		6
Power Generator		7
Commercial Office Building		8
Hospital, Nursing Home or other Health Care		9
Government		10



Correctional Facility	11
Religious Organization	
Farm/Food Processor	
Education K-12	
Education College/University	15
Retail	16
Lodging/Entertainment	17
Data Center	
Residential Housing	
Other, please explain	

Those are all of the survey questions that I have for you today. Do you have any addition questions or comments for me? [IF YES, RECORD]

F7. Before we close I would like to confirm the service address I have on file is also your mailing address and any additional information we may need to ensure you receive the \$250 Visa Cash Gift Card Incentive.

On behalf of ConEdison, I'd like to thank you for your input and participation END



- D. **Appendix D Customer Outreach** 
  - D.1 2012 February Reactive Power Billing Letter



May 1, 2012

Dear Customer,

In preparation for the Reactive Power and Mandatory Hourly Pricing programs, interval metering and communications capability have been installed at the premise referenced above. Our Customer Care for Energy Management web site (conEd.com/customercare) lets you view and evaluate the metered data so you can better manage the impact the two programs may have on your energy bills.

In addition to accessing data from the meter, viewing hourly prices from the New York Independent System Operator (NYISO), and creating usage reports, you can also:

- Calculate how much you may have to pay for reactive power. Data showing how much reactive power (kVAr) your facility uses will be available for at least a sixmonth period before you are first assessed the reactive-power demand charge with your bill beginning on or after «Reactive\_Power\_Billing\_Start\_Date». If you can raise your facility's power factor you will reduce the new reactive power charge. If you can raise your facility's power factor to 95% or above, you will not be charged for reactive power. In addition, we will begin displaying your reactive power demand and power factor on the three bills prior to assessing the reactive-power demand charge. Look for the line item under the Delivery Charges section of your bill.
- <u>Securely share data with employees and consultants</u> so they can help you better manage your facility's energy use and costs. The site also makes it easy to restrict access to the data without having to create a new username and password.
- Schedule energy-use reports. Get the reports you need automatically via e-mail.
- <u>Set your standards.</u> Receive automatic e-mail alerts when NYISO prices and demands are above or below your customized levels.

You will need a username and password to access the Customer Care for Energy Management web site. To obtain one, send an e-mail to <a href="mailto:lntervalMetering@coned.com">lntervalMetering@coned.com</a>. If you have questions, we invite you to visit **conEd.com/reactivepower**, where you'll find copies of our *Smarter Energy Management* newsletter and our reactive power/mandatory hourly pricing information sheets.

Sincerely,

Vincent Marketta

Section Manager - Corporate Customer Group

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# D.2 September 2010 Customer Care for Energy Management Manual

Since 2006, Con Edison has offered customers access to their electric interval metered data via the Demand Monitoring Software, or DMS. DMS has allowed customers to view the metered data, to run reports in analyzing their energy usage, and to view the NY Independent System Operator's (ISO) day-ahead zonal hourly prices for their load zone.

Customer Care for Energy Management has the functionality of DMS, and more:

- Customers can view interval metered data in kWhrs and kVar (if installed for Reactive Power).
- Reports can be scheduled to be run automatically and e-mailed at a frequency and time of your choosing.
- Alerts can be customized so you can be notified if demand and/or hourly prices meet your thresholds.
- Customer Care allows the ability to manage sub-users. You can enable and disable access to others as you see fit.
- Aggregate meters in order to analyze energy usage across accounts.

The goal of this manual is to facilitate your introduction to Customer Care. Use the table of contents to jump to points of interest.

Please address access or other questions to:

IntervalMetering@coned.com, for Con Edison customers, and RogersD@oru.com, for Orange & Rockland customers.



#### Logging in

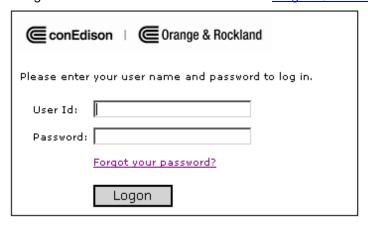
To enter Customer Care, a User Id and Password is required.

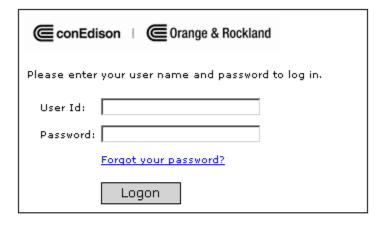
The User Id and Password are case sensitive.

If you've logged into the site in the past, and have forgotten your password, click the 'Forgot your password?' link for assistance.

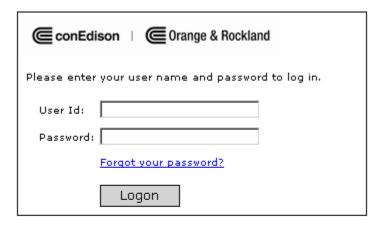
If you need further assistance or are a first time user, e-mail us at <a href="mailto:lntervalMetering@coned.com">lntervalMetering@coned.com</a>.

Orange & Rockland customers should e-mail <a href="mailto:drogers@oru.com">drogers@oru.com</a>.









Top of Form



#### **Customer and Meter Selection**

The meter and customer selection dialog is similar across most reports and configuration screens. Radio buttons indicate you can make one selection for the report, alert, or other feature. Check boxes indicate that you can make multiple selections, such as meter groups or customers for the report, alert, or other feature.

#### **Customer Selection**

If you have access to more than one customer's data, use this table to select the customers whose meters you want to view in the meter list.

Note: Most users do not have the ability to view data for other customers. If you do not have access to more than one customer's data, the Customer Selection does not display.

#### To select customers

From the Meter Selection display, click Switch Customer.

On the Customer Selection tab, use the following features to find customers:

Customer List - Click the radio button or select the check box of the customer or customers to include in the report, alert or other feature. If the Customer List does not show all the customers you need, click Reset Filter on the Customer Filter tab to remove filtering.

Customer Filter - Enter search criteria, such as customer name or account number, and click Filter Customers to limit the customers displayed in the customer list. You can filter for multiple customers by separating the filter criteria by commas (e.g., Helga,Marzipan,Baloney). All text fields in this dialog support wildcards. No SQL special characters are allowed.

Customer Name - Searches the Customer entity.

Account - Searches the Account entity.

State, City, Zip - Searches the Service Point address entity. If the Service Point has no associated address, searches the Premise entity.

Selected Customers - This section displays information about the selected customers.

Click Select to return to the Meter List. The Meter List now displays all meters associated with the selected customers.



#### Meter Selection

When you select a meter for a single-meter (or meter group) report, the meter remains selected when you click to other single-meter reports. When you select meters and meter groups for multiple-meter reports, those meters remain selected when you click through to other multiple-meter reports.

Customer Care treats a meter group as a single meter. The meter group contains the aggregate value of all the meters within the group.

#### To select meters

Click Select Meters to launch the Meter Selection dialog, which displays all meters associated with the current customer. To select meters from a different customer or multiple customers, see Customer Selection.

Use the following features to select the meters you want:

Meter List - Click the radio button or check box of the meter(s) or meter group(s) to include in the report, alert, or other feature. The meter list only displays meters configured for a particular customer. Customer shows to which customer the meter belongs. Available Date Range displays the date range for which IEE has readings for that meter. In Bill Analysis, Available Bill Data displays the date range for which IEE has bill data for that meter.

Meter Details - This section displays information about the meter or meter group selected in the Meter List. For individual meters, it displays information such as meter ID, the date range for which data is available, and commodity. For meter groups, it displays only the list of channels included in the group. Meter Filter - Enter criteria, such as service ID and reading interval, to filter the meters displayed in the meter list. You can filter for multiple customers by separating the customer names by commas. Do not use spaces between strings (e.g., Helga,Marzipan,Baloney is correct, but Helga, Marzipan, Baloney is incorrect.). All text fields in this dialog EXCEPT Available Data and Reading Interval support wildcards. No special SQL characters are allowed.

Optional: Click New Meter Group to create a meter group from the meters currently displayed in the Meter List.

Click Select Meter to add the selected meter(s) to the report, alert, or other feature



#### **Energy Analysis**

#### Load Analysis

The Load Analysis report helps you:

Gain insights into the shape of your meter's load (demand).

Identify when peak loads occur.

Identify specific 15-minute, hourly or daily anomalies.

Identify monthly and seasonal variations in your load.

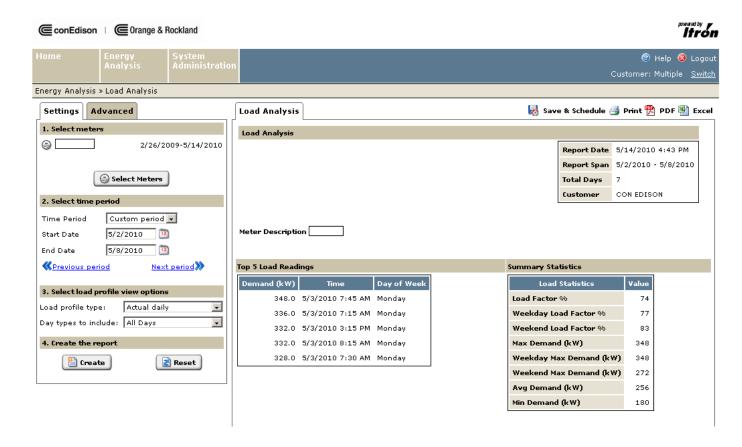
Load Analysis allows selection of a single meter and includes the following components:

**Summary Statistics** 

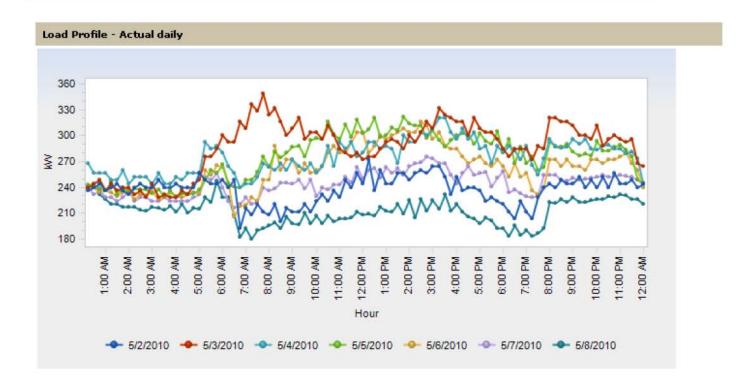
Load Profile chart and table

Average Hourly Consumption chart

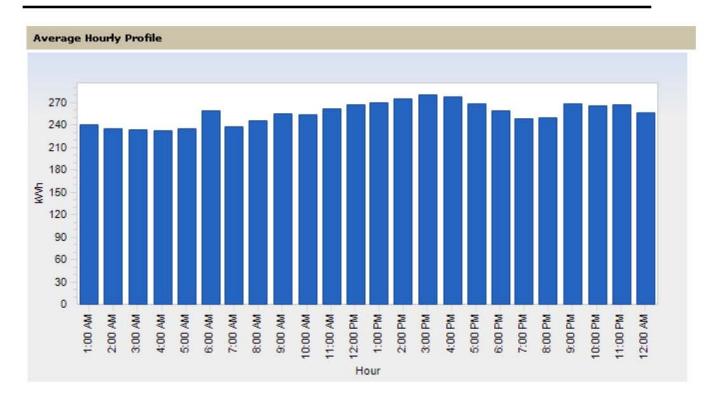
Load Duration chart and table

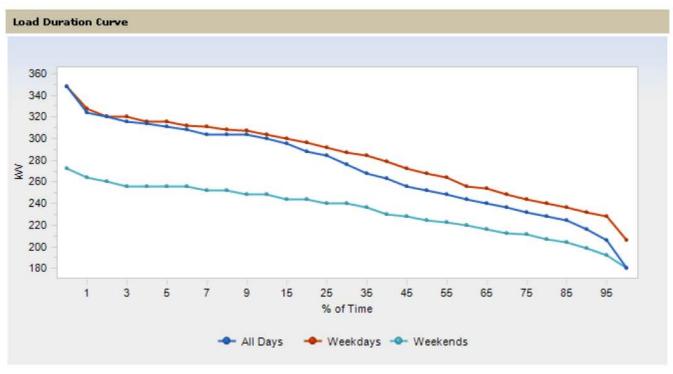






#### Load Profile Table Max Value (kW) Period Average 1 1 % of Max <u>Min</u> 4 Ending Timestamp Timestamp 5/2/2010 237 272 78.0 12:15 PM 192 06:45 AM 5/3/2010 287 348 100.0 07:45 AM 228 02:45 AM 5/4/2010 275 320 91.0 03:15 PM 240 06:45 AM 5/5/2010 275 322 92.0 01:45 PM 228 04:00 AM 90.0 02:30 PM 5/6/2010 262 316 206 06:30 AM 5/7/2010 79.0 02:45 PM 216 06:30 AM 244 276 5/8/2010 212 247 71.0 05:45 AM 180 07:15 AM







#### **Load Duration Table**

<u>% of Time</u> 🏠	All Days (kW) 🎄	Weekdays (kW) 🊳	Weekends (kW) 🊳
0	348	348	272
1	324	328	264
2	320	320	260
3	316	320	256
4	314	316	256
5	311	316	256
6	308	312	256
7	304	311	252
8	304	308	252
9	304	307	248
10	300	304	248
15	295	300	244
20	288	296	244
25	284	292	240
30	276	287	240
35	268	284	236
40	263	278	230
45	256	272	228
50	252	268	225
55	248	264	222
60	244	256	220
65	240	254	216
70	236	249	213
75	232	244	211
80	228	240	207
85	224	236	204
90	216	232	198
95	206	228	192
100	180	206	180



#### Usage & Variance Analysis

Usage and Variance Analysis helps you:

Characterize your energy usage (consumption) over time, by hour, day, week, month, or year.

Identify irregularities in energy use, as day-to-day, week-to-week, etc.

Compare energy usage for different time periods.

Analyze increases or decreases in energy usage for one or more meters.

Display maximum, minimum and average demand relating to a single meter or meter group's consumption.

Normalize your usage data by area, weather, or production units for standard comparison.

Usage and Variance Analysis allows multiple meters or meter groups and includes the following components:

**Summary Statistics** 

Usage and Demand chart and table (Demand is only included for a single meter or meter group)

Usage Variance chart and table, listing usage values for each meter for each time period

The Usage and Variance Analysis can help you answer questions such as:

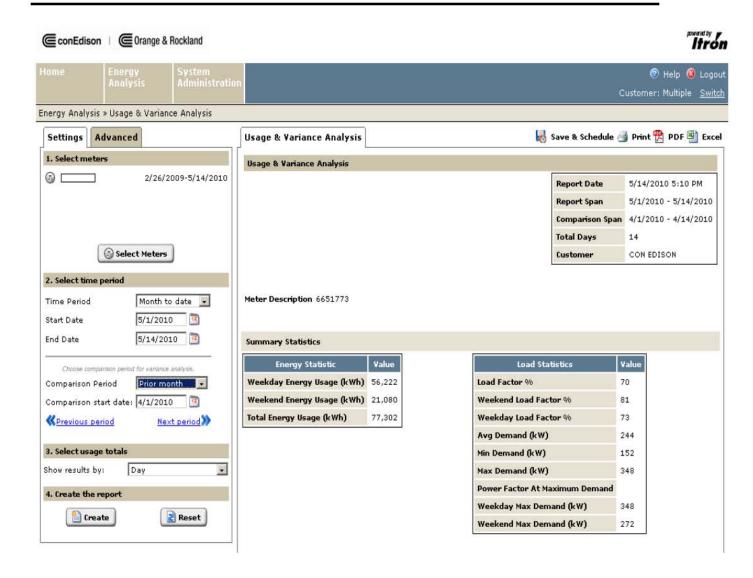
How do my consumption totals vary from month to month, or year to year?

Do my monthly peak demand levels correspond to the months in which my rate schedule prices are higher?

How do my consumption totals vary across the same hours and days?

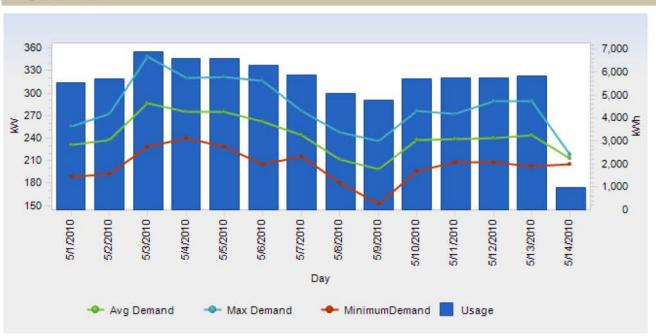
Do my peak consumption hours correspond to the peak time of use price periods on my rate schedule? Are there intermittent periods that have abnormally high energy use?







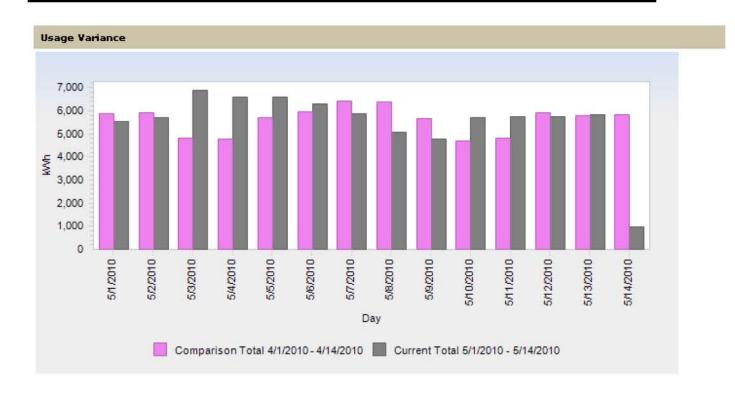
#### **Usage and Demand**



#### Data Summary

Period Ending 🏠	Usage (kWh) 🏠	Min Demand (kW) 🊳	Max Demand (kW) 🊳	Avg Demand (kW) 🊳
5/1/2010	5,530	188	256	230
5/2/2010	5,691	192	272	237
5/3/2010	6,878	228	348	287
5/4/2010	6,595	240	320	275
5/5/2010	6,602	228	322	275
5/6/2010	6,292	206	316	262
5/7/2010	5,856	216	276	244
5/8/2010	5,089	180	247	212
5/9/2010	4,770	152	236	199
5/10/2010	5,687	196	276	237
5/11/2010	5,744	208	272	239
5/12/2010	5,763	208	289	240
5/13/2010	5,847	202	290	244
5/14/2010	958	206	218	213





#### Data Summary Comparison Total (kWh) <u>Current</u> <u>Period</u> <u>Current Total</u> <u>(kWh)</u> Comparison <u>Variance</u> 4 • Variance 🎄 Ф Period 4/1/2010 5,530 -340 5,870 5/1/2010 -6.15 4/2/2010 5,907 5/2/2010 5,691 -216 -3.80 4/3/2010 4,806 5/3/2010 6,878 2,072 30.13 4/4/2010 4,780 5/4/2010 6,595 27.52 1,815 4/5/2010 5,697 5/5/2010 13.71 6,602 905 4/6/2010 5,936 5/6/2010 6,292 357 5.67 4/7/2010 6,407 5/7/2010 5,856 -552 -9.42 4/8/2010 6,357 5/8/2010 5,089 -1,268 -24.92 4/9/2010 5,666 5/9/2010 4,770 -896 -18.78 4/10/2010 4,696 5/10/2010 5,687 991 17.43 4/11/2010 921 16.04 4,823 5/11/2010 5,744 4/12/2010 -157 5,920 5/12/2010 5,763 -2.72 4/13/2010 5,785 5/13/2010 5,847 62 1.06 4/14/2010 5,835 5/14/2010 958 -4,877 -508.83



#### Trending

#### Trending helps you:

Visualize your facilities' load or energy consumption over any time period.

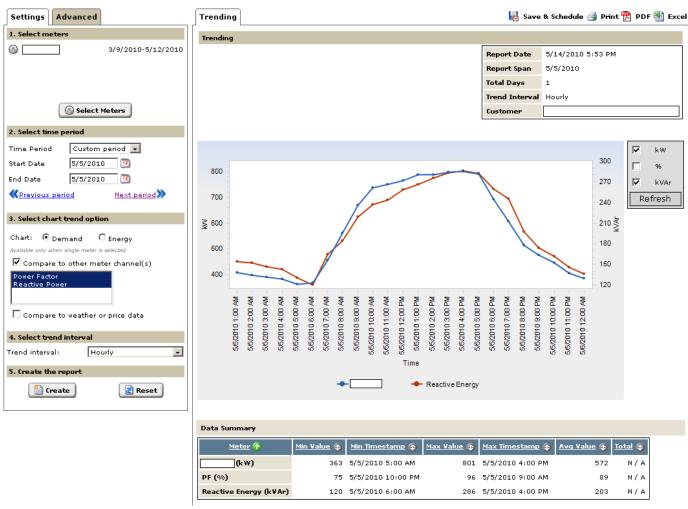
Display "cause and effect" correlations between energy data for a single meter and an alternative meter channel, or real-time pricing.

Compare values and trends for multiple meters on the same graph.

Trending allows selection of multiple meters or meter groups and includes the following components:

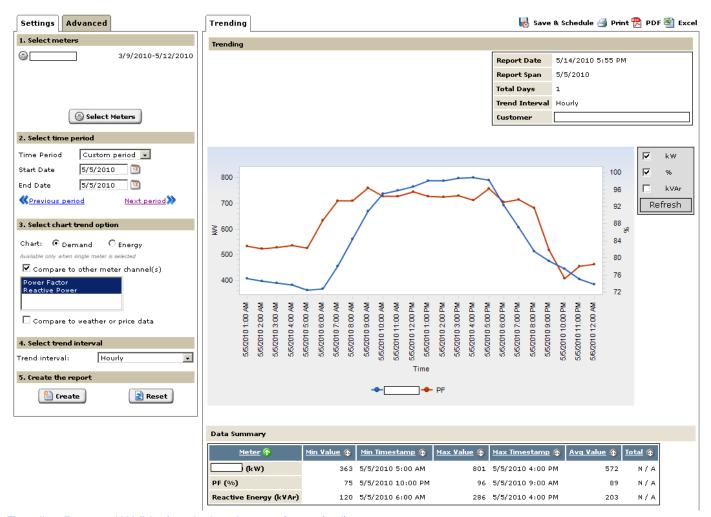
Trend chart displaying metered, hourly, or daily loads or consumption.

Summary table listing average, maximum and minimum demand, and total consumption for each meter.



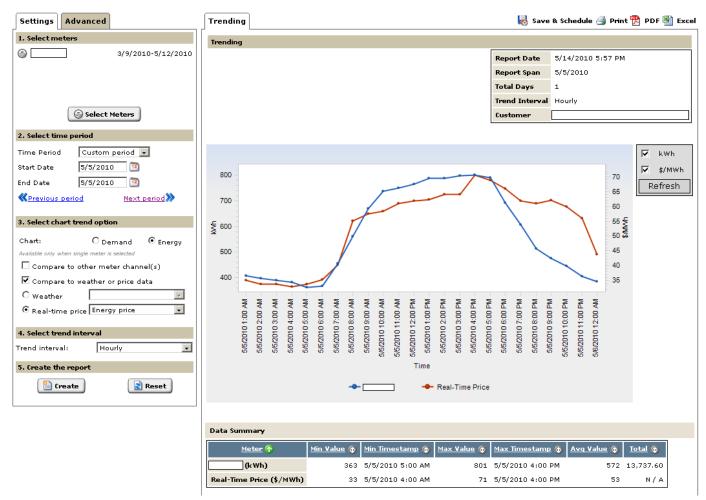
Trending Report: kW (blue), kVar (red)





Trending Report: kW (blue), calculated power factor (red)





Trending Report: kWhrs (blue), NY ISO day-ahead zonal hourly prices (red)



#### **Energy Benchmarking**

Energy Benchmarking helps you:

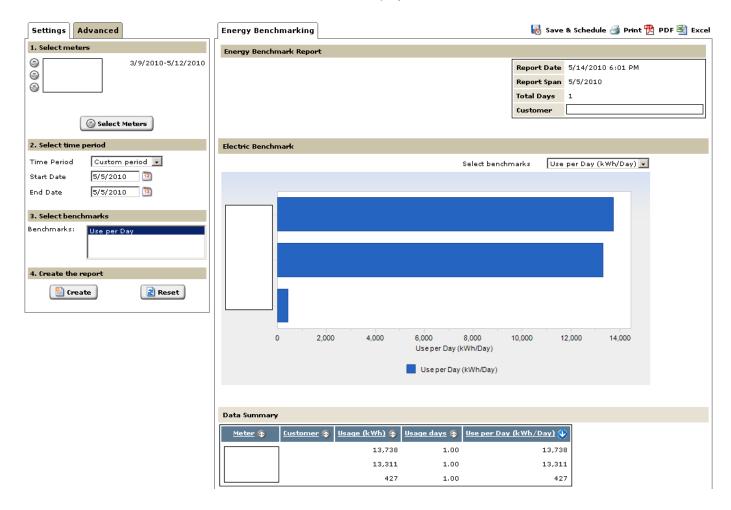
Rank your facilities' energy usage or demand.

Identify your best and worst performers, normalized by area, weather, or production.

Energy Benchmarking allows for selection of multiple meters and includes the following components:

Interactive ranking chart displaying benchmark of choice

Data tables from which benchmarks are selected for chart display





#### Home

#### My Favorites

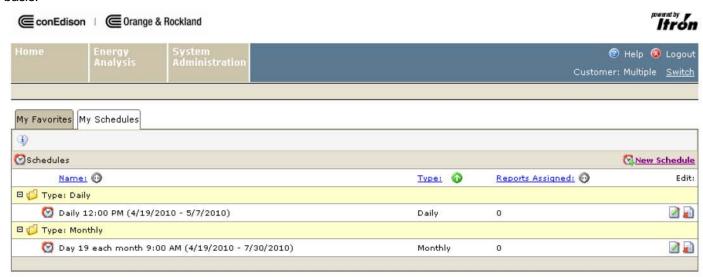
After you've run a report, click 'Save & Schedule', the report will be available to be re-run in the 'My Favorites' section.





#### My Schedules

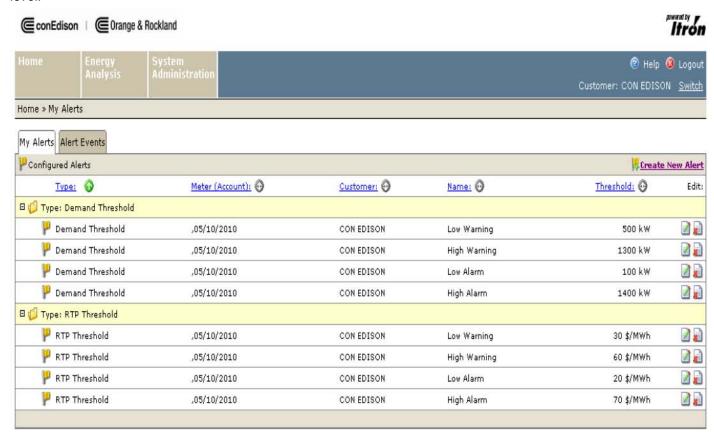
My Schedules lets you set up schedules for reports to run automatically on a daily, weekly or monthly basis.





#### My Alerts

Use My Alerts to configure customized notifications of when certain events occur, such as a meter reaching a high demand or NY Independent System Operator (NY ISO) hourly prices exceeding a certain level.



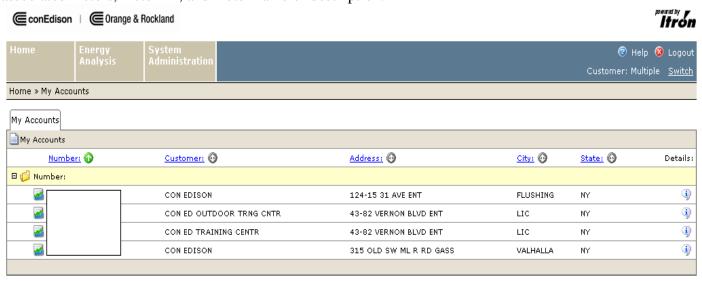


#### My Accounts

My Accounts lists the accounts associated with your user credentials. The list contains the account number, customer description, billing address, city, and state.

Click a column header to sort the accounts.

Click **Information** to view details about the account, including service address attributes, associated meters, meter ID, and meter name or description.





#### My Meter Groups

Use Meter Groups to run reports on the aggregate value of multiple meters.





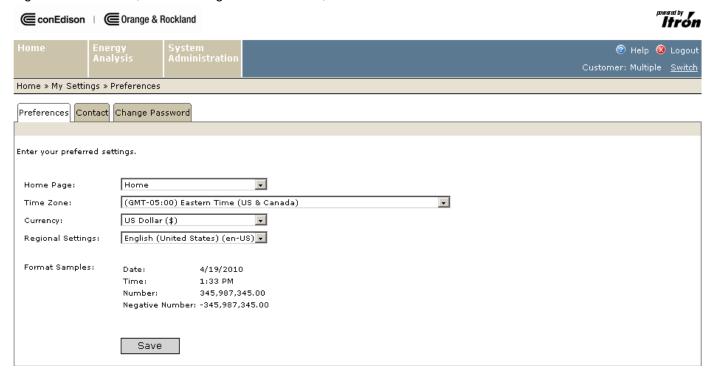
#### My Settings

The My Settings tab lets you customize Customer Care to your preferences. It includes the following tabs: The Preferences tab gives you control over settings throughout Customer Care. Update as needed and click Save.

Home Page - Select any tab or sub-tab to be the default screen when you first log-in. This could be a report, the alert page, etc.

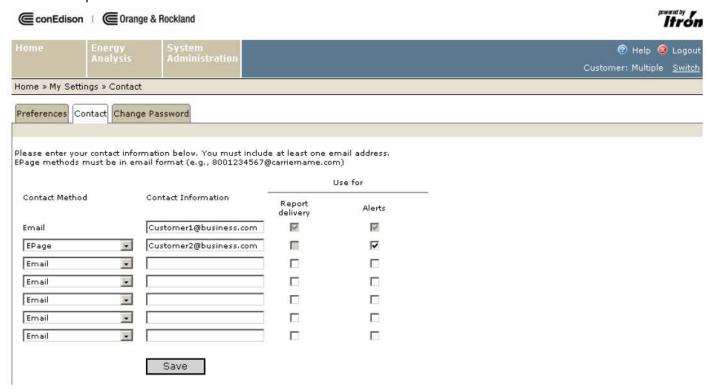
Time Zone - Select the time zone to use as the default in reports, alerts, etc.

Regional Settings - Select the locale for the application and reports. The locale is identified by the standard locale code, which consists of a cultural language code and a region code. The locale code is formatted as nn-NN, where nn is the language code and NN is the region code. For example, en-US is English-United States, en-GB is English-Great Britain, and fr-CA is French-Canada.





The Contact tab allows you to keep your contact information current to ensure expected receipt of automated reports and alerts.





The Change Password tab allows you to do just that, and specify a security question as a reminder if you've forgotten it.





#### System Administration

Manage Users - Add, edit and delete user profiles. Change user passwords.

Click 'New User' to start. If the user is not a Con Edison employee, choose the Itron Authentication type.



Home :: Energy Analysis :: System Administration :: Contact Support



Name Meters - Assign custom names to meters.

You can assign names to your meters for easier to identification in reports.

To name meters

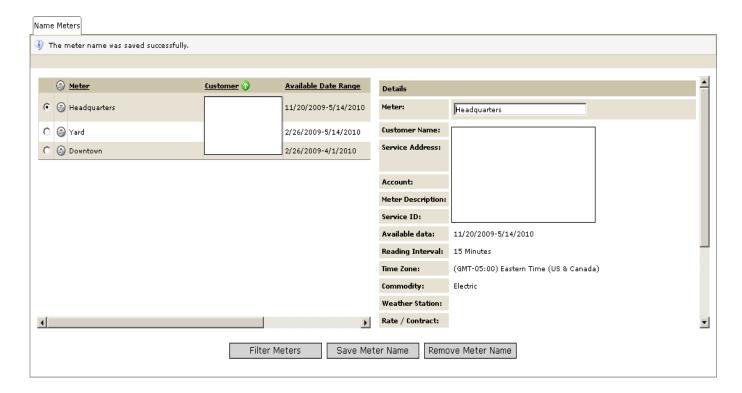
From the System Administration tab, click Name Meters.

Click the radio button of the meter you want to name.

In the Details area, enter the name of the meter.

Click Save Meter Name.

Click Remove Meter Name to return the actual meter number.





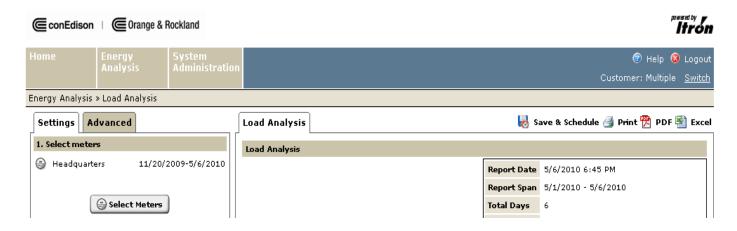
#### Report Toolbar Options

Save report settings for future use or recurring delivery via email.

Print an html version of the report.

Convert the report to PDF.

Export the report to Microsoft Excel.





Calculate Reactive-Power Demand Charge

Run a trending report, including energy demand and the reactive power meter channel.

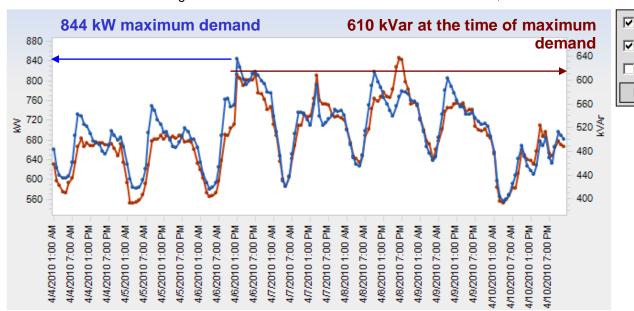
Note the maximum kW demand for the period. This can be found visually. The summary table also provides the value, date, and time.

Billable Reactive Power demand in kVar is the result from subtracting allowable kVar at 95% Power Factor from actual kVar at the time of maximum demand in kW.

Billable Reactive Power demand in kVar ......328.67

Reactive Power demand charge is the billable Reactive Power demand in kVar at \$1.10 per kVar (in billing, \$1.10 will be prorated to a 30 day charge).

Reactive Power demand charge .....\$361.53





kW

kVAr

96

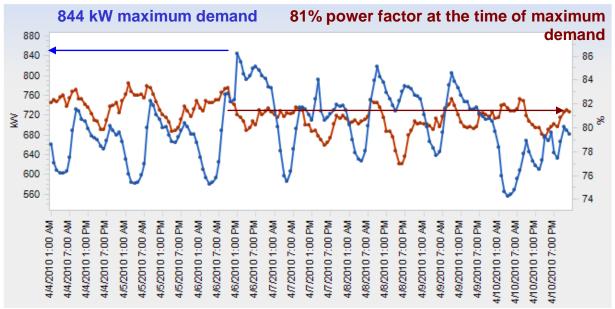
Refresh



#### **Determine Power Factor**

Uncheck the kVar check box, and check the '%' box, and refresh the report. Now you're trending kW and power factor.

Note actual power factor at the time of the maximum kW demand. This can be found visually, or the data can be exported to Excel to see the precise kVar value next to the maximum kW demand.





Trending Report: kW (blue), power factor (red)



How Demand and Consumption is determined in Customer Care

#### In billing at Con Edison:

Demand from profile data is the two highest consecutive 15-minute intervals, multiplied by two.

Consumption from profile data is measured from 12 noon on the start date to 12 noon on the end date.

#### In Customer Care:

Demand is highest interval in the period selected, multiplied by four. In this way, Customer Care demand will always be either equal to or greater than billed demand.

Consumption is from midnight of the start date to midnight of the end date.



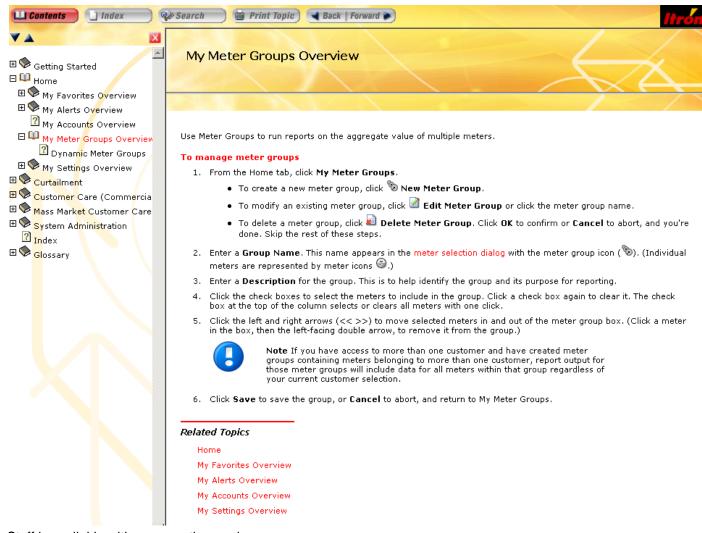
#### Questions and contact

#### **Customer Care Help**

Customer Care is equipped with an extensive and step-by-step Help area.

Dynamic links enable you to surf to other related topics.

Search, index, and print features enable you to find and retain useful information.



Staff is available with any questions or issues.

Con Edison customers, email <a href="mailto:lntervalMetering@coned.com">lntervalMetering@coned.com</a>.

Orange & Rockland customers, email <a href="mailto:RogersD@oru.com">RogersD@oru.com</a>.

If any additional assistance is required, you can contact Mike Gibbons at <u>Gibbonsmi@coned.com</u>, or 212.780.6402.

July 2010 The Plan to Meet NY Energy Needs





The New Reactive-Power Charge and Mandatory Hourly Pricing

What You Need to Know Now, and Why

# The Plan to Meet New York's Energy Needs

The 2009 New York State Energy Plan redefines how the state will approach and satisfy its energy needs. The plan's goals include reducing electricity use by 15 percent by 2015 and cutting carbon emissions significantly in the coming decades — a goal that Con Edison is actively supporting.

Working together, the Public Service Commission and all of the state's utilities have determined that charging for reactive power and implementing mandatory hourly pricing will significantly cut electric use while benefitting the environment. The changes affect large commercial customers.

#### Reactive Power Charge to Begin in October 2010

A significant amount of electricity is lost when reactive power — the power needed to magnetize electric motors, transformers, and other equipment — travels along power lines. The more reactive power a customer uses, the more electricity the grid loses and the more greenhouse gases get released.

To encourage businesses to reduce their use of reactive power, a new reactive power charge will be phased in over the next two years. The charge for reactive power will be implemented in two phases, beginning October 2010. See chart on back for details. Large commercial customers will be charged when their power factor, or efficiency, is less than 95 percent.

#### Hourly Pricing Program Under Way

The PSC and New York State utilities have also determined that moving large commercial enterprises to mandatory hourly pricing is needed to reduce electric use and greenhouse gas emissions. Mandatory hourly, or market-based, pricing helps ensure a reliable supply of electricity, especially when demand is high. It also gives commercial customers a better understanding of when and how their facilities use electricity, making it easier to more effectively manage energy use and lower costs.



July 2010 How Hourly Pricing Works



The New Reactive-Power Charge and Mandatory Hourly Pricing

What You Need to Know Now, and Why

# How Hourly Pricing Works, How it Can Work for You

Electricity is a commodity, and like any commodity the price rises or falls depending on how much is available and how much is needed.

Every day the New York Independent System Operator issues hourly wholesale prices — called day-ahead prices — for the next 24-hour day. When you pay the hourly wholesale price, your costs are based on how much you use, your highest use and the time of day, and day of the week you use electricity.

#### The Savings are in the Details...

And, the details are provided by a special meter called an interval meter. This sophisticated tool records how much electricity you use every 15 minutes. Once a day we retrieve the data from the meter either, through a phone line or IP address, and make the data available to you.

Be aware that, once you begin hourly pricing, your delivery charges will increase to cover the cost of the meter and our services for maintaining and reading it.

How much of an increase should you expect? Currently, the meter-related charges for a typical customer who is eligible for hourly prices average about \$18, but this can vary depending on your account's service classification. Once you move to hourly pricing, meter-related charges will increase to approximately \$100, but even with this increase the meter-related charges will still be less than one percent of your delivery charges.

#### Our Customer Care for Energy Management Web Site: Information is Power

The Customer Care for Energy Management Web Site lets you view and analyze the data from your meter and identify practical ways to reduce electric use and costs. To access this sophisticated tool, visit conEd.com/customercare.

#### Power Your Way - An Alternative to Hourly Pricing

As an alternative to mandatory hourly pricing, you can buy your electricity from an energy service company (ESCO). Our Power YourWay program can help you find an ESCO. To learn more, visit poweryourway.com. Con Edison will continue to read your meter, respond if there is a service problem, and deliver the energy you use reliably and safely.

October 2010

July 2010 Reactive Power and Power Factor





The New Reactive-Power Charge and Mandatory Hourly Pricing

What You Need to Know Now, and Why

# Reactive Power and Power Factor – Terms You Need to Know

To better understand reactive power and power factor, it helps to review basic electric concepts and terms.

Most of our country's electricity is generated, transported, and used in an alternating current (AC) system. This system produces and uses two types of power — real power and reactive power.

#### Real Power

Real power actually does the work. It runs motors, lights lamps, etc., and is measured in kilowatts (kW).

#### Reactive Power

Reactive power doesn't "do" the work, but is needed to magnetize motors, transformers, and relays so they start and operate. It is measured in thousands of volt-amperes-reactive (kVAr). Utilities, such as Con Edison, must build and maintain infrastructure capable of carrying real power as well as reactive power.

#### Apparent Power

Apparent power is made up of real and reactive power, and is measured in thousand volt amperes (kVA).

#### Power Factor (PF)

Power factor is the ratio of the real power to the apparent power in a circuit. The closer a system's power factor is to one, the more efficient the system is.

#### Inductive Loads

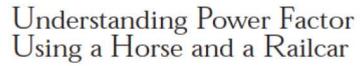
Inductive loads are electrical devices, such as motors and certain kinds of lighting, that use current to create a magnetic field that produces the desired work.

July 2010 Understanding Power Factor



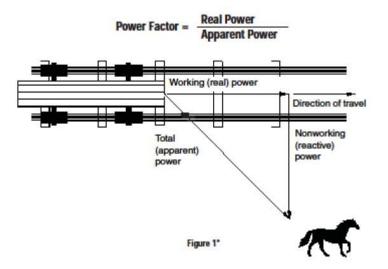


What You Need to Know Now, and Why



A simple analogy is the best way to understand power factor.

In Figure 1, a horse is pulling a railroad car down a railroad track. The railroad ties are uneven, so the horse must pull the car from the side of the track. The horse is pulling the railroad car at an angle to the direction of the car's travel.



The power required to move the car down the track is the working or real power (kW). The effort of the horse is the total or apparent power (kVA). Due to the angle of the horse's pull, not all of its effort is used to move the car down the track. The car will not move sideways, therefore, the sideways pull of the horse is wasted effort — the nonworking or reactive power (kVAr).

The angle of the horse's pull is related to power factor, which is defined as the ratio of real power to apparent (total) power. If the horse is led closer to the center of the track, the angle of side pull decreases and the real power approaches the value of the apparent power. Therefore, the ratio of real power to apparent power (the power factor) approaches one. As the power factor approaches one, the reactive (nonworking) power approaches zero.



July 2010 The Cause of Low Power Factor





The New Reactive-Power Charge and Mandatory Hourly Pricing

What You Need to Know Now, and Why

# The Causes of Low Power Factor

Low power factor is caused by inductive loads such as transformers, induction motors, generators and certain lighting ballasts. In Con Edison's service area, a significant amount of the power consumed by commercial customers is comprised of inductive loads

Inductive loads require the current to create a magnetic field that produces the desired work. The result is an increase in reactive and apparent power and a decrease in the power factor, or efficiency, of a system.

The efficiency of inductive equipment — and how it affects your system's power factor — will vary depending on its manufacturer, design, size, and age. Most inductive equipment has a nameplate with operating data, including its power factor at rated load. You can use this information to identify equipment that may need to be upgraded. You may also need to invest in specialized meters or measuring devices that determine power factor.

Con Edison will upgrade meters for customers that will be charged for reactive power and this may enable you to read power factor at service.



#### July 2010 Improve Your Power Factor



The New Reactive-Power Charge and Mandatory Hourly Pricing

What You Need to Know Now, and Why

# Improve Your Power Factor, Reduce Your Reactive-Power Costs

Beginning January 2011, all of New York State's large electric customers will begin paying for reactive power.

If you can raise your facility's power factor above 95 percent, you will reduce, and possibly eliminate, the new reactive-power charge.

Raising the power factor also reduces the amount of energy used, which is especially important during times of peak demand when energy costs more. An improved power factor also increases the capacity of your system, reduces the amount of lost energy, and lowers equipment costs.

A low power factor leads to increased voltage drop as well as power losses in your distribution system. Excessive voltage drops can cause overheating and premature failure of motors, cables, and other equipment. An improved power factor minimizes voltage fluctuations.

Improved power factors also reduce the amount of electricity the grid loses, substantially reducing the carbon emissions released to the atmosphere. If all Con Edison's customers were at 95 percent power factor, the energy saved would offset 32,600 tons of carbon dioxide emissions, which is equivalent to removing 5,400 commuter vehicles from the road for one year.

#### The higher the power factor, the lower the reactive-power charge.

#### **Ways to Improve Power Factor**

To improve or correct your facility's power factor:

- Add capacitors to your system to decrease the amount of reactive power, thus increasing its power factor.
- Turn off motors and associated transformers when not needed.
- Develop a schedule that alternates the start-up and operation of motors and other equipment, and run all equipment only when needed.
- Install controls to operate equipment more efficiently.
- Replace motors, transformers, and other equipment at the end of their lives with energy-efficient models. Even an energy-efficient motor must be operated near its rated capacity to realize the benefits of a high power-factor design.
- Shut off induction equipment during times of peak demand, when possible.
- Avoid operating equipment above its rated voltage and equipment that is not fully loaded.

October 2010

July 2010 How to Calculate Your Savings





The New Reactive-Power Charge and Mandatory Hourly Pricing

What You Need to Know Now, and Why

# How to Calculate Your Savings and Payback Period

Before deciding what investments will best improve the power factor of your equipment, you should calculate the savings and payback period. Be sure to consult the engineering professionals on your staff or a professional engineer or electrical consultant when calculating savings and payback periods.

Let's say the charge for reactive power is \$1.10 per kVAr. You install a 200-kVAr capacitor in a facility with the following characteristics:

- · 208 V, three-phase service
- · 250 kW real power average load
- . 500 kW real power peak load
- Seasonal load variation:
- 100% of peak (June through September, inclusive)
- 80% of peak (October through May, inclusive) = 400 kW
- · Uncorrected power factor is 70% at peak load
- 510 kVAr (June through September, inclusive)
- 408 kVAr (October through May, inclusive)
- Internal energy loss is 2%

For your business' summer-peak month, you pay \$1.10 per kVAr up to a power factor of 95%. If your equipment has a power factor of 70%, you will consume 510 kVAr and pay for 347 kVAr (510 - 163 = 347 kVAr, the amount of kVAr from 95% to 100%). So, your monthly cost for reactive power is \$382.

You install 200 kVAr of capacitance and that reduces the peak reactive power (510-200 kVAr) to 310 kVAr and raises your equipment's power factor to 85%. As a result, you will only pay for 147 kVAr for a monthly cost of \$162.

If the cost to install capacitors to correct the power factor is \$15,000, the savings and payback period can be calculated as follows:

1. To calculate the new power factor, use the following equation to find apparent power

```
kVA = sqrt(kW^2 + kVAr^2)

kVA = sqrt(500^2 + 310^2) = 588 kVA
```

2. Use the following equation to find the corrected power factor.

```
PF = kW/kVA
PF = 500/588
Corrected power factor = 85%
```



July 2010 Reactive Power Information



What You Need to Know Now, and Why





#### Reactive Power billing determinants to be presented on bill

Demand (kW)	3000
Power Factor	92.00%
Actual Reactive Power Demand (kVar)	1,200
Allowable Reactive Power Demand (kVar) at 95% Power Factor	1,000
Billable Reactive Power Demand (kVar)	200
Reactive Power Demand Charge @ \$1.10 per billable kVar	\$220.00

#### Reactive Power billing determinants to be presented on bill (no charge)

Demand (kW)	3000
Power Factor	97.00%
Actual Reactive Power Demand (kVar)	800
Allowable Reactive Power Demand (kVar) at 95% Power Factor	1,000
Billable Reactive Power Demand (kVar)	0
Reactive Power Demand Charge @ \$1.10 per billable kVar	\$0.00



July 2010 Customer Care System Sample Information

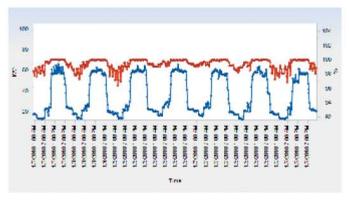


The New Reactive-Power Charge and Mandatory Hourly Pricing

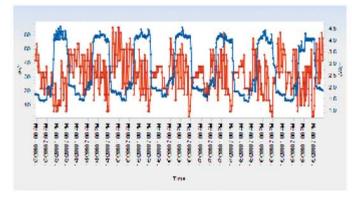
What You Need to Know Now, and Why

# Customer Care System Sample Information

#### Meter With Good Power Factor



#### Meter With Good Power Factor





2010 September C&I Electric & Gas Rebate Programs

10



The New Reactive-Power Charge and Mandatory Hourly Pricing

What You Need to Know Now, and Why

# Commercial and Industrial Energy-Efficiency Electric and Gas Rebate Programs

#### Incentives

Incentives are available for purchasing and installing specific high-efficiency electric and/or gas equipment in existing facilities.

#### Eligibility

A Con Edison commercial or industrial customer in an existing building who pays the applicable gas or electric Systems Benefit Charge.\*

#### **Learn More**

Learn more about the Con Edison commercial and industrial energy-efficiency programs at conEd.com/energyefficiency or call 1-877-870-6118.

Eligible Equipment and Incentives for Electric Rebate Program

MEASURE	REQUIREMENT	INCENTIVE
Packaged terminal AC/HP	Minimum 13.1 EER	\$50/ton
Unitary HVAC and Split Air Systems	<5.4 tons, 14 SEER	\$100/ton
	5.4-20 tons, 11.5 SEER	\$60/ton
	>20-63 tons, 10.5 EER	\$50/ton
	>63 tons, 9.7 EER	\$50/ton
Air-to-Air Heat Pump	Spilt System <5.4 tons, 14 SEER 12 EER, 8.5 HSPF	\$125/ton
	Single Package <5.4 tons, 14 SEER 11.6 EER, 8.0 HSPF	\$125/ton
	6.4 - 11.25 tons, 11.5 EER, 3.4 COP	\$80/ton
	>11.25 - 20 tons, 11.5 EER, 3.2 COP	\$90/ton
	>20 - <63 tons, 10.5 EER, 3.2 COP	\$50/ton
Water Source Heat Pump	<20 tons 14 EER, 4.6 COP	\$80/ton
BI-level Control, Stainwell Lighting	60% lighting power during unoccupied time	Up to \$150 per fixture
HE Fixtures/Design	Exceeds ECCC	Up to \$75 per fixture
Delamping	N/A	Up to \$1.50/FT
LED Exit Lighting	5 watts	Up to \$15 per fixture
Occupancy Sensor Control, Fluorescent	Occupancy Sensor Control, Fluorescent	Remote - \$50 Fixture - \$50

September 2010 (continued)

2010 September C&I Energy Efficiency Custom Program

11



The New Reactive-Power Charge and Mandatory Hourly Pricing

What You Need to Know Now, and Why

# Commercial and Industrial Energy-Efficiency Custom Program

#### Incentives

The Custom Program offers performance-based incentives for cost-effective, energyefficient technologies not included in the Commercial and Industrial Energy Efficiency
Rebate Program. These include implementing energy-efficient electric and gas measures,
and funding a portion of a comprehensive energy study for customer facilities.

#### Eligibility

A Con Edison commercial or industrial customer in an existing building who pays the applicable gas or electric System Benefits Charge.\*

#### **Learn More**

Learn more about the Con Edison commercial and industrial energy-efficiency programs at conEd.com/energyefficiency, or call 1-877-870-6118.

#### **Electric Custom Program Structure**

	SAVINGS LEVEL	BUYBACK REBATE
Tier 1	s 10%	\$0.08/kWh
Tier 2	11 to 20%	\$0.10/kWh
Tier 3	≥ 20%	\$0.12/kWh
Tier 4	≥ 5% peak demand reduction	10% bonus

#### **Gas Custom Program Structure**

	SAVINGS LEVEL	CUSTOM INCENTIVE
Tier 1	≤ 20%	\$1/first year therm savings
Tier 2	> 20%	\$2/first year therm savings

"The System Benefits Charge funds New York State environmental and other related public-policy programs. Con Edison reserves the right to amend or terminate this incentive offer.

September 2010



#### March 2010 Smarter Energy Management Newsletter



#### New York State's Energy Plan - How it Impacts Your Business!

Cutting electricity use 15 percent by 2015 is one of the goals of the 2009 New York State Energy Plan. Working together, the Public Service Commission (PSC) and all of the state's utilities have determined that charging for reactive power and implementing mandatory hourly pricing will cut electric use significantly. The changes affect our large business customers, and we are prepared to help you understand the new charges and pricing.

#### **Businesses to Start Paying for Reactive Power**

New York's electric grid loses a significant amount of electricity when reactive power — the power needed to magnetize electric motors, transformers, and other equipment — travels along power lines. This loss costs hundreds of millions of dollars a year, with a corresponding increase in the amount of greenhouse gases released to the environment.

To encourage businesses to reduce the use of reactive power, a new reactive-power charge will be put in place beginning this year. The new charge will be phased in over the next two years, and affects large commercial customers whose operations have a power factor, or efficiency, of less than 95 percent.

The charge for reactive power will be implemented in two phases.

- Phase one will begin in October 2010 for customers whose monthly demand is 1,000 kW or higher.
- Phase two will begin in October 2011 for customers whose monthly demand is between 500 kW and 1,000 kW. The charge will also apply to customers who have induction generators that meet 1,000 kW and 500 kW thresholds.

For more information on reactive power, visit conEd.com/reactivepower.

#### Attend Our Reactive Power/Hourly Pricing Info Exchange

To help you understand reactive power, the new charge, and what you can do to reduce its impact on your energy bill, we will host information exchanges beginning at 8:30 a.m. on March 18 and 22, 2010, at 4 Irving Place, New York. To attend one of these free sessions, send an e-mail with the date of the session you'd like to attend, names and titles of attendees, your organization, address, phone numbers, and e-mail addresses to rodriguezs@coned.com.

#### **Hourly Pricing Program Roll-Out Continues**

Under the hourly pricing program, customers buy electricity supply at market-based, or hourly, prices. The PSC required this program to help ensure a reliable supply of electricity, especially when demand skyrockets, and to give business customers information that can be used to more effectively manage energy use and costs.

In November 2009, we completed phase one of the program, and phase two is under way.

#### You are a phase-two customer and will move to hourly pricing in May 2011 if...

- Your business used between 500 and 1,000 kW at any time between October 1, 2008 and September 30, 2009.
- You buy your electricity supply from Con Edison.

If you are a phase-two customer, a special interval meter that makes hourly pricing possible will be installed at your business before April 1, 2010. You will have access to data from this meter between April 2010 and April 2011, before hourly pricing begins in May 2011.



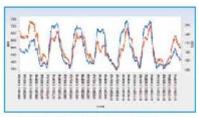
## August 2010 Smarter Energy Management Newsletter



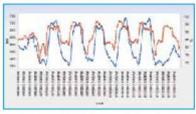
#### New Web Site Helps You Control Electric Bills

Our new Customer Care Web site helps you take control of your business' energy costs this summer and all year 'round. conEd.com/customercare provides all the data you need to manage changes in your energy bill related to the new reactivepower charge and mandatory hourly pricing. Think of Customer Care as a tool that:

- Helps you calculate your reactive-power costs. By raising your facility's power factor, you will reduce the reactive-power charge.
   Achieve a power factor of 95% or higher and you avoid the reactive-power charge.
- Provides the hourly wholesale energy prices for the next 24-hour day issued by the New York Independent System Operator each day.
- Gives you a detailed analysis of your energy use, including data that shows how your use fluctuated over hours, days, and weeks.
- Analyzes your facility's load so you know when peak use and changes in patterns occur.
- Automatically updates reports, which are sent via e-mail in a format and on a schedule you choose.



Customer Care shows how much reactive power (red line) and demand (blue line) your facility uses over time.



Knowing how much your facility's power factor varies (red line) with demand (blue line) and time can help you choose more affactive energy-efficiency measures.



2010 December Smarter Energy Management Newsletter



#### **New Start Date for Reactive-Power Charge**

The date when commercial customers with a monthly demand between 1,000 kW and 1,499 kW will begin paying for reactive power has been delayed until January 1, 2011. If your facility or operation falls into this category, the postponement provides additional time to understand the new charge and to take steps to reduce the use of reactive power. For information on how reactive power will be billed, see your October, November, and December 2010 invoices.

The delay does not apply to customers with induction generators above 1,000 kW and customers with newly constructed facilities with an expected peak demand of more than 1,000 kW, who received reactive power charges on their October 2010 bill as originally scheduled.

#### The new reactive-power charge will be implemented in three phases.

#### PHASE ONE

- Customers with induction generators above 1,000 kW
- facilities with an expected peak demand of more than 1,000 kW
- . Billing started in October 2010 if power factor was less than 95%
- Customers are only charged for reactive power if their power factor is less than 95%

#### **PHASE TWO**

- Customers with monthly demand between 1,000 and 1,499 kW
- Customers with newly constructed
   Billing will begin January 1, 2011 if power factor is less than 95%
  - Customers are only charged for reactive power if their power factor is less than 95%

#### PHASE THREE:

- Customers with a monthly demand between 500 and 999 kW
- Customers with induction generators that meet 500 and 999 kW thresholds
- Billing will start in October 2011 if power factor is less than 95%
- Customers are only charged for reactive power if their power factor is less than 95%

Customers with peak demand of 1,500 kW or greater will start to be billed for reactive power six months after kVar-capable metering has been installed and communications established. If your facility falls into this category we will send a letter advising of the start date. Reactive-power bill information will appear on your invoices three months before you will be charged for using reactive power.

#### Reactive Power and the State's Energy Plan

The 2009 New York State Energy Plan calls for a 15 percent reduction in electricity use by 2015. The Public Service Commission and state utilities determined that charging large commercial and industrial enterprises for reactive power was necessary to meet the goal. Reactive power magnetizes electric motors, transformers, and other equipment. Each year a significant amount is lost from the grid, costing hundreds of millions of dollars annually and increasing greenhouse gas emissions.



#### September 2009 Smarter Energy Management Newsletter



#### Manage Energy Costs, Boost Your Bottom Line

Welcome to Smarter Energy Management, a new quarterly newsletter for Con Edison customers who will soon move to mandatory hourly pricing and those who are already being billed according to hourly prices for their electricity supply. Each issue will feature information on how mandatory hourly pricing works — and how it creates opportunities to lower energy costs and improve your bottom line.

#### The Pricing of Your Electricity is Changing - What You Need to Know!

You are one of the Con Edison customers who will move soon to a mandatory hourly, or market-based, price for electricity.

#### Why the switch to hourly pricing?

The short answer: the Public Service Commission has required it - and for some very good reasons.

Hourly pricing helps ensure a reliable supply of electricity for everyone, especially when the demand is high. It also gives you a better understanding of when and how your facilities use electricity so you can more effectively manage energy use and lower costs. Of course, being energy-efficient also protects the environment by preserving precious energy resources.

#### When will the switch occur?

The switch will occur in two phases. If your maximum monthly demand exceeded 1,000 kW once between October 2007 and September 2008, hourly pricing will begin this November. If your maximum monthly demand exceeded 500 kW once between October 2008 and September 2009, hourly pricing will begin in May 2011.

#### You will move to hourly pricing in November 2009 if...

- Your business used between 1,000 and 1,500 kW at anytime from October 1, 2007 and September 30, 2008.
- We have already installed a special meter at your business that allows for hourly pricing. You will have access to the data from this meter between April and October 2009, before hourly billing begins in November 2009. After hourly pricing begins you will be able to continue viewing the data.
- You purchase your electricity supply from Con Edison.

#### You will move to hourly pricing in May 2011 if...

- Your business used between 500 kW and 1,000 kW at anytime from October 1, 2008 and September 30, 2009.
- A special meter will be installed at your business that allows for hourly pricing. You will have access to data from this meter between April 2010 and April 2011, before hourly billing begins in May 2011. After hourly pricing begins you will be able to continue viewing the data.
- You purchase your electricity supply from Con Edison.

#### How Hourly Pricing Works, and How it Can Work for You

Electricity is a commodity, and like any commodity the price rises or falls depending on how much is available and how much is needed.

Every day the New York Independent System Operator issues hourly wholesale prices — called day-ahead prices — for the next 24-hour day. Our demand monitoring software will let you view the hourly prices. When you pay the hourly wholesale price, your costs are based on how much you use, your highest use, and the time of day and week you use electricity.



## 2009 September MHP Installation Letter

Dear Valued Customer:

In May 2006, the New York State Public Service Commission (PSC) required that Con Edison charge its largest electric customers (customers whose maximum monthly demand exceeded 1,500 kW at least once in a 12 month period) for electricity supply at hourly prices. This tariff is referred to as Mandatory Hourly Pricing (MHP). The PSC has now directed that all Con Edison customers whose maximum monthly demand exceeded 500 kW once in the past 12 months also be shifted to this supply pricing rate beginning in May 2011. Under MHP, customers pay a rate for each hour in which service is used that reflects the day-ahead market price of electricity. This change affects only your supply charges and not your delivery charges.

Con Edison may need to upgrade the meter that measures your electricity consumption to obtain the hourly data needed to bill your account under MHP. Based on the location of the meter, Con Edison may be able to retrieve the information wirelessly. A Con Edison representative will visit your premises to determine the best way to measure your energy use. These inspections should be finished by September 2009 and the interval meter installations completed by April 2010. Where wireless communication is not feasible, Con Edison will arrange for a telephone line to the meter.

After the interval meter and telephone lines are ready, we will make the hourly data from this meter available to you for a twelve-month period, from April 2010 through April 2011, before Con Edison starts billing under MHP. You can use this information to plan an energy use strategy before the hourly pricing goes into effect in May 2011.

To learn more about price responsive electric load programs and how these programs can help you manage energy use, visit <a href="https://www.coned.com/dr">www.coned.com/dr</a>.

Retail Choice is another option that can help customers to manage the supply-side of their energy use. To learn more about Retail Choice and for a listing of energy services companies (ESCO), visit <a href="https://www.poweryourway.com">www.poweryourway.com</a>. You may also want to visit the PSC website at <a href="https://www.AskPSC.com">www.AskPSC.com</a>. If you have any questions, please contact your Senior Customer Service Representative, whose telephone number is provided on your bill.

Thank you,

Sincerely,

Vinesat Wastoffe



Vincent Marketta Section Manager

# E. Appendix E – Customer Data



Table 1: Off-Peak Energy by Customer Segment Full Service Customers

NATOO	Nulos		kWh Off-pe	eak Divided	by Annual	Off-peak %
NAICS	NAICS	Number of		kWh		Difference
Code	Industry Title	Customers	2009	2010	2011	2009 to 20111
0	Not Defined	33	51.50%	51.70%	52.50%	0.97%
23	Const	7	54.20%	50.80%	51.30%	-2.87%
31-33	Manufact	16	35.10%	47.70%	46.90%	11.75%
42	Wholesale Trade	7	47.60%	50.10%	50.20%	2.56%
44-45	Retail Trade	13	52.60%	49.30%	46.10%	-6.51%
48-49	Transportation/Warehousing	1	NA	56.40%	57.70%	NA
51	Information	14	56.90%	52.80%	53.10%	-3.82%
52	Finance and Industry	4	52.40%	52.50%	51.90%	-0.49%
53	Real Estate, Rental, Leasing	71	49.30%	49.90%	49.60%	0.37%
54	Professional, Scientific, and Technical Services	7	46.50%	45.70%	47.10%	0.59%
56	Admin, Waste, Remediation Services	2	89.00%	54.10%	57.10%	-31.87%
61	Educational Services	10	48.90%	50.60%	48.60%	-0.35%
62	Health Care and Social Assistance	19	55.10%	53.70%	53.20%	-1.95%
71	Arts, entertainment, and Recreation	9	53.60%	53.70%	53.50%	-0.07%
72	Accommodation and Food Services	9	52.50%	54.20%	54.50%	2.06%
81	Other Services (except Public Administration)	13	46.90%	51.30%	53.10%	6.15%
92	Public Administration	2	NA	NA	52.80%	NA
99	Not Classified	35	55.10%	53.50%	53.60%	-1.48%
	Average of All Customers	272	51.21%	51.03%	50.95%	-0.25%



Table 2: Off-Peak Energy by Customer Segment Retail Access Customers

NAICS	NAICS	Number of	kWh Off-pe	eak Divided kWh	by Annual	Off-peak % Difference
Code	Industry Title	Customers	2009	2010	2011	2009 to 20111
0	Not Defined	84	52.90%	52.00%	51.90%	-1.01%
22	Utilies	3	58.90%	58.10%	58.50%	-0.37%
23	Const	51	48.90%	49.70%	49.90%	0.98%
31-33	Manufact	34	46.10%	47.30%	47.70%	1.60%
42	Wholesale Trade	33	48.80%	49.00%	49.00%	0.14%
44-45	Retail Trade	139	49.00%	49.60%	49.60%	0.56%
48-49	Transportation/Warehousing	16	50.60%	52.50%	54.10%	3.41%
51	Information	52	52.90%	52.90%	52.70%	-0.20%
52	Finance and Industry	70	50.90%	50.20%	50.40%	-0.54%
53	Real Estate, Rental, Leasing	422	49.90%	50.00%	50.10%	0.15%
54	Professional, Scientific, and Technical Services	78	48.10%	48.00%	48.20%	0.08%
55	Management of Companies and Enterprises	10	50.00%	51.00%	49.40%	-0.60%
56	Admin, Waste, Remediation Services	46	47.60%	49.10%	49.90%	2.30%
61	Educational Services	48	52.00%	50.40%	50.40%	-1.67%
62	Health Care and Social Assistance	89	54.50%	53.90%	54.10%	-0.39%
71	Arts, entertainment, and Recreation	30	51.70%	51.70%	51.80%	0.15%
72	Accommodation and Food Services	71	51.40%	53.10%	53.40%	1.97%
81	Other Services (except Public Administration)	52	52.70%	51.90%	52.30%	-0.39%
92	Public Administration	17	55.10%	54.20%	54.70%	-0.43%
99	Not Classified	132	51.80%	51.90%	52.10%	0.27%
	Average of All Customers	1477	50.46%	50.42%	50.52%	0.06%



**Table 3: Load Factor by Customer Segment Full Service Customers** 

NAICS	NAICS	Number of		Load Factor		LF Difference
Code	Industry Title	Customers	2009	2010	2011	2009 to 20111
0	Not Defined	33	53%	48%	48%	-5%
23	Const	7	66%	36%	36%	-30%
31-33	Manufact	16	27%	44%	41%	14%
42	Wholesale Trade	7	42%	46%	46%	4%
44-45	Retail Trade	13	52%	41%	36%	-15%
48-49	Transportation/Warehousing	1	NA	37%	40%	NA
51	Information	14	75%	59%	59%	-16%
52	Finance and Industry	4	62%	57%	58%	-5%
53	Real Estate, Rental, Leasing	71	44%	41%	41%	-3%
54	Professional, Scientific, and Technical Services	7	49%	46%	46%	-2%
56	Admin, Waste, Remediation Services	2	0%	4%	5%	4%
61	Educational Services	10	6%	46%	31%	25%
62	Health Care and Social Assistance	19	45%	47%	50%	4%
71	Arts, entertainment, and Recreation	9	60%	40%	38%	-23%
72	Accommodation and Food Services	9	52%	58%	55%	3%
81	Other Services (except Public Administration)	13	50%	48%	43%	-7%
92	Public Administration	2	NA	NA	47%	NA
99	Not Classified	35	52%	51%	49%	-3%
	Average of All Customers	272	55%	55%	56%	2%



**Table 4: Load Factor by Customer Segment Retail Access Customers** 

NAICS	NAICS	Number of		Load Factor		LF Difference
Code	Industry Title	Customers	2009	2010	2011	2009 to 20111
0	Not Defined	84	62%	58%	57%	-6%
22	Utilies	3	16%	30%	27%	12%
23	Const	51	55%	51%	50%	-5%
31-33	Manufact	34	47%	47%	48%	1%
42	Wholesale Trade	33	53%	54%	51%	-3%
44-45	Retail Trade	139	47%	51%	51%	4%
48-49	Transportation/Warehousing	16	56%	55%	53%	-2%
51	Information	52	67%	61%	61%	-6%
52	Finance and Industry	70	57%	54%	54%	-3%
53	Real Estate, Rental, Leasing	422	48%	46%	46%	-2%
54	Professional, Scientific, and Technical Services	78	50%	52%	52%	2%
55	Management of Companies and Enterprises	10	45%	54%	51%	6%
56	Admin, Waste, Remediation Services	46	49%	50%	51%	2%
61	Educational Services	48	57%	50%	51%	-6%
62	Health Care and Social Assistance	89	57%	57%	58%	1%
71	Arts, entertainment, and Recreation	30	52%	48%	47%	-5%
72	Accommodation and Food Services	71	54%	54%	54%	0%
81	Other Services (except Public Administration)	52	49%	48%	48%	-1%
92	Public Administration	17	53%	47%	43%	-10%
99	Not Classified	132	35%	36%	37%	2%
	Average of All Customers	1477	51%	53%	53%	2%

Table 5: Customer Metrics Full Service Customers (1 of 8)

	kWh O	ff-peak Divid	led by	Coincident NYCA System					ystem
Customer	1	Annual kWh		1	Load Factor			Peak (kW)	
ID	2009	2010	2011	2009	2010	2011	2009	2010	2011
8	NA	45%	44%	NA	75%	74%	496	503	517
29	NA	55%	56%	NA	70%	71%	NA	645	598
30	NA	54%	55%	NA	74%	74%	NA	594	534
31	NA	55%	55%	NA	71%	71%	NA	788	733
38	NA	55%	55%	NA	71%	71%	NA	433	424
44	NA	50%	50%	NA	84%	84%	NA	480	518
51	NA	37%	36%	NA	68%	62%	NA	424	84
53	34%	35%	34%	63%	64%	64%	765	412	589
64	56%	56%	56%	71%	71%	72%	477	912	732
65	57%	56%	57%	70%	70%	71%	623	892	680
72	NA	45%	44%	NA	72%	73%	NA	757	577
74	47%	48%	49%	75%	76%	79%	745	83	99
75	NA	41%	43%	NA	59%	62%	NA	178	378
76	NA	55%	55%	NA	74%	74%	NA	677	604
78	NA	55%	55%	NA	75%	74%	NA	581	555
87	44%	45%	43%	67%	70%	67%	981	886	818
105	NA	52%	52%	NA	81%	81%	591	496	482
109	NA	61%	59%	NA	75%	89%	NA	537	99
123	NA	55%	56%	NA	83%	84%	NA	158	152
125	NA	56%	56%	NA	74%	74%	NA	501	429
126	NA	52%	50%	NA	71%	60%	NA	213	2
128	NA	55%	55%	NA	76%	77%	NA	608	512
129	NA	57%	57%	NA	75%	76%	NA	566	500
130	NA	55%	56%	NA	78%	77%	NA	607	542
141	NA	52%	51%	NA	75%	73%	NA	461	456
146	NA	55%	55%	NA	75%	74%	NA	559	564
169	NA	55%	NA	NA	89%	NA	NA	193	NA
172	NA	54%	55%	NA	86%	87%	NA	829	847
176	NA	53%	54%	NA	83%	84%	NA	779	704
186	NA	47%	46%	NA	75%	74%	434	357	413
190	38%	36%	41%	48%	58%	68%	82	120	76
192	0%	1%	0%	6%	27%	10%	-	-	-
193	63%	56%	42%	52%	90%	4%	-	1,545	-
195	NA	51%	51%	NA	81%	81%	NA	913	491



Table 40: Customer Metrics Full Service Customers (2 of 8)

	kWh O	ff-peak Divid	led by				Coincid	dent NYCA S	ystem
Customer		Annual kWh		1	Load Factor			Peak (kW)	
ID	2009	2010	2011	2009	2010	2011	2009	2010	2011
196	NA	57%	57%	NA	90%	90%	NA	347	311
199	59%	59%	57%	90%	90%	76%	1,984	338	93
201	54%	54%	54%	86%	85%	86%	543	432	433
207	67%	63%	63%	57%	67%	68%	374	307	309
216	44%	45%	46%	71%	72%	74%	780	764	771
221	NA	54%	54%	NA	78%	81%	NA	674	746
222	NA	54%	54%	NA	79%	80%	NA	408	409
224	NA	47%	48%	NA	61%	60%	NA	301	343
231	NA	55%	55%	NA	74%	74%	249	278	253
238	NA	56%	56%	NA	79%	79%	NA	485	471
240	56%	56%	57%	76%	78%	79%	443	504	473
241	NA	56%	57%	NA	80%	80%	NA	527	480
242	NA	58%	58%	NA	80%	80%	447	601	551
252	NA	46%	49%	NA	75%	77%	NA	433	417
253	NA	55%	55%	NA	77%	77%	570	681	637
260	NA	58%	58%	NA	97%	97%	NA	6	6
262	NA	57%	58%	NA	91%	91%	NA	307	300
264	NA	49%	51%	NA	54%	54%	NA	180	44
265	NA	57%	57%	NA	84%	82%	NA	601	565
266	NA	57%	58%	NA	90%	91%	NA	419	388
271	NA	40%	57%	NA	71%	83%	NA	72	261
272	NA	58%	58%	NA	97%	97%	NA	504	175
275	NA	55%	54%	NA	88%	85%	NA	381	453
279	NA	55%	54%	NA	90%	88%	NA	268	274
281	43%	42%	42%	71%	66%	66%	1,576	1,716	1,408
284	NA	52%	52%	NA	76%	77%	NA	588	548
285	NA	47%	46%	NA	77%	76%	NA	1,011	1,011
291	NA	55%	58%	NA	78%	92%	NA	113	70
306	NA	38%	39%	NA	64%	65%	NA	424	384
320	NA	56%	56%	NA	80%	79%	NA	504	502
322	NA	35%	35%	NA	57%	58%	777	643	745
329	55%	56%	56%	84%	85%	85%	422	479	470
336	NA	45%	44%	NA	72%	70%	NA	754	1,088
345	NA	56%	56%	NA	88%	87%	NA	498	495

Table 40: Customer Metrics Full Service Customers (3 of 8)

	kWh O	ff-peak Divid	led by				Coincident NYCA System			
Customer		Annual kWh		ا	Load Factor			Peak (kW)		
ID	2009	2010	2011	2009	2010	2011	2009	2010	2011	
363	NA	56%	56%	NA	89%	88%	NA	588	728	
364	NA	54%	54%	NA	83%	82%	NA	493	465	
370	46%	46%	45%	74%	73%	72%	1,614	1,266	1,174	
382	NA	40%	40%	NA	67%	67%	NA	943	957	
401	52%	52%	51%	87%	88%	87%	3,288	3,168	3,054	
404	NA	56%	57%	NA	90%	91%	NA	571	575	
439	NA	55%	55%	NA	80%	80%	NA	576	633	
440	NA	44%	44%	NA	73%	74%	NA	575	533	
443	NA	41%	42%	NA	67%	68%	NA	557	579	
446	NA	39%	39%	NA	65%	65%	NA	684	683	
451	NA	58%	58%	NA	84%	84%	NA	476	462	
455	57%	57%	57%	93%	93%	95%	720	684	701	
464	NA	57%	57%	NA	84%	85%	NA	940	883	
475	53%	48%	46%	88%	80%	77%	4,748	3,933	4,206	
481	NA	52%	52%	NA	85%	84%	NA	863	792	
490	58%	58%	58%	97%	97%	97%	1,020	1,059	986	
491	NA	53%	52%	NA	86%	85%	NA	864	795	
494	NA	56%	57%	NA	88%	87%	NA	574	NA	
495	NA	42%	41%	NA	67%	67%	NA	565	547	
496	NA	54%	100%	NA	88%	4%	NA	408	-	
497	NA	48%	53%	NA	80%	83%	NA	272	123	
498	NA	54%	56%	NA	84%	78%	NA	917	61	
499	53%	52%	56%	86%	86%	83%	615	492	10	
500	NA	55%	54%	NA	90%	85%	456	338	111	
501	NA	55%	54%	NA	93%	88%	NA	520	229	
502	NA	52%	53%	NA	86%	86%	NA	344	125	
505	NA	55%	57%	NA	91%	91%	NA	797	-	
506	56%	56%	56%	89%	89%	88%	696	799	741	
507	55%	55%	51%	62%	88%	80%	467	924	866	
508	55%	54%	57%	90%	89%	93%	1,997	2,591	18	
520	NA	53%	53%	NA	85%	85%	NA	543	618	
528	NA	40%	40%	NA	63%	63%	NA	808	744	
536	NA	55%	0%	NA	83%	4%	NA	1,004	-	
537	NA	47%	48%	NA	77%	79%	NA	487	219	



Table 40: Customer Metrics Full Service Customers (4 of 8)

	kWh O	ff-peak Divid	led by				Coincident NYCA System			
Customer	ı	Annual kWh		ا	Load Factor			Peak (kW)		
ID	2009	2010	2011	2009	2010	2011	2009	2010	2011	
539	NA	45%	45%	NA	76%	75%	NA	1,229	1,234	
549	NA	40%	40%	NA	67%	68%	NA	1,370	1,190	
550	NA	52%	52%	NA	84%	85%	NA	489	576	
556	51%	55%	58%	82%	91%	95%	1,848	414	176	
557	56%	56%	59%	91%	92%	95%	3,353	283	91	
581	NA	47%	51%	NA	75%	82%	NA	436	567	
590	NA	50%	49%	NA	75%	72%	NA	638	763	
597	47%	48%	49%	78%	78%	81%	605	584	587	
598	NA	56%	57%	NA	89%	90%	NA	547	550	
603	NA	53%	54%	NA	86%	88%	NA	525	474	
623	NA	55%	55%	NA	91%	92%	NA	607	601	
624	NA	45%	43%	NA	70%	69%	486	405	531	
625	NA	54%	54%	NA	77%	77%	610	753	723	
627	NA	55%	54%	NA	83%	79%	NA	627	575	
641	NA	58%	57%	NA	99%	90%	1,562	790	215	
648	NA	50%	49%	NA	79%	77%	752	748	840	
651	NA	NA	51%	NA	NA	85%	NA	654	598	
653	50%	50%	50%	79%	80%	79%	826	711	1,045	
654	NA	53%	53%	NA	84%	83%	NA	459	384	
659	50%	50%	52%	84%	83%	82%	574	570	107	
666	NA	44%	44%	NA	75%	75%	NA	1,312	1,370	
669	NA	50%	50%	NA	80%	79%	NA	474	470	
671	NA	53%	54%	NA	88%	89%	NA	969	992	
687	NA	52%	52%	NA	79%	79%	NA	507	520	
696	NA	40%	48%	NA	71%	76%	NA	556	69	
703	NA	55%	55%	NA	91%	90%	NA	832	855	
707	54%	53%	54%	84%	84%	84%	245	1,149	1,132	
708	NA	50%	50%	NA	82%	80%	NA	1,227	1,581	
711	NA	44%	46%	NA	63%	66%	NA	108	181	
712	NA	45%	46%	NA	58%	63%	65	52	95	
725	52%	52%	52%	70%	71%	70%	433	481	453	
726	55%	55%	54%	81%	81%	81%	883	975	1,032	
727	NA	53%	52%	NA	75%	72%	585	528	517	
739	44%	46%	45%	70%	73%	73%	737	653	651	



Table 40: Customer Metrics Full Service Customers (5 of 8)

		ff-peak Divid	led by				Coincident NYCA System			
Customer		Annual kWh			Load Factor			Peak (kW)		
ID	2009	2010	2011	2009	2010	2011	2009	2010	2011	
743	NA	54%	54%	NA	90%	90%	NA	957	927	
744	NA	45%	45%	NA	70%	71%	NA	1,157	1,133	
746	NA	NA	41%	NA	NA	69%	NA	NA	1,851	
755	NA	56%	55%	NA	78%	78%	NA	580	538	
756	NA	54%	54%	NA	78%	79%	NA	643	561	
764	NA	54%	54%	NA	87%	87%	NA	818	823	
767	56%	57%	57%	85%	85%	85%	364	404	373	
771	NA	46%	46%	NA	77%	75%	NA	1,420	1,233	
775	NA	43%	43%	NA	64%	64%	NA	424	469	
777	NA	27%	27%	NA	50%	50%	NA	612	630	
779	NA	39%	38%	NA	63%	63%	509	430	479	
791	NA	43%	45%	NA	72%	75%	NA	435	445	
796	37%	38%	38%	62%	64%	64%	1,557	1,405	1,447	
799	NA	35%	35%	NA	59%	58%	NA	590	640	
817	NA	56%	56%	NA	79%	79%	NA	722	706	
827	NA	40%	41%	NA	64%	65%	NA	474	449	
842	NA	37%	37%	NA	58%	58%	NA	478	472	
849	44%	45%	44%	70%	72%	71%	770	901	873	
852	NA	57%	56%	NA	93%	90%	NA	103	1,345	
853	46%	48%	47%	78%	80%	79%	2,010	1,708	1,703	
854	49%	49%	50%	83%	81%	83%	3,489	3,186	2,709	
885	NA	42%	44%	NA	67%	69%	NA	564	537	
905	NA	51%	51%	NA	82%	83%	NA	1,584	1,718	
914	NA	55%	56%	NA	90%	92%	NA	537	516	
927	56%	56%	57%	85%	54%	80%	-	2	2	
934	57%	58%	58%	87%	89%	89%	222	267	265	
951	NA	40%	40%	NA	68%	68%	NA	949	935	
955	NA	42%	40%	NA	67%	66%	825	856	831	
964	NA	46%	46%	NA	74%	75%	643	751	762	
973	46%	45%	45%	75%	74%	74%	1,456	1,170	1,162	
982	NA	NA	51%	NA	NA	78%	NA	NA	699	
992	NA	56%	57%	NA	75%	77%	NA	391	456	
997	51%	50%	50%	86%	84%	84%	4,037	4,289	4,243	
998	39%	38%	38%	59%	58%	58%	915	725	832	



Table 40: Customer Metrics Full Service Customers (6 of 8)

	kWh O	ff-peak Divid	led by			Coincid	Coincident NYCA System		
Customer		Annual kWh		1	Load Factor			Peak (kW)	
ID	2009	2010	2011	2009	2010	2011	2009	2010	2011
1011	NA	31%	31%	NA	52%	52%	742	410	613
1016	NA	33%	33%	NA	55%	55%	739	343	551
1017	NA	45%	46%	NA	73%	74%	824	781	689
1018	NA	55%	55%	NA	87%	86%	NA	1,023	1,166
1020	NA	50%	47%	NA	77%	73%	NA	564	814
1025	NA	47%	47%	NA	78%	78%	NA	1,100	1,204
1026	NA	45%	46%	NA	73%	74%	NA	1,285	1,244
1027	52%	52%	51%	87%	87%	86%	8,497	8,832	9,244
1031	43%	42%	44%	69%	69%	70%	890	718	486
1032	NA	56%	55%	NA	87%	87%	NA	523	501
1063	NA	40%	41%	NA	64%	66%	609	508	490
1072	NA	53%	54%	NA	83%	84%	NA	599	593
1078	NA	40%	41%	NA	69%	69%	NA	566	471
1081	38%	39%	39%	61%	61%	61%	1,563	1,303	1,283
1089	54%	54%	55%	88%	89%	89%	550	632	637
1093	NA	56%	57%	NA	87%	90%	NA	584	599
1095	50%	52%	52%	80%	84%	84%	1,065	975	1,057
1099	NA	43%	44%	NA	67%	68%	NA	412	487
1110	57%	57%	57%	89%	89%	89%	619	757	782
1126	52%	52%	51%	81%	82%	82%	837	937	1,048
1127	39%	40%	44%	63%	66%	71%	977	974	1,064
1135	NA	NA	59%	NA	NA	81%	NA	NA	1,083
1136	NA	58%	59%	NA	80%	80%	358	401	375
1137	NA	56%	58%	NA	87%	89%	NA	396	380
1161	NA	55%	56%	NA	87%	88%	NA	887	866
1162	NA	57%	58%	NA	85%	84%	NA	594	548
1164	NA	53%	53%	NA	87%	86%	NA	1,477	1,648
1185	NA	57%	57%	NA	91%	92%	NA	484	600
1188	NA	57%	57%	NA	85%	75%	NA	590	557
1197	NA	56%	56%	NA	74%	74%	NA	309	328
1201	54%	52%	53%	81%	78%	82%	510	494	481
1203	NA	55%	55%	NA	82%	82%	NA	569	495
1227	NA	55%	55%	NA	83%	82%	NA	588	518
1228	NA	35%	35%	NA	60%	60%	NA	473	442

Table 40: Customer Metrics Full Service Customers (7 of 8)

	kWh O	ff-peak Divid	led by				Coincid	dent NYCA S	ystem
Customer		Annual kWh		1	Load Factor			Peak (kW)	
ID	2009	2010	2011	2009	2010	2011	2009	2010	2011
1241	NA	56%	56%	NA	80%	80%	NA	543	486
1257	57%	56%	56%	90%	90%	90%	505	475	563
1277	NA	41%	42%	NA	66%	67%	NA	719	700
1278	NA	55%	55%	NA	86%	86%	NA	883	864
1288	NA	53%	53%	NA	79%	79%	579	637	597
1289	NA	50%	52%	NA	79%	81%	NA	330	161
1290	47%	48%	48%	76%	77%	77%	1,621	1,326	1,229
1291	NA	43%	44%	NA	69%	70%	709	680	713
1309	NA	39%	39%	NA	62%	61%	NA	643	727
1316	NA	56%	55%	NA	87%	91%	NA	299	2,965
1321	NA	45%	47%	NA	77%	78%	NA	661	675
1322	NA	NA	36%	NA	NA	61%	NA	NA	474
1335	NA	55%	55%	NA	91%	91%	NA	1,329	1,342
1351	NA	NA	55%	NA	NA	85%	NA	NA	2,097
1354	NA	51%	52%	NA	75%	75%	NA	1,797	2,569
1355	NA	55%	55%	NA	89%	90%	NA	207	234
1367	55%	55%	55%	87%	87%	87%	1,577	1,457	1,629
1401	56%	56%	56%	90%	90%	90%	921	818	669
1402	NA	52%	53%	NA	84%	86%	588	539	510
1412	NA	47%	46%	NA	60%	57%	NA	465	463
1436	89%	46%	68%	26%	34%	36%	-	-	-
1443	NA	56%	56%	NA	82%	82%	498	604	611
1465	51%	50%	48%	86%	85%	85%	1,303	1,170	630
1473	NA	56%	56%	NA	79%	78%	NA	632	552
1474	NA	55%	57%	NA	78%	80%	NA	632	616
1476	NA	56%	56%	NA	78%	79%	NA	963	864
1477	NA	53%	52%	NA	78%	76%	NA	517	477
1488	NA	48%	47%	NA	73%	73%	NA	251	193
1496	NA	48%	47%	NA	74%	73%	NA	610	499
1497	54%	55%	54%	79%	78%	78%	744	911	848
1504	NA	58%	58%	NA	98%	98%	NA	1,074	1,069
1505	NA	54%	52%	NA	83%	83%	NA	482	537
1507	NA	NA	54%	NA	NA	83%	NA	NA	659
1517	50%	53%	57%	67%	81%	91%	NA	295	479

Table 40: Customer Metrics Full Service Customers (8 of 8)

	kWh O	ff-peak Divid	lad by				Coincid	dent NYCA S	vetom
		n-peak bivic Annual kWh	led by		Load Factor		Comer	Peak (kW)	ystem
Customer			0044			0044	0000		0044
ID	2009	2010	2011	2009	2010	2011	2009	2010	2011
1526	NA	39%	40%	NA	39%	41%	NA	58	63
1539	NA	36%	37%	NA	61%	62%	NA	491	432
1544	NA	50%	50%	NA	78%	79%	NA	518	602
1553	NA	53%	52%	NA	66%	40%	NA	-	-
1554	NA	54%	55%	NA	69%	70%	NA	195	562
1558	NA	52%	54%	NA	68%	77%	NA	687	910
1560	NA	NA	53%	NA	NA	84%	NA	NA	2,732
1562	53%	54%	NA	79%	80%	NA	1,131	1,254	NA
1573	NA	57%	58%	NA	82%	81%	NA	501	450
1574	NA	57%	58%	NA	81%	80%	NA	565	533
1584	NA	59%	59%	NA	78%	80%	NA	52	329
1604	NA	56%	56%	NA	75%	74%	NA	664	616
1605	NA	56%	56%	NA	72%	72%	NA	670	578
1606	NA	55%	56%	NA	73%	74%	NA	715	619
1607	NA	56%	56%	NA	73%	72%	NA	641	595
1608	NA	56%	56%	NA	73%	73%	NA	635	576
1609	NA	56%	56%	NA	73%	72%	NA	668	636
1616	NA	48%	48%	NA	73%	72%	NA	595	279
1628	56%	56%	57%	92%	92%	91%	176	165	164
1634	NA	51%	51%	NA	82%	84%	857	826	899
1667	NA	53%	55%	NA	76%	77%	NA	361	348
1678	NA	54%	54%	NA	80%	79%	NA	551	556
1681	NA	52%	56%	NA	67%	69%	NA	170	405
1686	NA	47%	46%	NA	77%	77%	NA	511	373
1693	NA	30%	27%	NA	41%	42%	NA	36	48
1694	NA	57%	58%	NA	82%	81%	NA	538	487
1703	NA	NA	56%	NA	NA	79%	NA	498	532
1705	56%	56%	56%	76%	77%	77%	453	545	534
1712	NA	54%	55%	NA	89%	90%	NA	1,013	1,668
1715	56%	56%	56%	93%	93%	92%	2,179	2,063	2,070
1717	NA	55%	55%	NA	79%	82%	NA	584	298
1729	54%	54%	54%	80%	81%	80%	628	418	516
1730	NA	54%	54%	NA	86%	85%	NA	1,077	877
1733	NA	57%	58%	NA	93%	94%	NA	449	452
Total MHP	52%	51%	51%	83%	80%	79%	1,017	716	704



**Table 6: Customer Segmented Price Elasticity Full Service Customers** 

NAICS Industry		Number of	Modeled kWh with	Modeled kWh	Percent Difference	MHP Energy	Without MHP	Percent Cost
	NAICS Industry Title	Customers	MHP	without MHP	in kWh	Cost	Energy Cost	Savings
0	Not Defined	31	249,866,294	248,875,590	0.4%	12,417,387	12,398,339	0.2%
23	Const	7	33,782,509	33,748,320	0.1%	1,752,383	1,764,623	-0.7%
31-33	Manufact	16	33,667,109	33,614,456	0.2%	1,713,524	1,703,756	0.6%
42	Wholesale Trade	7	32,813,657	32,728,916	0.3%	1,731,842	1,719,724	0.7%
44-45	Retail Trade	13	132,991,543	132,965,109	0.0%	6,620,750	6,565,595	0.8%
	Transportation/Ware							
48-49	housing	1	1,428,326	1,419,746	0.6%	68,135	66,793	2.0%
51	Information	13	64,186,128	64,041,097	0.2%	3,272,861	3,330,308	-1.7%
52	Finance and Industry	4	74,309,541	74,290,497	0.0%	3,731,205	3,733,159	-0.1%
	Real Estate, Rental,							
53	Leasing	71	320,342,768	319,845,120	0.2%	16,624,760	16,216,074	2.5%
	Professional,							
	Scientific, and							
54	Technical Services	7	31,214,254	31,209,846	0.0%	1,594,214	1,564,969	1.9%
	Admin, Waste,							
	Remediation							
56	Services	1	1,372,342	1,372,337	0.0%	64,391	66,149	-2.7%
61	Educational Services	9	25,395,663	25,263,036	0.5%	1,337,556	1,306,708	2.4%
	Health Care and							
62	Social Assistance	18	156,068,025	155,804,268	0.2%	7,947,219	7,964,054	-0.2%
	Arts, entertainment,							
71	and Recreation	9	19,467,542	19,445,993	0.1%	1,010,754	998,994	1.2%
	Accommodation and							
72	Food Services	9	42,735,244	42,723,990	0.0%	2,203,870	2,218,775	-0.7%
	Other Services							
	(except Public							
81	Administration)	12	56,746,136	56,682,027	0.1%	2,999,154	2,955,020	1.5%
	Public							
92	Administration	2	19,900,625	19,896,586	0.0%	1,030,226	1,024,410	0.6%
99	Not Classified	34	139,319,940	139,131,637	0.1%	7,139,140	7,132,182	0.1%
Averag	e of All Customers	264	165,273,220	164,957,006	0.2%	8,472,490	8,356,378	0.9%

**Table 7: Customer Segmented Price Elasticity Retail Access Customers** 

NAICS Industry Title Code	NAICS Industry Title	Number of Customers	Modeled kWh with MHP	Modeled kWh without MHP	Percent Difference in kWh	MHP Energy Cost	Without MHP Energy Cost	Percent Cost Savings
0	Not Defined	84	983,260,398	981,449,115	0.2%	49,916,409	49,531,308	0.8%
22	Utilies	3	6,471,202	6,467,616	0.1%	340,571	353,302	-3.6%
23	Const	51	749,340,478	748,777,756	0.1%	38,086,350	37,635,221	1.2%
31-33	Manufact	34	219,558,766	219,378,881	0.1%	11,082,139	11,005,993	0.7%
42	Wholesale Trade	33	397,846,632	396,873,084	0.2%	20,464,209	20,141,480	1.6%
44-45	Retail Trade	139	995,304,909	993,916,826	0.1%	51,151,776	50,360,794	1.6%
	Transportation/Ware							
48-49	housing	16	150,306,599	150,223,816	0.1%	7,640,003	7,649,226	-0.1%
51	Information	52	1,248,382,276	1,241,953,664	0.5%	61,769,320	61,899,349	-0.2%
52	Finance and Industry	70	1,358,660,447	1,357,208,601	0.1%	69,039,465	68,750,372	0.4%
	Real Estate, Rental,							
53	Leasing	423	4,273,106,156	4,269,055,433	0.1%	220,608,057	216,988,866	1.7%
	Professional,							
	Scientific, and							
54	Technical Services	78	1,268,535,833	1,267,184,339	0.1%	64,492,328	63,656,342	1.3%
	Management of							
	Companies and							
55	Enterprises	10	205,575,285	205,508,106	0.0%	10,422,374	10,386,110	0.3%
	Admin, Waste,							
	Remediation							
56	Services	46	533,104,932	532,642,302	0.1%	27,288,756	26,819,803	1.7%
61	Educational Services	48	335,836,319	335,521,015	0.1%	17,237,796	17,128,929	0.6%
	Health Care and							
62	Social Assistance	89	1,417,145,854	1,412,129,019	0.4%	70,366,287	70,848,543	-0.7%
	Arts, entertainment,							
71	and Recreation	30	259,523,888	258,130,503	0.5%	13,601,574	13,347,766	1.9%
	Accommodation and							
72	Food Services	71	841,826,653	839,605,798	0.3%	42,670,387	42,536,722	0.3%
	Other Services							
	(except Public							
81	Administration)	52	552,641,415	550,716,766	0.3%	28,022,729	27,899,254	0.4%
	Public							
92	Administration	17	460,298,617	457,949,259	0.5%	22,790,309	22,642,152	0.7%
99	Not Classified	132	1,090,554,654	1,087,625,201	0.3%	55,531,494	55,269,980	0.5%
Averag	e of All Customers	1,478	1,871,152,532	1,868,528,760	0.2%	95,991,318	94,751,292	1.0%

Table 8: Customer Price Elasticity Results Full Service Customers (1 of 8)

	Modeled	Modeled				Change in	
Customer	kWh with	kWh without	O/ Diss L-MIL	MHP Energy	Without MHP	Bill from	% Cost
ID	MHP	MHP	% Diff kWh	Cost	Energy Cost	Base	Savings
8	1,569,057	1,565,688	0.2%	. ,			-2.4%
29	1,548,401	1,545,479	0.2%	. ,		\$2,925	-3.8%
30	1,507,611	1,504,994	0.2%	. ,		\$2,807	-3.8%
31	1,892,873	1,889,938	0.2%	. ,			-4.4%
38	1,194,482	1,193,118	0.1%	\$61,459	. ,	\$1,985	-3.3%
44	2,366,227	2,358,771	0.3%	. ,			1.1%
51	263,619	263,619	0.0%	\$14,168	\$13,894	\$274	-2.0%
53	1,517,629	1,516,661	0.1%	\$82,251	\$76,289	\$5,962	-7.8%
64	6,976,997	6,976,943	0.0%	\$369,222	\$363,513	\$5,709	-1.6%
65	6,810,380	6,808,542	0.0%	\$360,288	\$354,703	\$5,585	-1.6%
72	9,984,356	9,981,371	0.0%	\$532,355	\$521,678	\$10,677	-2.0%
74	2,003,900	1,997,214	0.3%	\$97,829	\$97,574	\$255	-0.3%
75	1,088,615	1,088,503	0.0%	\$57,272	\$54,902	\$2,371	-4.3%
76	1,606,956	1,604,584	0.2%	\$83,085	\$80,197	\$2,888	-3.6%
78	1,447,380	1,445,258	0.2%	\$74,542	\$72,130	\$2,412	-3.3%
87	7,582,213	7,582,171	0.0%	\$409,719	\$398,028	\$11,690	-2.9%
105	1,968,062	1,962,566	0.3%	\$98,006	\$98,205	-\$198	0.2%
109	5,912,981	5,912,913	0.0%	\$308,969	\$321,039	-\$12,071	3.8%
123	924,194	916,495	0.8%	\$43,082	\$42,351	\$731	-1.7%
125	1,274,057	1,272,012	0.2%	\$65,222	\$63,598	\$1,624	-2.6%
126	444,692	443,626	0.2%	\$24,276	\$22,698	\$1,578	-7.0%
128	1,594,852	1,592,207	0.2%	\$81,534	\$79,524	\$2,010	-2.5%
129	1,560,828	1,557,485	0.2%	\$78,329	\$77,611	\$719	-0.9%
130	1,634,915	1,632,743	0.1%	\$83,185	\$81,476	\$1,709	-2.1%
141	1,114,464	1,114,103	0.0%	\$60,126	\$58,669	\$1,458	-2.5%
146	1,460,921	1,458,952	0.1%	\$75,761	\$73,474	\$2,288	-3.1%
169	-99	-99	-9900.0%	-\$99	-\$99	\$0	0.0%
172	3,349,608	3,349,332	0.0%	\$163,678	\$165,621	-\$1,943	1.2%
176	2,953,075	2,953,041	0.0%	\$146,820		-\$1,211	0.8%
186	1,823,691	1,821,827	0.1%	\$90,011	\$90,034	-\$23	0.0%
190	1,324,139	1,314,539	0.7%	\$62,751	\$61,640	\$1,110	-1.8%
192	-99	-99	-9900.0%	-\$99		\$0	0.0%
193	8,124,892	8,123,006	0.0%			\$3,767	-0.6%
195	3,638,634		0.0%			-\$734	0.4%

Table 9: Customer Price Elasticity Full Service Customers (2 of 8)

	Modeled	Modeled				Change in	
Customer	kWh with	kWh without		MHP Energy	Without MHP	Bill from	% Cost
ID	MHP	МНР	% Diff kWh	Cost	Energy Cost	Base	Savings
196	1,488,367	1,478,573	0.7%	\$71,259	\$73,200	-\$1,942	2.7%
199	79,238,259	79,231,908	0.0%	\$5,211,411	\$5,405,831	-\$194,420	3.6%
201	2,004,451	1,984,584	1.0%	\$95,870	\$96,069	-\$199	0.2%
207	6,495,697	6,494,136	0.0%	\$322,035	\$342,433	-\$20,398	6.0%
216	9,512,506	9,476,393	0.4%	\$503,139	\$486,481	\$16,658	-3.4%
221	2,318,023	2,317,829	0.0%	\$116,113	\$116,191	-\$78	0.1%
222	1,509,047	1,507,741	0.1%	\$76,523	\$76,242	\$281	-0.4%
224	2,166,917	2,165,807	0.1%	\$106,142	\$108,898	-\$2,755	2.5%
231	1,046,980	1,042,670	0.4%	\$50,652	\$50,787	-\$135	0.3%
238	1,415,095	1,411,559	0.3%	\$72,261	\$70,527	\$1,734	-2.5%
240	1,491,484	1,489,732	0.1%	\$75,477	\$74,055	\$1,422	-1.9%
241	1,499,076	1,497,231	0.1%	\$75,983	\$74,534	\$1,449	-1.9%
242	1,749,161	1,748,305	0.1%	\$86,867	\$86,425	\$442	-0.5%
252	1,421,517	1,421,006	0.0%	\$71,310	\$70,662	\$648	-0.9%
253	1,948,020	1,943,248	0.3%	\$99,033	\$95,834	\$3,199	-3.3%
260	2,679,462	2,678,495	0.0%	\$125,459	\$131,463	-\$6,004	4.6%
262	1,256,288	1,256,288	0.0%	\$60,465	\$59,961	\$504	-0.8%
264	573,289	569,511	0.7%	\$25,525	\$26,201	-\$676	2.6%
265	2,279,211	2,271,320	0.4%	\$112,331	\$111,962	\$369	-0.3%
266	1,719,703	1,716,489	0.2%	\$81,281	\$80,616	\$665	-0.8%
271	1,291,742	1,282,489	0.7%	\$63,976	\$64,679	-\$703	1.1%
272	1,048,860	1,046,005	0.3%	\$48,810	\$50,520	-\$1,709	3.4%
275	1,223,538	1,223,190	0.0%	\$62,070	\$61,884	\$186	-0.3%
279	147,608	147,189	0.3%	\$5,400	\$5,505	-\$105	1.9%
281	16,207,984	16,195,141	0.1%	\$861,649	\$824,368	\$37,281	-4.5%
284	1,474,346	1,472,951	0.1%	\$76,717	\$73,318	\$3,399	-4.6%
285	8,566,720	8,560,433	0.1%	\$451,345	\$444,852	\$6,492	-1.5%
291	288,587	288,295	0.1%	\$12,966	\$13,171	-\$205	1.6%
306	1,021,409	1,021,013	0.0%	\$54,002	\$51,120	\$2,882	-5.6%
320	1,374,392	1,373,354	0.1%	\$70,210	\$68,713	\$1,497	-2.2%
322	1,470,774	1,469,785	0.1%	\$81,955	\$73,942	\$8,013	-10.8%
329	2,354,455	2,348,240	0.3%	\$113,106	\$112,788	\$318	-0.3%
336	3,699,051	3,665,617	0.9%	\$183,704		\$6,959	-3.9%
345	1,584,198	1,584,198	0.0%	\$79,729	\$80,212	-\$483	0.6%

Table 30: Customer Price Elasticity Full Service Customers (3 of 8)

	Modeled	Modeled				Change in	
Customer	kWh with	kWh without		MHP Energy	Without MHP	Bill from	% Cost
ID	MHP	MHP	% Diff kWh	Cost	Energy Cost	Base	Savings
363	2,702,256	2,697,175	0.2%	\$131,937	\$130,765	\$1,172	-0.9%
364	2,186,257	2,180,384	0.3%	\$105,092	\$103,601	\$1,491	-1.4%
370	37,017,583	37,015,378	0.0%	\$2,440,089	\$2,392,853	\$47,236	-2.0%
382	6,700,691	6,700,651	0.0%	\$365,884	\$351,616	\$14,269	-4.1%
401	105,895,516	105,888,642	0.0%	\$6,857,561	\$6,890,719	-\$33,159	0.5%
404	2,429,204	2,429,204	0.0%	\$118,355	\$120,486	-\$2,131	1.8%
439	1,726,338	1,725,313	0.1%	\$89,683	\$86,931	\$2,752	-3.2%
440	1,976,673	1,974,977	0.1%	\$100,709	\$97,356	\$3,352	-3.4%
443	1,898,755	1,890,744	0.4%	\$97,187	\$92,844	\$4,344	-4.7%
446	1,659,708	1,659,272	0.0%	\$88,378	\$83,313	\$5,065	-6.1%
451	1,875,724	1,875,724	0.0%	\$91,676	\$92,358	-\$682	0.7%
455	11,809,059	11,742,211	0.6%	\$592,780	\$606,329	-\$13,550	2.2%
464	1,559,461	1,558,942	0.0%	\$63,127	\$63,547	-\$420	0.7%
475	179,546,560	179,533,584	0.0%	\$12,274,658	\$12,315,452	-\$40,793	0.3%
481	2,384,714	2,379,354	0.2%	\$121,445	\$120,273	\$1,172	-1.0%
490	16,610,152	16,560,479	0.3%	\$833,889	\$857,079	-\$23,190	2.7%
491	2,966,133	2,952,007	0.5%	\$145,654	\$145,087	\$568	-0.4%
494	580,375	600,608	-3.4%	\$26,589	\$27,873	-\$1,283	4.6%
495	1,325,310	1,324,067	0.1%	\$70,671	\$66,150	\$4,521	-6.8%
496	-99	-99	-9900.0%	-\$99	-\$99	\$0	0.0%
497	340,372	388,384	-12.4%	\$14,071	\$16,583	-\$2,513	15.2%
498	322,179	322,097	0.0%	\$16,419	\$16,147	\$272	-1.7%
499	63,509	63,408	0.2%	\$2,996	\$2,997	-\$1	0.0%
500	348,266	347,489	0.2%	\$16,580	\$16,734	-\$154	0.9%
501	-99	-99	-9900.0%	-\$99	-\$99	\$0	0.0%
502	619,083	615,734	0.5%	\$29,698	\$29,881	-\$182	0.6%
505	-99	-99	-9900.0%	-\$99	-\$99	\$0	0.0%
506	2,598,620	2,598,555	0.0%	\$129,298	\$129,626	-\$328	0.3%
507	5,513,785	5,438,853	1.4%	\$295,903	\$291,305	\$4,599	-1.6%
508	28,135,052	28,133,243	0.0%	\$1,618,436	\$1,607,615	\$10,821	-0.7%
520	1,785,034	1,785,034	0.0%	\$91,537	\$90,948	\$589	-0.6%
528	1,478,250	1,477,839	0.0%				-7.6%
536	1,996,405	1,994,368	0.1%			\$3,827	-3.4%
537	1,078,350	1,072,441	0.6%			\$740	-1.4%

Table 30: Customer Price Elasticity Full Service Customers (4 of 8)

	Modeled	Modeled				Change in	
Customer	kWh with	kWh without		MHP Energy	Without MHP	Bill from	% Cost
ID	MHP	MHP	% Diff kWh	Cost	Energy Cost	Base	Savings
539	10,965,489	10,951,136	0.1%	\$582,075			-2.2%
549	9,518,127	9,518,070	0.0%	\$513,970	\$494,514	\$19,455	-3.9%
550	2,090,485	2,090,485	0.0%	\$103,153	\$103,721	-\$568	0.5%
556	401,918	401,916	0.0%	\$15,433	\$15,750	-\$318	2.0%
557	8,620,059	8,620,037	0.0%	\$459,375	\$469,879	-\$10,503	2.2%
581	1,818,764	1,818,265	0.0%	\$88,783	\$88,924	-\$141	0.2%
590	2,080,140	2,072,136	0.4%	\$107,462	\$102,645	\$4,817	-4.7%
597	2,048,569	2,047,582	0.1%	\$103,585	\$102,101	\$1,485	-1.5%
598	1,954,146	1,947,289	0.4%	\$96,034	\$95,444	\$589	-0.6%
603	140,162	140,158	0.0%	\$5,362	\$5,487	-\$125	2.3%
623	2,686,529	2,684,760	0.1%	\$129,941	\$133,202	-\$3,261	2.4%
624	1,275,461	1,275,478	0.0%	\$67,537	\$64,122	\$3,414	-5.3%
625	1,976,776	1,975,296	0.1%	\$102,199	\$99,159	\$3,039	-3.1%
627	1,330,627	1,329,190	0.1%	\$71,404	\$69,478	\$1,926	-2.8%
641	1,981,068	1,914,824	3.5%	\$95,391	\$94,744	\$647	-0.7%
648	2,612,630	2,612,582	0.0%	\$130,197	\$129,026	\$1,171	-0.9%
651	2,205,939	2,205,003	0.0%	\$108,183	\$108,788	-\$604	0.6%
653	8,004,168	8,004,116	0.0%	\$421,228	\$419,745	\$1,482	-0.4%
654	1,728,681	1,728,670	0.0%	\$83,803	\$84,687	-\$884	1.0%
659	1,314,827	1,288,283	2.1%	\$57,952	\$57,982	-\$30	0.1%
666	10,646,618	10,643,893	0.0%	\$575,330	\$556,173	\$19,157	-3.4%
669	1,349,853	1,349,853	0.0%	\$69,308	\$66,405	\$2,903	-4.4%
671	6,556,930	6,554,814	0.0%	\$332,540	\$336,796	-\$4,256	1.3%
687	1,498,315	1,497,505	0.1%	\$77,080	\$74,334	\$2,746	-3.7%
696	157,792	157,022	0.5%	\$7,798	\$7,561	\$237	-3.1%
703	3,386,108	3,386,108	0.0%	\$164,535	\$167,632	-\$3,097	1.8%
707	11,717,287	11,716,707	0.0%	\$618,802	\$611,244	\$7,557	-1.2%
708	18,510,595	18,502,702	0.0%	\$963,776	\$960,215	\$3,560	-0.4%
711	600,350	599,932	0.1%	\$30,504	\$29,630	\$874	-3.0%
712	473,515	472,861	0.1%	\$22,538	\$22,493	\$45	-0.2%
725	1,231,754	1,229,722	0.2%	\$65,762	\$63,010	\$2,751	-4.4%
726	9,141,832	9,139,900	0.0%	\$485,699	\$478,874	\$6,825	-1.4%
727	1,342,556	1,340,530	0.2%	\$71,487	\$68,619	\$2,868	-4.2%
739	1,970,708	1,969,863	0.0%	\$102,054	\$98,492	\$3,562	-3.6%

Table 30: Customer Price Elasticity Full Service Customers (5 of 8)

	Modeled	Modeled				Change in	
Customer	kWh with	kWh without		MHP Energy	Without MHP	Bill from	% Cost
ID	MHP	MHP	% Diff kWh	Cost	Energy Cost	Base	Savings
743	4,002,632	4,002,632	0.0%	\$195,618			1.4%
744	1,108,536	1,108,536	0.0%	\$43,448	. ,		-0.9%
746	6,667,332	6,664,782	0.0%	\$338,174	\$326,581	\$11,593	-3.5%
755	1,393,088	1,391,756	0.1%	\$72,042		\$1,972	-2.8%
756	1,379,011	1,378,131	0.1%	\$72,192		\$2,380	-3.4%
764	3,029,266	3,029,266	0.0%	\$152,006	\$152,551	-\$545	0.4%
767	1,275,138	1,271,219	0.3%	\$63,099	\$63,065	\$35	-0.1%
771	11,910,573	11,910,496	0.0%	\$637,502	\$621,607	\$15,894	-2.6%
775	1,075,388	1,074,882	0.1%	\$58,030	\$54,790	\$3,240	-5.9%
777	1,019,657	1,019,539	0.0%	\$57,849	\$50,902	\$6,948	-13.6%
779	1,132,473	1,132,244	0.0%	\$61,316	\$57,008	\$4,308	-7.6%
791	1,328,856	1,327,487	0.1%	\$67,393	\$66,172	\$1,221	-1.8%
796	18,462,686	17,947,221	2.9%	\$1,216,348	\$1,114,870	\$101,479	-9.1%
799	1,335,154	1,335,094	0.0%	\$73,941	\$66,758	\$7,183	-10.8%
817	1,966,481	1,963,941	0.1%	\$99,311	\$97,022	\$2,289	-2.4%
827	1,243,494	1,241,846	0.1%	\$65,746	\$62,122	\$3,624	-5.8%
842	1,103,563	1,103,505	0.0%	\$59,938	\$55,389	\$4,549	-8.2%
849	2,121,916	2,121,916	0.0%	\$113,695	\$107,832	\$5,863	-5.4%
852	4,970,516	4,920,232	1.0%	\$260,229	\$258,798	\$1,431	-0.6%
853	50,491,065	50,487,672	0.0%	\$3,405,791	\$3,338,684	\$67,107	-2.0%
854	-99	-99	-9900.0%	-\$99	-\$99	\$0	0.0%
885	1,457,108	1,456,553	0.0%	\$76,174	\$73,017	\$3,157	-4.3%
905	20,525,623	20,455,208	0.3%	\$1,058,681	\$1,049,687	\$8,995	-0.9%
914	2,500,411	2,497,557	0.1%	\$120,366	\$122,744	-\$2,378	1.9%
927	930,444	922,365	0.9%	\$47,625	\$50,195	-\$2,570	5.1%
934	1,205,342	1,198,721	0.6%	\$56,102	\$55,488	\$614	-1.1%
951	7,211,955	7,203,724	0.1%	\$393,344	\$378,779	\$14,565	-3.8%
955	2,101,131	2,101,131	0.0%	\$109,457	\$105,785	\$3,673	-3.5%
964	2,136,587	2,130,871	0.3%	\$110,887	\$107,040	\$3,847	-3.6%
973	3,849,848	3,849,842	0.0%	\$195,713	\$189,791	\$5,922	-3.1%
982	1,981,952	1,978,027	0.2%	\$102,012	\$100,408	\$1,604	-1.6%
992	1,967,720	1,963,294	0.2%	\$95,011	\$95,120	-\$109	0.1%
997	118,843,813		0.0%	\$7,648,946		\$11,362	-0.1%
998	6,315,667	6,314,534		\$345,451	\$328,479	\$16,972	-5.2%

Table 30: Customer Price Elasticity Full Service Customers (6 of 8)

	Modeled	Modeled			Change i		
Customer	kWh with	kWh without		MHP Energy	Without MHP	Bill from	% Cost
ID	MHP	MHP	% Diff kWh	Cost	Energy Cost	Base	Savings
1011	1,464,641	1,463,936	0.1%	. ,		\$6,984	-9.6%
1016	1,248,326		0.0%	. ,		\$5,965	-9.6%
1017	2,209,251	2,205,191	0.2%			\$2,774	-2.5%
1018	7,796,115	7,793,839	0.0%	-			-0.2%
1020	7,011,323	6,980,195	0.5%	\$368,716	\$362,615	\$6,101	-1.7%
1025	10,203,636	10,203,566	0.0%	\$544,383	\$535,298	\$9,085	-1.7%
1026	3,760,970	3,760,970	0.0%	\$194,082	\$187,637	\$6,445	-3.4%
1027	156,114,266	155,644,714	0.3%	\$7,903,209	\$7,898,876	\$4,333	-0.1%
1031	4,714,617	4,714,361	0.0%	\$257,609	\$248,890	\$8,719	-3.5%
1032	1,894,037	1,894,037	0.0%	\$94,473	\$93,897	\$576	-0.6%
1063	1,212,754	1,212,400	0.0%	\$64,400	\$61,002	\$3,399	-5.6%
1072	1,382,440	1,381,527	0.1%	\$73,030	\$71,290	\$1,740	-2.4%
1078	1,076,461	1,076,346	0.0%	\$57,534	\$54,674	\$2,860	-5.2%
1081	27,671,687	27,669,514	0.0%	\$1,920,229	\$1,809,735	\$110,494	-6.1%
1089	2,529,883	2,523,710	0.2%	\$122,833	\$124,385	-\$1,552	1.2%
1093	2,508,898	2,507,509	0.1%	\$121,332	\$123,706	-\$2,374	1.9%
1095	11,750,880	11,747,556	0.0%	\$611,951	\$614,628	-\$2,677	0.4%
1099	1,356,720	1,355,699	0.1%	\$70,797	\$67,896	\$2,901	-4.3%
1110	2,914,300	2,914,300	0.0%	\$143,169	\$142,833	\$336	-0.2%
1126	11,589,746	11,589,682	0.0%	\$609,084	\$605,647	\$3,436	-0.6%
1127	8,541,604	8,534,935	0.1%	\$463,893	\$446,996	\$16,896	-3.8%
1135	10,140,240	10,140,165	0.0%	\$547,593	\$535,098	\$12,496	-2.3%
1136	1,516,791	1,511,991	0.3%	\$72,812	\$71,707	\$1,104	-1.5%
1137	1,428,326	1,419,746	0.6%	\$68,135	\$66,793	\$1,343	-2.0%
1161	2,806,912	2,802,478	0.2%	\$140,430	\$140,940	-\$510	0.4%
1162	1,675,049	1,673,503	0.1%	\$84,086	\$82,960	\$1,126	-1.4%
1164	18,147,596	18,147,454	0.0%	\$947,191	\$950,094	-\$2,903	0.3%
1185	2,226,561		0.1%				2.4%
1188	7,480,868	7,480,806	0.0%	\$406,337	\$402,754	\$3,583	-0.9%
1197	1,279,734		0.3%	\$61,847		\$1,255	-2.1%
1201	2,090,340	2,084,268	0.3%	\$101,156	-	\$264	-0.3%
1203	1,496,498	1,496,149	0.0%	\$76,971		\$1,844	-2.5%
1227	7,328,070	7,327,990	0.0%	\$398,412		\$12,570	-3.3%
1228	929,110	927,955	0.1%			\$4,545	-9.8%

Table 30: Customer Price Elasticity Full Service Customers (7 of 8)

	Modeled	Modeled				Change in	
Customer	kWh with	kWh without		MHP Energy	Without MHP	Bill from	% Cost
ID	MHP	MHP	% Diff kWh	Cost	Energy Cost	Base	Savings
1241	1,464,135	1,464,135	0.0%	\$74,307			-1.4%
1257	2,384,328		0.4%	\$115,029			1.8%
1277	1,896,482	1,895,062	0.1%	\$100,025			-5.9%
1278	4,735,225	4,732,390	0.1%	\$227,142			1.5%
1288	5,890,016		0.0%	\$315,964	\$309,180	\$6,784	-2.2%
1289	742,896	736,425	0.9%	\$35,649	\$35,524	\$126	-0.4%
1290	4,570,169	4,564,382	0.1%	\$238,314	\$233,531	\$4,783	-2.0%
1291	1,633,895	1,632,854	0.1%	\$84,785	\$81,545	\$3,240	-4.0%
1309	1,479,751	1,479,363	0.0%	\$79,188	\$74,336	\$4,852	-6.5%
1316	12,173,653	11,995,060	1.5%	\$584,389	\$585,577	-\$1,188	0.2%
1321	2,706,745	2,703,876	0.1%	\$134,369	\$132,915	\$1,454	-1.1%
1322	1,180,746	1,179,947	0.1%	\$63,564	\$59,343	\$4,221	-7.1%
1335	5,914,286	5,912,326	0.0%	\$285,077	\$290,664	-\$5,587	1.9%
1351	23,116,216	22,957,609	0.7%	\$1,129,361	\$1,139,821	-\$10,460	0.9%
1354	26,670,750	26,668,687	0.0%	\$1,392,405	\$1,409,872	-\$17,467	1.2%
1355	1,372,342	1,372,337	0.0%	\$64,391	\$66,149	-\$1,758	2.7%
1367	52,298,464	51,907,673	0.8%	\$3,540,469	\$3,528,498	\$11,971	-0.3%
1401	12,388,933	12,388,093	0.0%	\$681,547	\$688,075	-\$6,528	0.9%
1402	2,196,804	2,196,804	0.0%	\$115,557	\$116,653	-\$1,096	0.9%
1412	1,089,402	1,088,798	0.1%	\$58,920	\$57,427	\$1,493	-2.6%
1436	2,512,274	11,120,196	-77.4%	\$119,686	\$297,651	-\$177,965	59.8%
1443	1,924,556	1,922,703	0.1%	\$102,050	\$100,003	\$2,047	-2.0%
1465	6,357,012	6,335,557	0.3%	\$324,684	\$321,804	\$2,880	-0.9%
1473	1,860,871	1,857,376	0.2%	\$98,513	\$96,632	\$1,881	-1.9%
1474	1,773,810	1,772,095	0.1%	\$96,071	\$94,159	\$1,912	-2.0%
1476	2,856,192	2,855,975	0.0%	\$152,112	\$149,471	\$2,641	-1.8%
1477	1,352,753	1,351,057	0.1%	\$73,243	\$72,060	\$1,183	-1.6%
1488	1,243,977	1,243,835	0.0%	\$65,330	\$63,574	\$1,757	-2.8%
1496	2,926,881	2,926,718	0.0%	\$153,497	\$154,187	-\$690	0.4%
1497	6,793,497	6,756,788	0.5%	\$383,871	\$385,901	-\$2,031	0.5%
1504	15,932,054	15,931,887	0.0%	\$855,219	\$880,123	-\$24,904	2.8%
1505	3,028,661	3,018,064	0.4%	\$152,113	\$154,832	-\$2,719	1.8%
1507	2,662,232	2,662,232	0.0%	\$138,457	\$140,377	-\$1,919	1.4%
1517	1,949,821	1,949,616	0.0%	\$94,159	\$93,928	\$231	-0.2%

Table 30: Customer Price Elasticity Full Service Customers (8 of 8)

Customer ID	Modeled kWh with MHP	Modeled kWh without MHP	% Diff kWh	MHP Energy Cost	Without MHP Energy Cost	Change in Bill from Base	% Cost Savings
1526	1,206,636	1,200,666	0.5%	\$60,356		\$56	-0.1%
1539	1,089,800	1,089,305	0.1%	\$60,501		\$3,278	-5.7%
1544	2,082,016	2,082,006	0.0%	\$111,843		\$924	-0.8%
1553	327,439	327,286	0.1%	\$18,148		\$761	-4.4%
1554	1,267,803	1,264,374	0.3%	\$65,814		\$831	-1.3%
1558	16,497,877	16,462,221	0.2%	\$889,897	\$881,018	\$8,879	-1.0%
1560	17,918,673	17,918,559	0.0%	\$928,214	\$924,003	\$4,212	-0.5%
1562	39,902,295	39,899,071	0.0%	\$2,715,976	\$2,699,989	\$15,987	-0.6%
1573	1,626,867	1,608,647	1.1%	\$79,565	\$77,826	\$1,739	-2.2%
1574	1,855,207	1,853,223	0.1%	\$91,599	\$90,299	\$1,300	-1.4%
1584	1,883,721	1,872,906	0.6%	\$89,562	\$92,085	-\$2,523	2.7%
1604	1,605,494	1,604,152	0.1%	\$83,144	\$80,821	\$2,323	-2.9%
1605	1,666,766	1,664,674	0.1%	\$85,277	\$82,958	\$2,319	-2.8%
1606	1,604,405	1,601,933	0.2%	\$82,935	\$80,386	\$2,549	-3.2%
1607	1,613,249	1,611,140	0.1%	\$82,276	\$80,181	\$2,095	-2.6%
1608	1,664,513	1,662,048	0.2%	\$85,162	\$83,190	\$1,972	-2.4%
1609	1,723,924	1,721,525	0.1%	\$88,490	\$85,909	\$2,581	-3.0%
1616	2,379,324	2,354,020	1.1%	\$113,594	\$114,951	-\$1,357	1.2%
1628	855,008	851,820	0.4%	\$39,493	\$39,165	\$328	-0.8%
1634	3,834,483	3,822,592	0.3%	\$187,502	\$188,964	-\$1,462	0.8%
1667	1,250,847	1,245,662	0.4%	\$61,612	\$60,565	\$1,047	-1.7%
1678	1,708,444	1,706,999	0.1%	\$87,013	\$86,720	\$293	-0.3%
1681	583,087	581,021	0.4%	\$22,370	\$22,598	-\$228	1.0%
1686	1,377,523	1,376,898	0.1%	\$68,948	\$67,513	\$1,436	-2.1%
1693	837,427	836,296	0.1%	\$43,112	\$40,172	\$2,939	-7.3%
1694	1,707,214	1,703,049	0.2%	\$84,472	\$83,760	\$712	-0.9%
1703	886,234	884,818	0.2%	\$39,308	\$39,163	\$144	-0.4%
1705	1,416,594	1,414,821	0.1%	\$72,041	\$70,219	\$1,822	-2.6%
1712	17,699,601	17,697,784	0.0%	\$920,475	\$936,286	-\$15,812	1.7%
1715	78,834,998	78,829,893	0.0%	\$4,981,005	\$5,087,982	-\$106,978	2.1%
1717	2,418,633	2,411,750	0.3%	\$114,091	\$116,137	-\$2,045	1.8%
1729	2,112,969	2,112,409	0.0%	\$105,822	\$106,737	-\$914	0.9%
1730	7,573,888	7,573,435	0.0%	\$405,686	\$407,524	-\$1,838	0.5%
1733	2,120,855	2,120,864	0.0%	\$101,030	\$104,184	-\$3,153	3.0%

**Table 10: Future Customers Energy Use by Segment Full Service Customers** 

	Full Service Customers										
NAICS						Average of		verage of		erage of	
Industry		Number of	Average of	Αv	erage of Bill	Estimated	Es			ars Saved	
Code	NAICS Industry Title	Customers	Billing kWh	ļ.	Amount	kWh on MHP		on MHP		on MHP	
0	Not Defined	59	,,		259,849	1,405,146		260,274	\$	(425)	
23	Const	11	1,464,425	\$	282,899	1,471,070	\$	287,067	\$	(4,169)	
31-33	Manufact	11	1,440,267	\$	258,557	1,443,001	\$	262,641	\$	(4,084)	
42	Wholesale Trade	11	1,323,319	\$	260,600	1,329,114	\$	258,240	\$	2,360	
44-45	Retail Trade	22	1,506,737	\$	280,193	1,508,942	\$	287,836	\$	(7,643)	
48-49	Transportation/Warehousing	2	1,406,600	\$	291,080	1,415,101	\$	296,933	\$	(5,852)	
51	Information	12	1,123,700	\$	234,797	1,125,308	\$	235,795	\$	(998)	
52	Finance and Industry	8	1,363,695	\$	272,101	1,363,997	\$	268,805	\$	3,296	
53	Real Estate, Rental, Leasing	110	1,307,492	\$	251,163	1,309,332	\$	259,137	\$	(7,974)	
	Professional, Scientific, and										
54	Technical Services	3	1,153,241	\$	233,877	1,153,639	\$	238,382	\$	(4,506)	
	Admin, Waste, Remediation										
56	Services	12	1,778,847	\$	317,389	1,778,853	\$	308,955	\$	8,434	
61	Educational Services	13	1,154,650	\$	210,729	1,157,352	\$	213,651	\$	(2,922)	
62	Health Care and Social Assistance	22	1,344,438	\$	257,594	1,345,928	\$	260,358	\$	(2,764)	
	Arts, entertainment, and										
71	Recreation	6	1,311,041	\$	256,358	1,313,210	\$	261,133	\$	(4,775)	
	Accommodation and Food										
72	Services	12	1,644,500	\$	301,713	1,645,647	\$	300,586	\$	1,128	
	Other Services (except Public										
81	Administration)	20	1,280,919	\$	250,849	1,283,205	\$	252,726	\$	(1,877)	
92	Public Administration	7	1,750,008		300,655	1,753,480	\$	305,458	\$	(4,803)	
99	Not Classified	48	1,542,883		240,601	1,545,914		241,360	\$	(758)	
Tota	I/ Average for All Customers	389			257,759	1,396,607		261,015	\$	(3,255)	

**Table 11: Future Customers Energy Use by Segment Retail Access Customers** 

	Retail Access Customers										
NAICS Industry Code	NAICS Industry Title	Number of Customers	Average of Billing kWh	Av	erage of Bill Amount	Average of Estimated kWh on MHP		Average of stimated Bill on MHP		verage of llars Saved on MHP	
0	Not Defined	83	1,932,132	\$	189,988	1,934,467	\$	190,872	_	(884)	
22	Utilies	2	1,488,560	\$	123,409	1,491,049	\$	122,503	\$	906	
23	Const	45	1,377,421	\$	133,922	1,378,824	\$	133,389	\$	532	
31-33	Manufact	28	1,269,141	\$	127,775	1,271,589	\$	129,490	\$	(1,715)	
42	Wholesale Trade	29	1,523,862	\$	147,817	1,525,666	\$	147,206	\$	611	
44-45	Retail Trade	106	1,778,321	\$	164,633	1,781,169	\$	167,420	\$	(2,787)	
48-49	Transportation/Warehousing	10	1,673,611	\$	168,775	1,674,357	\$	165,949	\$	2,826	
51	Information	20	1,642,990	\$	149,498	1,644,725	\$	149,605	\$	(108)	
52	Finance and Industry	22	1,577,356	\$	156,272	1,578,495	\$	158,975	\$	(2,703)	
53	Real Estate, Rental, Leasing	220	1,431,189	\$	145,766	1,432,703	\$	149,868	\$	(4,101)	
54	Professional, Scientific, and Technical Services	31	1,602,614	\$	151,356	1,604,335	\$	154,505	\$	(3,149)	
55	Management of Companies and Enterprises	3	1,366,667	\$	129,531	1,371,995	\$	133,204	\$	(3,673)	
56	Admin, Waste, Remediation Services	26	1,470,214	\$	160,418	1,472,063	\$	161,337	\$	(919)	
61	Educational Services	46	1,373,458	\$	132,656	1,374,860	\$	134,356	\$	(1,700)	
62	Health Care and Social Assistance	46	1,580,150	\$	151,042	1,583,367	\$	150,802	\$	240	
71	Arts, entertainment, and Recreation	25	1,393,731	\$	138,449	1,395,475	\$	138,681	\$	(232)	
72	Accommodation and Food Services	63	1,446,360	\$	139,455	1,447,637	\$	138,640	\$	815	
81	Other Services (except Public Administration)	60	1 247 106	ن ا	140 700	1 247 545	,	1/1 060	خ	/1 001\	
	,	3	, ,		140,788	1,347,545		141,869	1	(1,081)	
92	Public Administration		907,600	_	142,266	908,107		144,164	\$	(1,899)	
	Not Classified	139	1,541,634		150,133	1,543,554	_	151,386	_	(1,253)	
Tota	I/ Average for All Customers	1007	1,533,660	<u>\$</u>	150,778	1,535,476	<u> </u>	152,474	\$	(1,696)	

Table 12: Max Demand and Coincident Peak for Surveyed Customers (1 of 3)

MHP	Non-Coi	ncident Peal	k (kW)	Coin	cident Peak	(kW)
Customer ID	2009	2010	2011	2009	2010	2011
16	NA	586	627	555	NA	583
24	NA	1,861	1,875	NA	1,811	1,625
32	586	623	511	429	485	350
38	NA	501	522	NA	433	424
41	NA	576	552	50	49	58
44	NA	666	674	NA	480	518
45	685	638	627	502	478	577
48	595	649	649	395	278	404
75	NA	799	720	NA	178	378
92	NA	1,295	1,260	NA	924	662
100	NA	946	905	NA	706	472
120	NA	846	878	NA	786	799
141	NA	568	564	NA	461	456
146	NA	666	651	NA	559	564
182	504	472	477	457	417	454
185	706	676	689	591	564	619
193	1,876	2,289	326	0	1,545	0
195	NA	1,011	1,112	NA	913	491
196	NA	400	401	NA	347	311
203	NA	906	941	NA	438	421
216	1,111	1,277	1,163	780	764	771
222	NA	560	528	NA	408	409
279	NA	528	582	NA	268	274
291	NA	791	534	NA	113	70
311	2,926	2,768	2,666	2,856	2,705	2,599
319	NA	1,346	1,343	1,309	991	931
331	NA	687	695	666	440	499
430	6,026	6,105	5,647	5,859	5,646	5,366
434	1,520	1,676	1,423	1,437	1,117	1,078
435	1,794	1,832	1,721	1,758	1,737	1,284
436	2,096	2,042	NA	1,868	1,821	NA

Table 33: Max Demand and Coincident Peak for Surveyed Customers (2 of 3)

MHP	Non-Coi	ncident Peal	k (kW)	Coin	cident Peak	(kW)
Customer ID	2009	2010	2011	2009	2010	2011
455	1,001	852	877	720	684	701
458	NA	NA	570	NA	NA	0
464	NA	1,147	1,124	NA	940	883
475	5,409	4,527	4,761	4,748	3,933	4,206
507	15,728	1,268	1,113	467	924	866
583	NA	1,230	1,172	NA	1,068	1,123
620	NA	502	468	NA	372	444
623	NA	683	632	NA	607	601
661	NA	1,092	974	NA	999	942
672	8,225	8,883	8,708	7,133	8,435	8,316
707	328	1,278	1,223	245	1,149	1,132
737	904	972	948	851	835	814
739	775	727	767	737	653	651
764	NA	882	907	NA	818	823
767	591	630	575	364	404	373
771	NA	1,508	1,354	NA	1,420	1,233
780	1,003	990	991	966	918	798
787	507	507	513	434	447	439
817	NA	802	823	NA	722	706
823	NA	NA	2,058	NA	NA	1,911
848	1,947	1,782	1,826	1,339	1,457	1,265
858	NA	508	522	NA	449	464
860	NA	1,746	1,753	NA	1,670	1,671
902	993	1,135	1,141	918	1,009	993
908	NA	647	581	NA	546	511
960	NA	1,215	1,236	NA	1,077	1,212
961	NA	915	853	NA	280	356
989	4,177	4,175	4,491	3,918	3,695	4,082
998	971	963	980	915	725	832
1002	1,755	1,840	1,815	1,378	1,138	1,064
1018	NA	1,166	1,216	NA	1,023	1,166

Table 33: Max Demand and Coincident Peak for Surveyed Customers (3 of 3)

MHP	Non-Coi	ncident Peak	k (kW)	Coin	cident Peak (	(kW)
Customer ID	2009	2010	2011	2009	2010	2011
1027	9,116	9,280	9,473	8,497	8,832	9,244
1102	1,203	1,281	1,242	1,187	1,133	1,129
1117	NA	372	145	NA	221	127
1135	NA	NA	2,831	NA	NA	1,083
1161	NA	917	895	NA	887	866
1171	NA	1,255	1,393	NA	1,213	1,309
1177	NA	801	776	NA	758	666
1188	NA	688	975	NA	590	557
1247	3,830	3,480	3,562	3,297	2,535	2,606
1264	1,650	1,710	1,680	1,580	1,600	1,560
1278	NA	996	964	NA	883	864
1300	2,610	2,935	3,073	2,184	2,141	1,916
1335	NA	1,630	1,569	NA	1,329	1,342
1354	NA	5,393	4,254	NA	1,797	2,569
1399	NA	521	506	NA	380	128
1427	NA	606	327	NA	495	150
1436	5,440	5,360	5,352	0	0	0
1443	NA	692	675	498	604	611
1454	NA	1,024	1,002	NA	969	900
1477	NA	546	552	NA	517	477
1504	NA	1,103	1,084	NA	1,074	1,069
1505	NA	892	896	NA	482	537
1520	NA	789	839	NA	251	234
1539	NA	556	545	NA	491	432
1559	3,999	4,190	NA	3,296	3,331	NA
1570	1,027	1,060	1,088	995	1,015	1,073
1613	NA	714	NA	NA	697	NA
1639	NA	1,081	1,100	NA	1,039	1,033
1712	NA	1,801	1,816	NA	1,013	1,668
1731	NA	366	343	335	306	325
1735	765	798	642	652	170	46
Totals	98,396	138,014	131,854	71,184	107,030	102,565



F. Appendix F – CECONY MHP Interview Guide



# CECONY MHP Program Evaluation Interview Guide

**Verbal introduction to interviewee:** Our goal in this interview is to gather information on the role that you have in the development and delivery of the MHP Program. In addition, we are looking to further understand the process of how this program is delivered, any strengths and weaknesses of the program that you see, things that have been learned since its inception, and ways in which the program's delivery methods and procedures could be further modified, if any.

This interview session is an opportunity for you to voice your opinions and your particular experiences with this program. This will also be a chance for you to share ideas about further increasing the program effectiveness and delivery to your customers.

The questions here are neutral, and meant to be open-ended. There are no expectations of any right or wrong answers. Feel free to embellish; details and examples are most welcome.

Because this is an interview guide that goes across various positions, some questions may be less relevant than others, or even unrelated to your position. You are welcome to ask to skip any of those questions.

All answers are strictly confidential. Our notes are not shared with anyone else at CECONY or outside the utility. In our report, anecdotal answers are either paraphrased or cited in a generic way, ex. "several respondents said...", "one respondent noted...", etc.

After we complete the interview, we will later transcribe our notes on a separate sheet and send them back to you to review. This will give you an opportunity to correct or clarify anything we recorded.

#### A. Background

1. Can you please first briefly describe your current professional position – title and general responsibilities?

## KEMA₹

2.	a) What is your current role and level of involvement with the program?
3.	Did you have a role or other involvement in the development of the marketing and sales plan? IF YES > What was that?
4.	What involvement if any did you have in information sessions which are designed to help the customer understand how this program should work ?
В.	Program Delivery
5.	From what you know, what typically are the primary barriers, concerns, or challenges that major account customers have towards moving into a real time pricing tariff?
6.	a. How were customers first notified and informed about the pending MHP tariff?
	b. How were follow-ups completed to ensure the correct contact people understood and recognized the pertinent facts about Rider M, and the choice they could make between that and Retail Access?
	c. What are the steps taken or indications checked to ensure that a customer is fully informed, satisfied, and comfortable with the level of information and support given by CECONY for this or any other new initiative?
7.	For the customers who transitioned into the MHP in 2010 & 2011:

## KEMA₹

- a) How often are they normally visited or contacted by their respective CECONY account representative?
- b) What resources of time were planned up and beyond this normal level in order to properly communicate the changes concerning MHP?
- 8. What were the initial reactions or concerns from customers when they were first notified? How did you or CECONY address those concerns?
- 9. a. What specific goals were established for each of the elements detailed in the Marketing, Outreach, and Education Plan? How much are these elements, once implemented, are recorded, tracked and compared to the goals?
  - mailings
  - access and use of DMS
  - seminars
  - direct contact
  - b. Specifically for the partnership strategy: what trade associations and industry organizations were reached? Were these relationships all previously established? What specifically was conducted with each of these entities?
- 10. What were the typical successes you achieved in the transition to Rider M? Are there specific examples?
- 11. What were the typical challenges that arose in the transition to Rider M? What are specific examples?
- 12. What amount, and what kinds, of customers have used CECONY services to assess choices for staying with Rider M or moving to Retail Access?

## KEMA₹

	How well has DMS worked for you and for the customers who have accessed it? What kinds of additional informational support have customers asked for?
14.	What has been your general interaction and experience with the Customer Care website?
	What has the general experience been from customers since the Customer Care website was launched?
	From what you have seen or learned: what customers have utilized their own internal resources towards assessing the choices between MHP and Retail Access? What kind of internal resources have these been?
	Again, from what you have seen or learned: what customers utilized external services to assess choices (apart from CECONY staff or the DMS)? What kind of external services have been used?
	Were you involved with the customer presentations for MHP? IF YES > What tangible outcomes became evident, especially from those who attended?
	To ensure that we covered all of your thoughts, are there any other specific improvements and recommendations that you have on marketing, outreach, and education for MHP?
	There may be other issues that you would like to talk about that were not addressed aboveIf so, what are they, and what would you like to say about them?



G. Appendix G – Customer Survey Results



#### **Respondent Information**

Table 13: Importance of Facility Energy Efficiency<sup>1</sup>

Group	1	2	3	4	5	Average
Full Service (n=34)	0%	3%	12%	18%	68%	4.5
Retail Access (n=72)	0%	0%	6%	28%	67%	4.6
Overall (n=106)	0%	1%	8%	25%	67%	4.6

Table 14: Importance of Electricity Cost<sup>2</sup>

Group	1	2	3	4	5	Average
Full Service (n=34)	0%	3%	29%	24%	44%	4.1
Retail Access (n=73)	0%	4%	14%	34%	48%	4.3
Overall (n=107)	0%	4%	19%	31%	47%	4.2

Table 15: Current Enrollment in MHP<sup>3</sup>

Group	Yes	No	Don't Know
Full Service (n=34)	56%	0%	44%
Retail Access (n=73)	0%	93%	7%
Overall (n=107)	18%	64%	19%

#### Why did your organization decide to stay in the MHP Program?

When asked why their organizations decided to stay with the MHP rate structure, five customers reported that there was not much savings to be had by switching to an ESCO. Three other customers reported that they did not have a choice but to stay on the MHP rate structure. Other responses are as follows:

- Lack of reliability with ESCOs.
- Lack of other viable options.
- Feel more in control in the Program.
- Didn't like the idea of purchasing in advance.
- Didn't want to be locked into a price.
- Didn't get offered anything else.
- Didn't like the ESCOs prices.

<sup>&</sup>lt;sup>1</sup> Q: R5. How important is energy efficiency at your facility on a scale of 1 to 5, where 1 in not important

and 5 is very important? <sup>2</sup> Q: R6. In the success of your business, how important is the cost of electricity, on a scale of 1 to 5, where 1 in not important to 5 very important?

<sup>&</sup>lt;sup>3</sup> Q: R7. Is your organization currently enrolled in the Mandatory Hourly Pricing (MHP) Program?



Table 16: Currently Enrolled with an ESCO<sup>4</sup>

Group	Yes	No	Don't Know
Full Service (n=34)	0%	88%	12%
Retail Access (n=73)	84%	7%	10%
Overall (n=107)	57%	33%	10%

#### What information did you receive and how helpful was it?

- No information has been received (n=5)
- How it operates (n=2)
- "I didn't know about the Customer Care Website."
- "Program details and PowerPoint presentation."
- · "Received information on a seminar but couldn't attend."
- "The fact that they're no longer part of the energy generation business."
- "The seminar times were not good and I don't know what I could do with the information."
- "This goes back to 2007; just the structure and how it's going to affect energy demand, how purchases will be made, and how it's designed to work."
- "We had one meeting with CECONY. It was helpful but we need to take more steps to do more on our end. We dropped the ball because there were higher priorities."
- "They told me that I was a high energy user."

Table 17: Types of Billing Price Structure<sup>5</sup>

Group	Market Rate	Hourly Pricing	Average Monthly Price	Fixed Price	Other	Don't Know
Full Service (n=34)	0%	0%	3%	0%	0%	97%
Retail Access (n=73)	11%	1%	3%	64%	8%	12%
Overall (n=107)	7%	1%	3%	44%	6%	39%

Customers who reported that they are billed under an "other" pricing structure provided the following detail:

- "50% market / 50% fixed."
- "Blend of market and fixed."
- "Combination of fixed price and hedge price."
- "Day ahead pricing."

<sup>&</sup>lt;sup>4</sup> Q: R8. Is your organization currently enrolled with an ESCO?

<sup>&</sup>lt;sup>5</sup> Q: R9. What type of pricing structure are you currently being billed under?



- "Fixed mostly but it's a blend for natural gas; we pay a percentage."
- "Metered-demand delivery."

#### **Respondent Information**

Table 18: Understanding Commodity Price Calculations<sup>6</sup>

Group	1	2	3	4	5	Average
Full Service (n=34)	24%	15%	35%	12%	15%	2.8
Retail Access (n=73)	21%	14%	19%	29%	18%	3.1
Overall (n=107)	21%	14%	24%	23%	17%	3.0

Table 19: Annual Electric Operating Costs<sup>7</sup>

Group	0% to 25%	26% to 50%	51% to 75%	76% to 100%	Other	Don't Know	Average*		
Full Service (n=32)	41%	6%	3%	3%	25%	22%	16.0%		
Retail Access (n=72)	43%	10%	4%	3%	28%	13%	17.6%		
Overall (n=104)	42%	9%	4%	3%	27%	15%	17.1%		
* Averages were calculated using the midpoint of each of the ranges.									

<sup>&</sup>lt;sup>6</sup> Q: R10. How well do you understand the calculations for the commodity price on your utility bill, on a scale of 1 to 5, where 1 means you don't understand at all the calculations for commodity price on your utility bill and 5 means you completely understand the calculations?

Q: R11. What percent of your organization's total annual operating costs do your electricity costs

represent?



Table 20: Discussions with a Consultant or ESCO 8

Group	Yes	No
Tier 1 (n=10)	50%	50%
Tier 2 (n=8)	63%	38%
Tier 3 (n=16)	50%	50%
Overall (n=34)	53%	47%

Table 21: Consideration of Purchasing Energy From an ESCO 9

Group	Yes	No	Don't Know
Tier 1 (n=10)	60%	30%	10%
Tier 2 (n=8)	75%	25%	0%
Tier 3 (n=16)	56%	31%	13%
Overall (n=34)	62%	29%	9%

Table 22: Shifting Operations in Response to Hourly Pricing <sup>10</sup>

Group	Yes	No
Tier 1 (n=10)	40%	60%
Tier 2 (n=8)	13%	88%
Tier 3 (n=16)	38%	63%
Non-Residential (n=26)	42%	58%
Residential (n=8)	0%	100%
Overall (n=34)	32%	68%

<sup>&</sup>lt;sup>8</sup> Q: V1. Have you spoken with a consultant or ESCO about hourly pricing or other options available to you?

<sup>9</sup> Q: V2. Did you consider purchasing energy from an alternate supplier?

<sup>&</sup>lt;sup>10</sup> Q: V3. Does your facility have the flexibility to shift operations in response to hourly prices?

Table 23: Daily Monitoring of Hourly Pricing 11

Group	Yes	No
Tier 1 (n=10)	40%	60%
Tier 2 (n=8)	13%	88%
Tier 3 (n=16)	38%	63%
Non-Residential (n=26)	42%	58%
Residential (n=8)	0%	100%
Overall (n=34)	32%	68%

Table 24: Desirability to View Day Ahead Hourly Pricing 12

Group	Yes	No	Don't Know
Tier 1 (n=10)	40%	50%	10%
Tier 2 (n=8)	63%	38%	0%
Tier 3 (n=16)	31%	63%	6%
Non-Residential (n=26)	50%	42%	8%
Residential (n=8)	13%	88%	0%
Overall (n=34)	41%	53%	6%

Table 25: Necessary Information about Hourly Pricing 13

Group	Yes	No	Don't Know
Tier 1 (n=10)	40%	40%	20%
Tier 2 (n=8)	50%	50%	0%
Tier 3 (n=16)	6%	94%	0%
Non-Residential (n=26)	35%	58%	8%
Residential (n=8)	0%	100%	0%
Overall (n=34)	26%	68%	6%

Table 26: Have Received Information about MHP<sup>14</sup>

<sup>&</sup>lt;sup>11</sup> Q: V4. Does your facility have someone who tracks and checks hourly prices on a daily basis? Q: V5. Do you feel it is helpful to be able to view hourly commodity prices a day in advance?

<sup>&</sup>lt;sup>13</sup> Q: V6. Do you feel you have the necessary information to develop a strategy for responding to hourly pricing?



Group	Have not received any information on MHP	CECONY	ESCO	NYSERDA	NYISO website	Industry association or consultant	Media or trade publication	Don't Know
Tier 1 (n=10)	20%	20%	0%	0%	0%	20%	0%	40%
Tier 2 (n=8)	25%	50%	0%	0%	0%	25%	0%	0%
Tier 3 (n=16)	69%	19%	6%	0%	0%	0%	0%	6%
Overall (n=34)	44%	26%	3%	0%	0%	12%	0%	15%

Some of the customers who reported that they had not received any information on the MHP program provided responses such as: "Didn't know about this until today" and "This is the first that I am hearing of this".

Table 27: Fully Informed about MHP<sup>15</sup>

Group	Yes	No	Don't Know
Tier 1 (n=10)	40%	20%	40%
Tier 2 (n=8)	38%	38%	25%
Tier 3 (n=16)	19%	13%	69%
Overall (n=34)	29%	21%	50%

Table 28: Participated in Outreach and Education<sup>16</sup>

Group	Received and read customer letters, newsletters, emails	Attend customer forums	Visit the Con Ed rates site at Coned.com/rates	Sign up for the Customer Care for Energy Management website	Contact customer service	None of the above	Other*	Don't Know
Tier 1 (n=10)	0%	0%	10%	0%	20%	60%	10%	0%
Tier 2 (n=8)	0%	0%	0%	0%	0%	63%	0%	38%
Tier 3 (n=16)	6%	0%	0%	0%	6%	81%	0%	6%
Overall (n=34)	3%	0%	3%	0%	9%	71%	3%	12%

\*Other denotes: "Contact our CECONY account executive".

<sup>&</sup>lt;sup>14</sup> Q: V6a. Have you received information about Mandatory Hourly Pricing from...?

<sup>&</sup>lt;sup>15</sup> Q: V7. Did your organization take any steps to ensure that you were fully informed and comfortable with information you received from CECONY regarding the MHP program since the program began?

<sup>16</sup> Q: V7a. Did your organization...? [Read from the following topics listed in the table]



Table 29: Engagement of Seminars, Workshops, or Utilities<sup>17</sup>

Group	Yes, Seminar	Yes, Workshop	Yes, spoke with utility	None of the above	Other*	Don't Know
Tier 1 (n=10)	0%	10%	10%	60%	20%	0%
Tier 2 (n=8)	0%	13%	0%	75%	13%	0%
Tier 3 (n=16)	0%	0%	0%	88%	13%	0%
Overall (n=34)	0%	6%	3%	76%	15%	0%

#### \*Other denotes the following responses:

- "Energy management website."
- "No direct involvement, that would be too time consuming. Just call them."
- "The new pricing going into effect, develop a report with them, and how to get info on their coned.com website."
- "I spoke with someone at CECONY, we started to look into it but I got side tracked."
- Customer could not elaborate.

#### V8a. What information did you receive and how helpful was it?

- No information has been received (n=5)
- How it operates (n=2)
- "I didn't know about the Customer Care Website."
- "Program details and PowerPoint presentation."
- "Received information on a seminar but couldn't attend."
- "The fact that they're no longer part of the energy generation business."
- "The seminar times were not good and I don't know what I could do with the information."
- "This goes back to 2007; just the structure and how it's going to affect energy demand, how purchases will be made, and how it's designed to work."
- "We had one meeting with CECONY. It was helpful but we need to take more steps to do more on our end. We dropped the ball because there were higher priorities."
- "They told me that I was a high energy user."

#### **Participant Actions**

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<sup>&</sup>lt;sup>17</sup> Q: V8. Have you attended a seminar, workshop or speak with anyone from your utility since the change to mandatory hourly pricing?



Table 30: Operational Maximum Price Target <sup>18</sup>

Group	Yes	No	Don't Know
Tier 1 (n=10)	10%	90%	0%
Tier 2 (n=8)	0%	100%	0%
Tier 3 (n=16)	0%	100%	0%
Overall (n=34)	3%	97%	0%

Note: The customer who reported having a targeting a maximum hourly price threshold for reducing consumption refused to provide exactly what that threshold is.

Table 31: Considered a Operational Maximum Price Target 19

Group	Yes	No	Don't Know
Tier 1 (n=10)	25%	69%	6%
Tier 2 (n=8)	25%	63%	13%
Tier 3 (n=16)	0%	80%	20%
Overall (n=34)	18%	71%	12%

<sup>&</sup>lt;sup>18</sup> Q: A1. Do you have a maximum hourly price threshold that you target for reducing energy consumption?

19 Q: A1b. If no, have you thought about developing a maximum price?



Table 32: Comparison of Previous Energy Consumption with Hourly Pricing<sup>20</sup>

Group	Yes	No
Tier 1 (n=10)	40%	60%
Tier 2 (n=8)	38%	63%
Tier 3 (n=16)	6%	94%
Overall (n=34)	24%	76%

Table 33: Engage in Energy Reduction in Response to Day-Ahead Prices<sup>21</sup>

Group	Yes	No
Tier 1 (n=10)	20%	80%
Tier 2 (n=8)	0%	100%
Tier 3 (n=16)	0%	100%
Overall (n=34)	6%	94%

Table 34: Energy Reduction Strategies During High Pricing Events<sup>22</sup>

Group	No, cannot reduce energy for high pricing periods	Utilize EMS controls for reducing energy	Reduce HVAC	Fuel Switching	Reduce Lighting	Reduce or Shift Processes	Other* Strategy	Don't Know
Tier 1 (n=10)	70%	20%	0%	0%	0%	0%	10%	0%
Tier 2 (n=8)	50%	13%	0%	0%	0%	13%	13%	13%
Tier 3 (n=16)	38%	50%	0%	0%	6%	0%	0%	6%
Non-Residential (n=26)	58%	23%	0%	0%	0%	4%	8%	8%
Residential (n=8)	25%	63%	0%	0%	13%	0%	0%	0%
Overall (n=34)	50%	32%	0%	0%	3%	3%	6%	6%

 $<sup>^{20}</sup>$  Q: A2. Do you compare hourly pricing with previous energy consumption to understand the potential impact to your energy costs?

21 Q: A3. By knowing the day-ahead prices, do you make plans for energy reduction if you see hourly

pricing that you feel is excessive?

22 Q: A4. Are you able to reduce your energy usage (or consumption) for high pricing periods? If yes,

what strategies are implemented?



### \*Other responses included:

- "We can do simple things like shut down an elevator."
- "Basically we go through the building to eliminate waste; we're on a curtailment program with GCS (Generation Curtailment Services) to contribute to energy savings."

Table 35: Awareness of Automated Alerts<sup>23</sup>

Group	Yes, and I have alerts established	Yes, but I have not yet established alerts	No, I did not know that functionality was available, but I am not interested	No, I did not know that functionality was available, but I am interested in using it	Don't Know
Full Service (n=34)	3%	32%	24%	35%	6%
Tier 1 (n=10)	0%	30%	40%	20%	10%
Tier 2 (n=8)	13%	0%	25%	63%	0%
Tier 3 (n=16)	0%	50%	13%	31%	6%
Non-Residential (n=26)	4%	23%	31%	35%	8%
Residential (n=8)	0%	63%	0%	38%	0%
Elastic (n=3)	0%	0%	67%	33%	0%
Non-Elastic (n=28)	4%	39%	14%	39%	4%
Not Enough Data to Determine (n=3)	0%	0%	67%	0%	33%
Overall (n=34)	3%	32%	24%	35%	6%

<sup>&</sup>lt;sup>23</sup> Q: A5. Did you know that the Customer Care for Energy Management website can send you automated email alerts if your demand or next day's price per kWh are above or below your customized threshold?



Table 36: Load Shift Barriers<sup>24</sup>

Group	Insufficient resources to pay attention to hourly prices	Inflexible labor schedule	Managing electricity use is not a priority in my organization	The cost of responding outweighs the savings	Negative previous experience with day-ahead hourly pricing	No barriers have been encountered	All of the above barriers mentioned	Other	Don't Know
Tier 1 (n=10)	20%	20%	10%	10%	0%	0%	0%	0%	40%
Tier 2 (n=8)	63%	0%	0%	13%	0%	0%	0%	25%	0%
Tier 3 (n=14)	0%	14%	14%	0%	0%	0%	14%	14%	43%
Overall (n=32)	22%	13%	9%	6%	0%	0%	6%	13%	31%

Table 37: Active Use of the Customer Care for Energy Management Website<sup>25</sup>

Group	Yes	No	Don't Know
Tier 1 (n=10)	30%	70%	0%
Tier 2 (n=8)	25%	75%	0%
Tier 3 (n=16)	6%	88%	6%
Non-Residential (n=26)	23%	73%	4%
Residential (n=8)	0%	100%	0%
Elastic (n=3)	67%	33%	0%
Non-Elastic (n=28)	11%	86%	4%
Not Enough Data to Determine (n=3)	33%	67%	0%
Overall (n=34)	18%	79%	3%

 $<sup>^{24}</sup>$  Q: A6. What barriers has your facility experienced in responding to hourly electricity supply prices?  $^{25}$  Q: A7. Have you used the Customer Care for Energy Management online tool at www.coned.com/customercare?



Table 38: Usage Frequency of the Customer Care for Energy Management Website<sup>26</sup>

Group	Daily	Weekly	Monthly	Less than once a month	Other	Don't Know
Tier 1 (n=3)	0%	67%	0%	33%	0%	0%
Tier 2 (n=2)	0%	0%	50%	50%	0%	0%
Tier 3 (n=1)	0%	0%	0%	0%	100%	0%
Overall (n=6)	0%	33%	17%	33%	17%	0%

Table 39: Is the Customer Care Website Useful<sup>27</sup>

Group	Yes	No	Don't Know
Tier 1 (n=3)	33%	33%	33%
Tier 2 (n=2)	50%	50%	0%
Tier 3 (n=1)	100%	0%	0%
Elastic (n=2)	0%	50%	50%
Non-Elastic (n=3)	100%	0%	0%
Not Enough Data to Determine (n=1)	0%	100%	0%
Overall (n=6)	50%	33%	17%

### Which features do you use?

- Interval data (n=3)
- Energy analysis, load trending, and usage variance
- Hourly profiles
- "Just what the day-ahead pricing is and the trending they have available and what the prices are in the zone we are in."
- Our demand

<sup>&</sup>lt;sup>26</sup> Q: A7a. If yes, how often do you use it?

<sup>&</sup>lt;sup>27</sup> Q: A7b. Do you find the tools useful?

Table 40: Have Experienced Problems with the Customer Care Website<sup>28</sup>

Group	Yes	No
Tier 1 (n=3)	67%	33%
Tier 2 (n=2)	50%	50%
Tier 3 (n=1)	0%	100%
Elastic (n=2)	100%	0%
Non-Elastic (n=3)	0%	100%
Not Enough Data to Determine (n=1)	100%	0%
Overall (n=6)	50%	50%

Table 41: Will Continue to Use Customer Care Website<sup>29</sup>

Group	Yes	No
Tier 1 (n=3)	100%	0%
Tier 2 (n=2)	50%	50%
Tier 3 (n=1)	0%	100%
Overall (n=6)	50%	50%

Table 42: Would like more Information about Customer Care Website<sup>30</sup>

Group	Yes	No	Don't Know
Tier 1 (n=6)	67%	33%	0%
Tier 2 (n=6)	50%	33%	17%
Tier 3 (n=14)	79%	14%	7%
Non-Residential (n=18)	78%	22%	0%
Residential (n=8)	50%	25%	25%
Overall (n=26)	69%	23%	8%

Table 43: Have Used IntervalMetering@coned.com<sup>31</sup>

Q: A7d. Have you had any problems with the tool?
 Q: A7e. Will you continue to use it in the future?

<sup>&</sup>lt;sup>30</sup> Q: A7f. Would you like more information on the tool?



Group	Yes I have	No, I haven't had the need to	No, I didn't know that email address was in place	Don't Know
Tier 1 (n=6)	0%	33%	67%	0%
Tier 2 (n=6)	17%	33%	33%	17%
Tier 3 (n=14)	0%	43%	57%	0%
Overall (n=26)	4%	38%	54%	4%

Table 44: Active Implementation Strategies<sup>32</sup>

Activities	Reported Past Activities Total	Percent of All Respondents	Future Planned Activities Total	Percent of All Respondents
Management website (n=30)	0	0%	16	53%
Energy audit (n=31)	8	26%	6	19%
Participate in Con Ed energy efficiency program(s) (n=29)	0	0%	12	41%
Improve energy efficiency (n=31)	1	3%	10	32%
Switch to electricity supplier other than local utility (n=29)	1	3%	9	31%
Technical Assessment (n=30)	5	17%	4	13%
Install on-site or distributed generation (n=29)	5	17%	2	7%
Shift electricity demand (n=30)	1	3%	6	20%
Participate in NYISO load mgt programs (n=29)	1	3%	5	17%
Use load management software (n=30)	2	7%	3	10%

Table 45: Active Implementations Strategies while on MHP Rate Structure<sup>33</sup>

<sup>&</sup>lt;sup>31</sup> Q: A7g. Have you contacted IntervalMetering@coned.com for further access to Customer Care or for other MHP related questions?

<sup>&</sup>lt;sup>32</sup> Q: A8. In your response to the hourly electricity pricing program, I'm going to ask you about what actions you have already taken during the past 24 months, or anticipate taking during the next 12 months?

Group	Yes	No	Don't Know
Tier 1 (n=10)	30%	70%	0%
Tier 2 (n=8)	38%	63%	0%
Tier 3 (n=13)	38%	62%	0%
Overall (n=31)	35%	65%	0%

### If yes, what have you done?

- "We have talked with some ESCO's looked at their rates, but MHP has been very low, I didn't think there is anything more competitive then MHP on the open market at least for our current situation."
- "Will be vacating this space in the next 2-3 months."
- "Simply notify tenants of the need to reduce usage maybe turn off an AC unit."
- "Staging our chiller during summer months and reducing wattage on lighting."
- "Hired a consultant to exploring our option

Table 46: Awareness of NYSERDA Energy Efficiency Incentives<sup>34</sup>

Group	Yes	No	Don't Know
Full Service (n=33)	70%	30%	0%
Retail Access (n=73)	86%	11%	3%
Non-Residential (n=89)	79%	19%	2%
Residential (n=17)	94%	6%	0%
*Overall (n=106)	81%	17%	2%

<sup>\*</sup>Denotes one participant did not respond out of the total 107 responses

Table 47: Previous Participation in a NYSERDA Energy Efficiency Program<sup>35</sup>

Group	Yes	No	Don't Know
Full Service (n=32)	31%	34%	34%
Retail Access (n=72)	56%	35%	10%
Overall (n=104)	48%	35%	17%

<sup>&</sup>lt;sup>33</sup> Q: A9. Have you taken any OTHER actions in response to the hourly electricity pricing program since you have been enrolled in it?

<sup>&</sup>lt;sup>34</sup> Q: A10. Are you aware that NYSERDA offers incentives for qualifying energy efficiency measures?

<sup>&</sup>lt;sup>35</sup> Q: A11. Have you participated in a NYSERDA program?

Table 48: NYSERDA Recommended Facility Improvements<sup>36</sup>

Improvements Made	% of Respondents (n=44)	% of Responses (n=70)
Lighting	68.2%	42.9%
Solar panels	11.4%	7.1%
Air Conditioning	9.1%	5.7%
Envelope	9.1%	5.7%
VFDs	9.1%	5.7%
Occupancy Sensors	6.8%	4.3%
Boiler	4.5%	2.9%
Chiller	4.5%	2.9%
Cogeneration Facility	4.5%	2.9%
Refrigeration	4.5%	2.9%
Air Flow Management	2.3%	1.4%
Appliances	2.3%	1.4%
Benchmarking initiative	2.3%	1.4%
Cooling Tower	2.3%	1.4%
Custom	2.3%	1.4%
Demand Response	2.3%	1.4%
EMS	2.3%	1.4%
HVAC	2.3%	1.4%
LEED certification	2.3%	1.4%
Motors	2.3%	1.4%
Temperature control	2.3%	1.4%
Wind Power	2.3%	1.4%

 $<sup>^{36}</sup>$  Q: A11a. Please describe what improvements you made at this facility by working with NYSERDA.



Table 49: Previous Participation in a CECONY Energy Efficiency Program<sup>37</sup>

Group	Yes	No	Don't Know
Full Service (n=33)	21%	70%	9%
Retail Access (n=71)	34%	58%	8%
Non-Residential (n=87)	36%	55%	9%
Residential (n=17)	0%	94%	6%
Overall (n=104)	30%	62%	9%

Table 50: CECONY Recommended Facility Improvements<sup>38</sup>

Improvements Made	% of Respondents (n=23)	% of Responses (n=38)
Lighting	65.2%	39.5%
Occupancy Sensors	26.1%	15.8%
VFDs	17.4%	10.5%
Motors	13.0%	7.9%
Air Conditioning	8.7%	5.3%
Curtailment	8.7%	5.3%
Boiler	4.3%	2.6%
Cooling Tower	4.3%	2.6%
Demand Response	4.3%	2.6%
Demand vent controls	4.3%	2.6%
Envelope	4.3%	2.6%
HVAC	4.3%	2.6%

Q: A12. Have you participated in a CECONY energy efficiency program?
 Q: A12a. Please describe what improvements you made at this facility by working with CECONY.



Table 51: Consideration of Energy Assessments<sup>39</sup>

Group	Yes	No	Don't Know
Full Service (n=31)	48%	42%	10%
Full Service Tier 1 (n=10)	60%	40%	0%
Full Service Tier 2 (n=7)	29%	43%	29%
Full Service Tier 3 (n=14)	50%	43%	7%
Retail Access (n=71)	45%	54%	1%
Retail Access Tier 1 (n=27)	48%	52%	0%
Retail Access Tier 2 (n=9)	22%	67%	11%
Retail Access Tier 3 (n=35)	49%	51%	0%
Non-Residential (n=87)	49%	47%	3%
Residential (n=15)	27%	67%	7%
Overall (n=102)	46%	50%	4%

Table 52: Interested in Receiving more Information about Energy Assessments<sup>40</sup>

Group	Yes	No
Full Service (n=32)	72%	28%
Full Service Strata 1 (n=10)	80%	20%
Full Service Strata 2 (n=8)	50%	50%
Full Service Strata 3 (n=14)	79%	21%
Retail Access (n=71)	70%	30%
Retail Access Strata 1 (n=27)	56%	44%
Retail Access Strata 2 (n=9)	67%	33%
Retail Access Strata 3 (n=35)	83%	17%
Elastic (n=9)	89%	11%
Non-Elastic (n=79)	72%	28%
Not Enough Data to Determine (n=15)	53%	47%
Overall (n=103)	71%	29%

Table 53: Would Energy Efficiency Incentives Motivate Implementation 41

<sup>&</sup>lt;sup>39</sup> Q: A13. Are you considering an energy audit or technical evaluation to identify load management strategies to facilitate responding to pricing signals?

<sup>&</sup>lt;sup>40</sup> Q: A14. Are you interested in receiving more information about energy efficiency or energy audits from CECONY?

Group	Yes	No	Don't Know
Full Service (n=32)	78%	3%	19%
Full Service Strata 1 (n=10)	60%	10%	30%
Full Service Strata 2 (n=8)	88%	0%	13%
Full Service Strata 3 (n=14)	86%	0%	14%
Retail Access (n=71)	86%	6%	8%
Retail Access Strata 1 (n=27)	96%	4%	0%
Retail Access Strata 2 (n=9)	67%	22%	11%
Retail Access Strata 3 (n=35)	83%	3%	14%
Overall (n=103)	83%	5%	12%

### **Retail Access Participants Only**

**Table 54: Daily Operational Change**<sup>42</sup>

Group	Continued on MHP for a test period then switched to an alternative energy supplier after test period	Switched to an ESCO for energy supply immediately	Switched to an alternative energy supplier immediately	Other	Don't Know
Retail Access Strata 1 (n=22)	5%	18%	0%	45%	32%
Retail Access Strata 2 (n=8)	0%	0%	0%	63%	38%
Retail Access Strata 3 (n=28)	11%	14%	0%	50%	25%
Non-Residential (n=50)	4%	14%	0%	54%	28%
Residential (n=8)	25%	13%	0%	25%	38%
Overall (n=58)	7%	14%	0%	50%	29%

### "Other" responses included:

- Already with an ESCO (n=21).
- Already with an alternative energy supplier (n=10).
- "We don't qualify for MHP because our usage is too low."
- "Did not affect us."

Table 55: Business Response After MHP Rate Structure Went Into Effect<sup>43</sup>

<sup>&</sup>lt;sup>41</sup> Q: A15. If incentives were available for making any changes that were recommended from an energy audit or technical evaluation, would you apply for them?

<sup>&</sup>lt;sup>42</sup> Q: ESCO1. What did your organization do when the Mandatory Hourly Pricing tariff went into effect?



Group	Unable to shed load during high pricing periods	Insufficient resources to pay attention to hourly prices	Costs would be too high	Inability to shift load and react to pricing signals	Bad Experience with prior programs or service	My account has been enrolled with an ESCO prior to my eligibility for MHP	All reasons mentioned above	Other	Don't Know	Refused
Retail Access Strata 1 (n=19)	5%	0%	37%	5%	0%	16%	0%	16%	21%	0%
Retail Access Strata 2 (n=8)	0%	0%	13%	0%	0%	25%	0%	50%	13%	0%
Retail Access Strata 3 (n=29)	3%	3%	21%	0%	0%	34%	0%	17%	17%	3%
Overall (n=56)	4%	2%	25%	2%	0%	27%	0%	21%	18%	2%

#### "Other" responses included:

- Better prices/incentives elsewhere (n=5).
- "Didn't understand it (MHP)".
- "ESCO provides different pricing product options, fixed partial load or spot market rates. Most ESCO offers similar index pricing as well as fixed/index options."
- "Already in ESCO; MHP too much a of a risk."
- "Not enough information."
- "CECONY couldn't tell us the economic impact of the MHP program so we saw it as an incentive to go to an ESCO. New York State Public Service Commission portrayed it as an incentive."
- "Didn't qualify (for MHP)."

#### Why did your organization choose to enroll with an ESCO provided program?

- Better price/incentives elsewhere (n=46)
- Fixed price is more desirable (n=8)
- "Was already in place when we took over the building."
- "There are many buildings, and a few engineers are not aware of how to calculate energy efficiency."
- "Already enrolled."
- "ConEd couldn't tell us the economic impact of the MHP program, so we saw it as an incentive to go to an ESCO. New York state public service commission portrayed it as an incentive."
- "Too risky."
- "Consistency and transparency."
- "We don't have the infrastructure to do real close monitoring."
- "Difficult to shift loads to react to prices; the tenants in this building do not have hourly meters the reads are just an estimate; so MHP is kind of a joke."
- "Proven to be more competitive and it's available to us.

•

 $<sup>^{43}</sup>$  Q: ESCO2. What did your organization do when the Mandatory Hourly Pricing tariff went into effect?

### **Full Service Participants Only**

Table 56: Daily Operational Change<sup>44</sup>

Group	Yes	No	Don't Know
Tier 1 (n=9)	0%	100%	0%
Tier 2 (n=8)	0%	100%	0%
Tier 3 (n=13)	8%	69%	23%
Overall (n=30)	3%	87%	10%

#### What changes have you experienced?

• "Outsourcing high energy using equipment such as laundry."

Table 57: Experienced Operational Shut Down<sup>45</sup>

Group	Yes	No	Don't Know
Tier 1 (n=9)	0%	100%	0%
Tier 2 (n=8)	0%	100%	0%
Tier 3 (n=13)	15%	62%	23%
Overall (n=30)	7%	83%	10%

#### What caused you to shut down your operations?

- "There have been curtailments through EnerNOC and I have been enrolled with them for the past 3 years. I shut because of the requirements suggested by EnerNOC and shut down from the grid but I have my own generation so it keeps me running."
- "When we were called."

Table 58: Increase in Operations During Off-Peak Hours<sup>46</sup>

Group	Yes	No, it's the same	Don't Know
Tier 1 (n=9)	0%	100%	0%

<sup>&</sup>lt;sup>44</sup> Q: P1. Since participating in MHP, did you experience changes in your daily operations?

<sup>&</sup>lt;sup>45</sup> Q: P2. Have you had to shut down your operations?

<sup>&</sup>lt;sup>46</sup> Q: P3. Since participating in MHP, has your business increased operations during off-peak hours?

Tier 2 (n=8)	0%	100%	0%
Tier 3 (n=13)	0%	77%	23%
Overall (n=30)	0%	90%	10%

Table 59: Installation or Increase of Distributive Generation<sup>47</sup>

Group	Yes	No	Don't Know
Tier 1 (n=9)	0%	100%	0%
Tier 2 (n=8)	13%	88%	0%
Tier 3 (n=13)	15%	62%	23%
Overall (n=30)	10%	80%	10%

#### How so?

- "Yes, I installed (2) 500kW and a 50kW Solar generator as a try out that we have on the roof."
- "In the interest to conserve and reduce our carbon foot print we installed a 400kW fuel cell plant but it's not related to MHP we were planning to do this prior to participating in the program."
- "PV System."

Table 60: Hours of Operation<sup>48</sup>

Group	Increased/decreased hours of operation	Maintained the same hours of operation	Don't Know
Tier 1 (n=9)	22%	78%	0%
Tier 2 (n=8)	0%	100%	0%
Tier 3 (n=13)	15%	62%	23%
Overall (n=30)	13%	77%	10%

### By how many hours has your business increased/decreased its hours of operation?

- "Increased by 10%."
- "Increased load about 15%."

Table 61: Have Used Energy Consultants<sup>49</sup>

Group	Yes	No	Don't Know

<sup>&</sup>lt;sup>47</sup> Q: P4. Since participating in MHP, has your business installed or increased distributive generation?

<sup>&</sup>lt;sup>48</sup> Q: P5. Has your business increased or decreased your hours of operation since participating in MHP, or maintained the same hours of operation since participating in MHP?

<sup>&</sup>lt;sup>49</sup> Q: P7. Has your business brought in 3rd party energy expertise (energy consultants)?

Overall (n=30)	53%	37%	10%
Tier 3 (n=13)	38%	38%	23%
Tier 2 (n=8)	75%	25%	0%
Tier 1 (n=9)	56%	44%	0%

### Why did your business bring in that expertise?

- To save money. (n=4)
- To assess energy savings opportunities. (n=3)
- To help determine the best ways to operate the building and conserve energy. (n=2)
- "Unhappy with the cost of bills."
- "Explore pricing options."
- "We decided against it."
- "Manage procurement and efficiency projects."
- "To help identify equipment that is drawing the largest amount of energy."

Table 62: Use of an Energy Management System<sup>50</sup>

Group	Yes	No	Don't Know
Tier 1 (n=9)	56%	44%	0%
Tier 2 (n=8)	38%	50%	13%
Tier 3 (n=13)	23%	54%	23%
Non-Residential (n=24)	46%	38%	17%
Residential (n=6)	0%	100%	0%
Overall (n=30)	37%	50%	13%

Table 63: Ability to Control the 51

Group	Air Conditioning Units	Air Handling Units	Ventilation Units	Heating Systems	Lighting	Pumping Equipment	Other	Don't Know
Tier 1 (n=4)	75%	75%	75%	75%	75%	50%	0%	0%

 $<sup>^{50}</sup>$  Q: P8. Has your business installed or enhanced its energy management system?

<sup>&</sup>lt;sup>51</sup> Q: P8a. If yes, does it have the ability to control any of the following? (Multiple responses allowed)



Tier 2 (n=3)	67%	67%	67%	67%	33%	0%	0%	0%
Tier 3 (n=3)	67%	67%	67%	67%	33%	33%	33%	0%
Overall (n=10)	70%	70%	70%	70%	50%	30%	10%	0%

"Other" response: "A Chiller."

Table 64: Consideration to Shift Load Off of Peak Periods<sup>52</sup>

Group	Yes	No	Don't Know
Tier 1 (n=8)	50%	50%	0%
Tier 2 (n=7)	14%	86%	0%
Tier 3 (n=13)	31%	38%	31%
Non-Residential (n=22)	36%	45%	18%
Residential (n=6)	17%	83%	0%
Overall (n=28)	32%	54%	14%

### If yes, why are you thinking and/or considering these policies?

- Reduce costs (n=7)
- "Yes, not shifting load (hours) away but load."
- "The primary reason is evaluating the price for which we are selling energy, the price has decrease and to load up and have everyone working particular during peak times doesn't always pay off."

### **Program Satisfaction**

Table 65: Sliding Scale of Satisfaction of the Customer Care Website<sup>53</sup>

Group	1	2	3	4	5	Average
Full Service Strata 1 (n=3)	0%	33%	33%	33%	0%	3.0
Full Service Strata 2 (n=2)	0%	50%	0%	0%	50%	3.5
Full Service Strata 3 (n=1)	0%	0%	0%	100%	0%	4.0
Overall (n=6)	0%	33%	17%	33%	17%	3.3

Table 66: Satisfaction of CECONY Customer Service Regarding MHP<sup>54</sup>

 $<sup>^{52}</sup>$  Q: P9. Is your business thinking and/or considering policies to shift load away from peak periods?

<sup>&</sup>lt;sup>53</sup> Q: S1. On a scale of 1 to 5, where 1 is "not at all satisfied" and 5 is "very satisfied" how satisfied are you with CECONY Customer Care for Energy Management website?



Group	1	2	3	4	5	Average
Full Service Strata 1 (n=8)	0%	0%	50%	13%	38%	3.9
Full Service Strata 2 (n=6)	17%	0%	33%	33%	17%	3.3
Full Service Strata 3 (n=11)	45%	18%	36%	0%	0%	1.9
Overall (n=25)	24%	8%	40%	12%	16%	2.9

Table 67: How Hourly Rate Structure has Affected Your Business<sup>55</sup>

Group	Positively	Not very much at all	Negatively	Don't Know
Tier 1 (n=10)	20%	60%	10%	10%
Tier 2 (n=8)	0%	75%	25%	0%
Tier 3 (n=14)	29%	50%	21%	0%
Overall (n=32)	19%	59%	19%	3%

#### Positive comments

- "Because I may be able to save some, play with my EMS that I can save during those [peak] hours and I think the results would be positive but like I said I need more information to go about this but I guess I have enough tools to make MHP much more affordable and reduce my consumption."
- "Since we moved over our bills have been lower."
- "Keeping track of history of usage and pricing of electricity. They haven't noticed huge jumps in the energy usage in comparison to pricing. Energy usage has been constant compared to cost."

#### **Negative comments**

- "It's the reason we're moving out of this location."
- "It doesn't make economical sense to run 2-3 shifts and through peak times we're considering cutting back on our labor force and delaying the operations."
- "Because we're running our machines, 24/7 we don't have other options like running at different times of the day."
- "Because electricity is a significant portion of our budget."

 $<sup>^{54}</sup>$  Q: S2. On a scale of 1 to 5, where 1 is "not at all satisfied" and 5 is "very satisfied" how satisfied are you with your ability to contact CECONY and receive information on MHP? <sup>55</sup> Q: S4. How do you think hourly pricing has affected or will affect your business?

#### Q: S5. What do you like best about the program?

- Don't know enough about it. (n=9)
- Don't know. (n=6)
- It hasn't had much of an impact on our budget. (n=2)
- "I like that giving consumers the day ahead option on pricing structure allows them to plan ahead to shift their load, there is flexibility and freedom."
- "That it didn't significantly increase our bills."
- "It's stable."
- "The potential to reduce energy costs."
- "The transparency of it, if we need info it's very easy to get and very useful."
- "Staying with the program has given me better pricing then the ESCO market rate, but once we
  get the building renovated will establish a baseline and assess if the program is still offers the
  best rates."
- "Potential to save."

#### Q: S6. What, if anything, could CECONY do to improve the MHP program?

- Provide more information. (n=6)
- Don't know enough about it. (n=5)
- Nothing. (n=5)
- Improve the website. (n=3)
- Explain it better. (n=3)
- Send a representative to us. (n=2)
- "Residential if it involves shutting things off, there is not much hope for residential. It's unfortunate but true."
- "This phoned call."
- "I have more information, go to website, and check out bill, how much is my demand if I had that from ConEd live I could come up with dollars and cents. I need more help from ConEd. I may need some equipment installed at the meter to get this on my computer."
- "Reminding us of the rates, previous and include a forecast or projection on a monthly basis on the average expected as previous rates per kWh."



Q: S7. Are there any other specific improvements and recommendations you have on marketing, outreach and education that would be helpful in managing your facility with respect to hourly pricing?

- No. (n=6)
- Don't know enough about it (n=4)
- "Email is good because they did respond to the messages on curtailment or a fax."
- "Educate our staff; reach out to us when we're enrolled in the program."
- "Mailing would be most effective with this company, calls tend not to get answered."
- "Getting information is a start."
- "Tell us that you have programs."
- "The original letter we received was confusing; it didn't tell you how to use it or to go to the website every day. I have never looked at since I originally created a user ID. The program is not user friendly and doesn't tell us how this program helps. The jargon and terms are not in laymen's language. Furthermore it doesn't tell us what our magic number [targeted to reduce consumption] should be. We never felt this program was beneficial to us. The times they offered the seminars were not convenient."
- "I think it has to take into consideration the possibility are in res applications as opposed to commercial and how to reach the tenants and how to really implement a change of behaviors."
- "I need more help."

### **Firmographics**

Table 68: Sample Peak Demand<sup>56</sup>

Range (MW)	% of respondents (n=36)
0.0-2.0	58.3%
2.1-10.0	25.0%
10.1-50.0	8.3%
50.1-150.0	5.6%
>150.0	2.8%
Stat	Result (MW)
Minimum	0.249
Maximum	299.2
Average	17.7

Table 69: Sample Monthly Load<sup>57</sup>

Group	1,500kW or larger	1,000kW to 1,499kW	500kW to 999kW
Full Service (n=34)	29%	24%	47%
Retail Access (n=73)	37%	14%	49%
Non-Residential (n=90)	39%	18%	43%
Residential (n=17)	12%	12%	76%
Overall (n=107)	35%	17%	49%

Table 70: Number of Employees<sup>58</sup>

<sup>&</sup>lt;sup>56</sup> Q: F1. What is the annual peak demand of the facility? <sup>57</sup> Q: F2. What is the monthly load for your organization?

Range	% of respondents (n=94)
0-100	39.4%
101-500	31.9%
501-1,000	10.6%
1,001-2,500	10.6%
2,501-10,000	4.3%
>10,000	3.2%
Stat	Result
Minimum	3
Maximum	45,000
Average	1,267

Table 71: Number of units in Residential Facilities<sup>59</sup>

Range	% of respondents (n=14)
0-250	28.6%
251-500	50.0%
501-750	14.3%
>750	7.1%
Stat	Result
Minimum	184
Maximum	1,318
Average	406

Q: F3. How many employees work at your facility?
 Q: F4. (Residential Only) How many units are at your facility?

Table 72: Number of tenants in Residential Facilities 60

Range	% of respondents (n=11)
0-250	9.1%
251-500	18.2%
501-750	18.2%
751-1,000	36.4%
>1,000	9.1%
Stat	Result
Minimum	200
Maximum	3,954
Average	959

Table 73: Sample Square Footage<sup>61</sup>

Range	% of respondents (n=84)
0-25,000	2.4%
25,001-50,000	4.8%
50,0001-100,000	10.7%
100,001-250,000	26.2%
250,001-500,000	29.8%
500,001-1,000,000	19.0%
>1,000,000	7.1%
Stat	Result
Minimum	280
Maximum	1,600,000
Average	416,780

<sup>&</sup>lt;sup>60</sup> Q: F4a. (Residential Only) How many tenants are at your facility? <sup>61</sup> Q: F5. What is the square footage of your facility?



Table 74: Sample Facility Type<sup>62</sup>

Group	Full Service (n=33)	Retail Access (n=72)	Overall (n=105)
Commercial Office Building	6.1%	33.3%	24.8%
Residential Housing	33.3%	15.3%	21.0%
Hospital/ Health Care	6.1%	13.9%	11.4%
Lodging/ Entertainment	12.1%	5.6%	7.6%
Manufacturing	9.1%	5.6%	6.7%
Other	12.1%	4.2%	6.7%
Warehouse/ Distribution	3.0%	5.6%	4.8%
Retail	0.0%	6.9%	4.8%
Data Center	6.1%	4.2%	4.8%
Education College/ University	6.1%	2.8%	3.8%
Power Generator	6.1%	0.0%	1.9%
Refused	0.0%	2.8%	1.9%

#### Other

- Commercial Real Estate
- Outpatient Center
- Multi-tenant office property
- Empty building
- Subway tunnel
- Tunnel construction project
- Three-shift transportation

<sup>&</sup>lt;sup>62</sup> Q F6: What description best reflects your organization?

## H. Appendix H – Common Load Reduction Strategies

#### HVAC Strategies (15 – 30 minutes to implement)

- 1. Pre Cooling & Temperature Modification: Cool the facility down early to a temperature below the normal set point and allow the building to float through the high priced hours without running the cooling equipment.
- 2. Temperature Modification: Raise the cooling set points 6° F (typically from 72° F to 78° F).
- 3. HVAC Scheduling: Use alternative fuel chillers such as natural gas engine chillers or absorption chillers to switch some peak-cooling load from the electric chillers.
- 4. Other HVAC Strategies
  - a. Raise chilled water supply temperatures.
  - b. VAV systems Decrease supply and return fan speeds.
  - c. CAV systems Short duration cycling of supply and return fans.
  - d. Window AC units Shut off or turn down units.

#### **Lighting Strategies (15 minutes)**

- 1. Shut off large blocks of non-essential lighting such as perimeter lights or lobbies/atriums with sufficient ambient light.
- 2. Switch off a percentage of corridor lighting.
- 3. Curtail lighting in unoccupied areas that would normally remain on.
- 4. Curtail overhead lighting in occupied areas where task lighting can be used.

#### Shift Production Schedules (Planned actions take effect immediately)

- 1. Move some first shift production into the second or third shift and shut down applicable production lines.
- 2. At campus type facilities investigate consolidating activities to fewer buildings so that lightly used buildings can be shut down.

#### **Turn Off Discretionary Equipment (15 minutes)**

- 1. Turn off half of the building's elevators or escalators.
- 2. Turn off pumps for ornamental fountains.
- 3. Shut off lighting (not previously discussed) such as lighted signs or exterior lighting.

### **Displace Load Using Properly Permitted Back-Up Generators (15 minutes)**

- 1. Identify actual connected load carried by generator.
- 2. Make sure that the generators have the proper permits to run during high price periods.
- 3. Make sure that all electrical switch gear and transfer switches connected to the generators are functional.

## Appendix I – Benchmarking Study

A 2004 study by Barbose, Goldman and Neenan, et al compiled results from voluntary real-time pricing programs across North America and found that 15 of 42 programs surveyed had no participants as of 2003. These groups of customers are different from the MHP group because they actively selected to be on a real-time pricing rate and, presumably, they had some ability to shift load.

"Among programs with more than 10 participants, price response typically begins to materialize at a threshold below \$0.20/kWh, and the three largest programs reported that price response occurs at, or below, \$0.10/kWh. Program managers frequently reported that much of the price response at these relatively low prices consists of customers operating onsite generation. For example, in Duke's and Georgia Power's tariffs, such customers are reported to begin responding when prices reach \$0.07-\$0.08/kWh, and in Dominion's program, customers with diesel-fired backup generators were assumed to operate these units when prices reached \$0.10/kWh. For a handful of programs, several of which have fewer than ten participants, customers apparently do not begin responding until prices reach \$0.30 to \$0.80/kWh. In most of these cases, participants' response is reportedly limited to periods when marginal capacity/outage cost adders (or similar pricing components) are imposed. These adders often constitute the most significant source of price variability, and several programs provide explicit notification (e.g., phone calls or email alerts) when such adders are to be applied."

Clearly these customers are not comparable to the MHP customers because they begin to respond to prices that are lower than the mean price for MHP, they use on-site generation, they receive notice of high price events and there are adder costs included in the price that were not explicitly stated but would increase the actual cost above the levels reported for price response.

# J. Appendix J – Glossary of Terms

Acronym	Definition
BOC	Building Operator Certification
CAV	Constant Air Volume
CECONY	Consolidated Edison Company of New York
DMS	Demand Monitoring System
EMS	Energy Management System
ESCO	Energy Service Company
HVAC	Heating, Ventilation and Air Conditioning
MHP	Mandatory Hourly Pricing
NAC	Normalized Annualized Consumption
NAICS	North American Industry Classification System
NYISO	New York Independent System Operator
NYSPSC	New York State Public Service Commission
NYCA	New York Control Area
NYSERDA	New York State Energy Research and Development Authority
OLS	Ordinary Least Squares
RFP	Request for Proposal
RMSE	Root Mean Square Error
RTU	Rooftop Unit
SAE	Statistically Adjusted Engineering model
TOU	Time-of-Use
VAV	Variable Air Volume
WLS	Weighted Least Squares